AGENDA Nantucket Land Bank Commission Regular Meeting of June 23, 2020 Remote Participation via Zoom (see below*)

CALL TO ORDER: 4:00 P.M.

A. CONVENE IN OPEN SESSION

1. PUBLIC COMMENT / STAFF ANNOUNCEMENTS

2. GOLF BUSINESS

- a. Sconset Golf Course Manager's Monthly Review
- b. Miacomet Golf Course Manager's Monthly Review

3. PROPERTY MANAGEMENT

- a. South Shore Road Leash Law Signage Request
- b. Cross Island Hike 2020 Planning Update
- c. Trailhead Signs Update
- d. West End Map Update
- 4. APPROVAL OF MINUTES
 - a. Regular Meeting of June 9, 2020

5. TRANSFER BUSINESS

- a. "M" Exemptions Update Release of Liens
- 6. FINANCIAL BUSINESS
 - a. Monthly Financial Report May
 - b. Warrant Authorization Cash Disbursement

7. REGULAR BUSINESS

- a. Annual Election of Officers
- B. EXECUTIVE SESSION: The Executive Session is for Purpose 6 [G.L. c. 30A, 21(a)(6)]. The particular transactions and parcels of real estate are not identified since disclosure of the property information may have a detrimental impact on the Land Bank's negotiating position with one or more third parties; and for Purpose 3 [G.L. c. 30A, 21(a)(3)]. Discussions concerning strategy with respect to ongoing litigation. The Commission will not reconvene in open session at the conclusion of executive session.
 - 1. Litigation Discussion Land Court Department Action No. 20MISC000058: The Ceylon Elves, LLC v. Nantucket Islands Land Bank (3 & 3B Wyer's Way)
 - 2. Litigation Discussion Nantucket Islands Land Bank Commission, et al. v. Granite State Insurance Company; USDC Civil Action. No. 1:20-CV-10344-DJC

ADJOURNMENT

*Join Zoom Meeting:

Password: 739038 One tap mobile +16699009128,,94882019641#,,,,0#,,739038# US (San Jose) +12532158782,,94882019641#,,,,0#,,739038# US (Tacoma)

Dial by your location +1 669 900 9128 US (San Jose) +1 253 215 8782 US (Tacoma) +1 346 248 7799 US (Houston) +1 646 558 8656 US (New York) +1 301 715 8592 US (Germantown) +1 312 626 6799 US (Chicago) Meeting ID: 948 8201 9641 Password: 739038 Find your local number: https://zoom.us/u/adUV0ipI1a

TRANSFER BUSINESS Nantucket Land Bank Commission Regular Meeting of June 23, 2020

1. "M" Exemption Update:

a. Five-Year Domicile and Ownership Compliance – Releases of Liens:

No. 36384 William Bardsley and Amanda M. Knight No. 36411 Peter Engen and Christopher Sleeper



CHARLES D. BAKER GOVERNOR Office of the Governor Commonwealth of Massachusetts State House • Boston, MA 02133 (617) 725-4000

> KARYN E. POLITO LIEUTENANT GOVERNOR

ORDER SUSPENDING CERTAIN PROVISIONS OF THE OPEN MEETING LAW, G. L. c. 30A, § 20

WHEREAS, on March 10, 2020, I, Charles D. Baker, Governor of the Commonwealth of Massachusetts, acting pursuant to the powers provided by Chapter 639 of the Acts of 1950 and Section 2A of Chapter 17 of the General Laws, declared that there now exists in the Commonwealth of Massachusetts a state of emergency due to the outbreak of the 2019 novel Coronavirus ("COVID-19"); and

WHEREAS, many important functions of State and Local Government are executed by "public bodies," as that term is defined in G. L. c. 30A, § 18, in meetings that are open to the public, consistent with the requirements of law and sound public policy and in order to ensure active public engagement with, contribution to, and oversight of the functions of government; and

WHEREAS, both the Federal Centers for Disease Control and Prevention ("CDC") and the Massachusetts Department of Public Health ("DPH") have advised residents to take extra measures to put distance between themselves and other people to further reduce the risk of being exposed to COVID-19. Additionally, the CDC and DPH have advised high-risk individuals, including people over the age of 60, anyone with underlying health conditions or a weakened immune system, and pregnant women, to avoid large gatherings.

WHEREAS, sections 7, 8, and 8A of Chapter 639 of the Acts of 1950 authorize the Governor, during the effective period of a declared emergency, to exercise authority over public assemblages as necessary to protect the health and safety of persons; and

WHEREAS, low-cost telephone, social media, and other internet-based technologies are currently available that will permit the convening of a public body through virtual means and allow real-time public access to the activities of the public body; and

WHEREAS section 20 of chapter 30A and implementing regulations issued by the Attorney General currently authorize remote participation by members of a public body, subject to certain limitations;

NOW THEREFORE, I hereby order the following:

(1) A public body, as defined in section 18 of chapter 30A of the General Laws, is hereby relieved from the requirement of section 20 of chapter 30A that it conduct its meetings in a public place that is open and physically accessible to the public, provided that the public body makes provision to ensure public access to the deliberations of the public body for interested members of the public through adequate, alternative means.

Adequate, alternative means of public access shall mean measures that provide transparency and permit timely and effective public access to the deliberations of the public body. Such means may include, without limitation, providing public access through telephone, internet, or satellite enabled audio or video conferencing or any other technology that enables the public to clearly follow the proceedings of the public body while those activities are occurring. Where allowance for active, real-time participation by members of the public is a specific requirement of a general or special law or regulation, or a local ordinance or by-law, pursuant to which the proceeding is conducted, any alternative means of public access must provide for such participation.

A municipal public body that for reasons of economic hardship and despite best efforts is unable to provide alternative means of public access that will enable the public to follow the proceedings of the municipal public body as those activities are occurring in real time may instead post on its municipal website a full and complete transcript, recording, or other comprehensive record of the proceedings as soon as practicable upon conclusion of the proceedings. This paragraph shall not apply to proceedings that are conducted pursuant to a general or special law or regulation, or a local ordinance or by-law, that requires allowance for active participation by members of the public.

A public body must offer its selected alternative means of access to its proceedings without subscription, toll, or similar charge to the public.

(2) Public bodies are hereby authorized to allow remote participation by all members in any meeting of the public body. The requirement that a quorum of the body and the chair be physically present at a specified meeting location, as provided in G. L. c. 30A, § 20(d) and in 940 CMR 29.10(4)(b), is hereby suspended.

(3) A public body that elects to conduct its proceedings under the relief provided in sections (1) or (2) above shall ensure that any party entitled or required to appear before it shall be able to do so through remote means, as if the party were a member of the public body and participating remotely as provided in section (2).

(4) All other provisions of sections 18 to 25 of chapter 30A and the Attorney General's implementing regulations shall otherwise remain unchanged and fully applicable to the activities of public bodies.

This Order is effective immediately and shall remain in effect until rescinded or until the State of Emergency is terminated, whichever happens first.

Given in Boston at $\cancel{5.7}$ PM this 12th day of March, two thousand and twenty.

Charles PBash

CHARLES D. BAKER GOVERNOR Commonwealth of Massachusetts

Miacomet Balance Sheet May 2020

	Current YTD	Prior YTD
NGM - MIA Operating Account	285,431.40	\$322,773.85
Capital Savings Account	(\$1,730.77)	\$0.00
Golf Shop Cash	\$600.00	\$600.00
Restaurant Cash	\$1,800.00	\$1,800.00
Change Bank	\$1,000.00	1,000.00
Petty Cash	\$300.00	\$300.00
Credit Cards Pro Shop	20,593.71	\$16,658.18
Credit Cards F&B	\$674.80	1,535.93
ACH Payment Admin	\$15,939.05	\$2,618.65
Total Cash	\$324,608.19	$347,\!286.61$
Accounts Receivable	\$89,286.04	\$143,047.96
Accounts Receivable-Siasconset Golf	\$12,558.61	20,122.32
Total Accounts Receivable	\$101,844.65	$$163,\!170.28$
Inventory Golf Shop	\$118,925.36	\$158,380.55
Rental Club Inventory	\$900.00	\$1,000.00
Inventory Food	\$5,659.73	\$4,991.80
Inventory Bar	\$16,144.05	11,311.04
Inventory Wine	\$14,826.87	\$1,498.93
Inventory Pesicides	\$41,607.31	\$56,258.99
Total Inventory	\$198,063.32	233,441.31
Gift Cert Clearing Acct	0.00	\$50.00
Prepaid Expenses- Administration	\$69,067.41	\$64,887.32
Total Prepaid Expenses	\$69,067.41	64,937.32
Loan / Trailer	$(\$3,\!000.00)$	\$0.00
NGM Inc Exchange Account	0.00	(\$1,002.71)
Management Contract Escrow	\$17,705.07	\$17,583.81
Total Other Assets	\$14,705.07	\$16,581.10
Total Current Assets	708,288.64	825,416.62
Clubhouse	10,158,429.30	\$773,798.60
Golf Shop Renovations	\$753.00	\$0.00
Clubhouse Grounds	\$3,000.00	\$3,000.00
Equipment	0.00	\$181.10
Insurance Claims Receivable	\$0.00	233,092.32
Ric-shaw Push/Pull Carts	\$1,666.07	\$1,666.07
Golf Course Equipment	836,592.46	675,581.06
Accum Depr/Amort	(\$8,969,865.09)	(\$8, 458, 329.54)
10 Year assets for expansion	\$349,835.00	\$349,835.00
20 Year assets for expansion	\$3,740.00	\$3,740.00
7 Year assets for expansion	\$971.00	\$971.00
Club House Renovations	\$4,705.00	\$0.00
Clubhouse Furn & Fix	\$5,255.25	\$0.00
Computer System	\$155,973.40	\$92,692.59
Golf Course Expansion (GC Exp-3 Yr)	\$803,986.00	\$803,986.00

Assets

Miacomet Balance Sheet		
May 2020		
Furniture & Fixtures	1,174,498.34	1,157,638.34
Golf Cart Storage	\$27,677.56	27,677.56
Golf Course Renov 2	3,548,414.31	3,548,414.31
House Renovations	\$11,009.00	11,009.00
Land Improvements	2,924,115.00	2,925,693.57
Leasehold Improvements	4,111,260.76	4,074,752.29
Surveillance System	12,882.52	\$0.00
Vehicle & Dump Trailer	13,123.76	13,123.76
Unspecified- (Equipment)	165,827.96	241,246.74
Kitchen Equipment	\$29,299.55	20,420.11
Phone System	\$4,803.36	\$4,803.36
Computer System	\$0.00	\$0.00
Dormitory	1,380,587.27	\$390,885.67
Total Fixed Assets	\$16,758,540.78	\$6,895,878.91
Total Fixed Assets	16,758,540.78	\$6,895,878.91
Total Assets	17,466,829.42	\$7,721,295.53

Miacomet Balance Sheet May 2020

Liabilities and Equity

	Current YTD	Prior YTD
Accounts Payable	(\$5,766.75)	\$86,594.37
Total Accounts Payable	(\$5,766.75)	\$86,594.37
Total Accounts Payable	(\$5,766.75)	\$86,594.37
Lease payable TCF 008-0717174-300	\$23,073.32	\$71,953.41
MA Sales Tax Payables Golf	\$3,500.61	3,311.47
MA Meals Tax Payable	\$17,978.36	\$1,973.58
Lease payable TCF - 008-0717174-301	\$120,819.68	\$0.00
Clbhse / Dorm Payment	(\$38,529.46)	\$0.00
Total Accounts Payable	\$126,842.51	\$77,238.46
Accrued Payroll & Related Expenses	\$71,356.49	\$77,995.71
Employee Bonus Fund	\$48.63	\$450.00
Total Payroll	\$71,405.12	\$78,445.71
Chit CR Book (Tourn. Gift Cert.)	\$0.00	\$500.00
Gift Certificate Issued	\$42,810.74	\$39,934.25
Total Gift Certificate	\$42,810.74	\$40,434.25
Deferred Revenue	(\$10, 998.60)	\$0.00
Total Deferred Revenue	(\$10,998.60)	\$0.00
Gratuity Liability Bar	\$3.61	(\$0.01)
Total Gratuity	\$3.61	(\$0.01)
Land Bank Advance on Operations	\$18,668,583.51	\$8,628,811.75
NLB – ST Advances	\$0.00	\$75,000.00
Total Other Funds	\$18,668,583.51	\$8,703,811.75
Note Payable- Nantucket Land Bank	\$4,329,733.00	\$4,329,733.00
Total Note Payable	\$4,329,733.00	\$4,329,733.00
Total Current Liabilities	\$23,228,379.89	\$13,229,663.16
Total Liabilities	\$23,222,613.14	\$13,316,257.53
Retained Earnings	(\$6,314,244.47)	(\$5, 928, 483.65)
Total Retained Earnings	(\$6,314,244.47)	(\$5,928,483.65)
NLB Equity Contribution	\$69,396.39	\$41,331.22
Total NLB Equity Contribution	\$69,396.39	\$41,331.22
Total Current Year P&L	\$489,064.36	\$292,190.43
Total Equity	(\$5,755,783.72)	(\$5,594,962.00)
Total Liabilities and Equity	\$17,466,829.42	\$7,721,295.53

Miacomet

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May, 2020		Mo	nth To Date					Ye	earTo Date			
Summary	Actual	Budget	Variance	Prior Year	Variance	Variance %	Actual	Budget	Variance	Prior Year	Variance	Variance %
Rounds	1,591	1,600	(9)	1,356	235	-1%	2,067	2,170	(103)	1,890	177	-5%
Covers	0	1,300	(1,300)	1,512	(1,512)	-100%	3,572	5,000	(1,428)	3,982	(410)	-29%
Revenue			ine and		100 0001						100000	
Golf Shop Revenue	97,160	178,425	(81,265)	162,529	(65,369)	-46%	134,994	249,715	(114,721)	228,341	(93,347)	-46%
ood & Beverage	4,153	80,000	(75,847)	28,227	(24,073)	-95%	92,262	278,300	(186,038)	81,322	10,939	-67%
nitiation Fees Aembership Dues	14,400 (13,196)	30,000 32,100	(15,600)	30,600 30,357	(16,200)	-52% -141%	36,000 1,394,154	118,000 1,468,810	(82,000)	117,000 1,361,597	(81,000) 32,558	-69% -5%
· · · · · · · · · · · · · · · · · · ·		52,100	(45,296)		(43,553) 129	#DIV/0!			(74,656)			344%
lember Finance Charges 1iscellaneous	(30) 5,521	16,900	(30) (11,379)	(160) 8,658	(3,137)	-67%	5,769 25,053	1,300 45,260	4,469 (20,207)	1,063 31,657	4,706 (6,604)	-45%
Total Revenue	108,008	337,425	(229,417)	260,211	(152,203)	-68%	1,688,232	2,161,385	(473,153)	1,820,980	(132,748)	-43%
ost of Goods Sold												
olf Shop	3,804	26,000	(22,196)	25,962	(22,158)	-85%	4,797	39,500	(34,703)	39,980	(35,184)	-88%
ood & Beverage	2,347	39,250	(36,903)	17,666	(15,319)	-94%	44,211	129,150	(84,939)	48,837	(4,626)	-66%
Total Cost of Goods Sold	6,151	65,250	(59,099)	43,628	(37,477)	-91%	49,008	168,650	(119,642)	88,817	(39,809)	-71%
Gross Profit	101,857	272,175	(170,318)	216,583	(114,726)	-63%	1,639,224	1,992,735	(353,511)	1,732,162	(92,938)	-18%
ayroll Expense												
olf Shop	20,778	32,358	(11,580)	25,634	(4,856)	-36%	63,659	73,128	(9,469)	64,673	(1,014)	-13%
ood & Beverage	2,257	40,922	(38,665)	25,827	(23,570)	-94%	88,247	171,008	(82,761)	110,860	(22,613)	-48%
eneral & Administrative	27,547	27,277	270	26,752	796	1%	136,114	136,385	(271)	141,828	(5,713)	0%
rounds	76,095	105,919	(29,824)	98,818	(22,724)	-28%	235,486	286,595	(51,109)	277,739	(42,253)	-18%
Total Payroll	126,678	206,476	(79,798)	177,031	(50,353)	-39%	523,506	667,116	(143,610)	595,100	(71,594)	-22%
perating Expenses											1001000	
olf Shop	35,517	38,324	(2,807)	36,808	(1,291)	-7%	76,972	80,827	(3,855)	56,543	20,429	-5%
od & Beverage	4,166	9,600	(5,434)	6,415	(2,249)	-57%	34,022	43,300	(9,278)	19,066	14,955	-21%
embership Ininternet	21,600	0	21,600	32,400	(10,800)	#DIV/0!	21,600	54,000	(32,400)	109,800	(88,200)	-60%
aintenance eneral & Administrative	4,968	752	4,216	4,946	22	561%	9,057	8,208	849	13,470	(4,413)	10% 11%
rounds	66,803 17,917	71,942 47,566	(5,139) (29,649)	89,440 30,227	(22,637) (12,311)	-7% -62%	404,413 80,591	364,150 174,280	40,263 (93,689)	469,849 176,144	(65,437) (95,553)	-54%
Total Operating Expenses	150,971	168,184	(17,213)	200,236	(49,265)	-10%	626,654	724,765	(98,111)	844,873	(218,218)	-14%
Total Expense	277,649	374,660	(97,011)	377,268	(99,618)	-26%	1,150,160	1,391,881	(241,721)	1,439,972	90,927	-17%
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Income/(Loss) from Operations	(175,792)	(102,485)	(73,307)	(160,684)	(15,108)	72%	489,064	600,854	(111,790)	292,190	196,874	-19%
epreciation Expense	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!

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May, 2020			Mo	nth To Date	•				Ye	ear To Date			
Departmental S	ummary	Actual	Budget	Variance	Prior Year	Variance	Variance %	Actual	Budget	Variance	Prior Year	Variance	Variance %
	Rounds	1,591	1,600	(9)	1,356	235	-1%	2,067	2,170	398	1,890	177	-5%
	Covers	0	1,300	(1,300)	1,512	(1,512)	-100%	3,572	5,000	(1,428)	3,982	(410)	-29%
Golf Shop													
Revenue		97,160	178,425	(81,265)	162,529	(65,369)	-46%	134,994	249,715	(114,721)	228,341	(93,347)	-46%
Cost of Goods Sold		3,804	26,000	(22,196)	25,962	(22,158)	-85%	4,797	39,500	(34,703)	39,980	(35,184)	-88%
Payroll Expense		20,778	32,358	(11,580)	25,634	(4,856)	-36%	63,659	73,128	(9,469)	64,673	(1,014)	-13%
Operating Expense		35,517	38,324	(2,807)	36,808	(1,291)	-7%	76,972	80,827	(3,855)	56,543	20,429	-5%
	Net Profit / (Loss)	37,060	81,743	(44,683)	74,125	(37,065)	-55%	(10,434)	56,260	(66,694)	67,144	(77,578)	-119%
Food & Beverage													
Revenue		4,153	80,000	(75,847)	28,227	(24,073)	-95%	92,262	278,300	(186,038)	81,322	10,939	-67%
Cost of Goods Sold		2,347	39,250	(36,903)	17,666	(15,319)	-94%	44,211	129,150	(84,939)	48,837	(4,626)	-66%
Payroll Expense		2,257	40,922	(38,665)	25,827	(23,570)	-94%	88,247	171,008	(82,761)	110,860	(22,613)	-48%
Operating Expense		4,166	9,600	(5,434)	6,415	(2,249)	-57%	34,022	43,300	(9,278)	19,066	14,955	-21%
	Net Profit / (Loss)	(4,618)	(9,772)	5,154	(21,681)	17,064	-53%	(74,218)	(65,158)	(9,060)	(97,441)	23,223	14%
Membership													
Dues		(13,196)	32,100	(45,296)	30,357	(43,553)	-141%	1,394,154	1,468,810	(74,656)	1,361,597	32,558	-5%
Initiation Fees		14,400	30,000	(15,600)	30,600	(16,200)	-52%	36,000	118,000	(82,000)	117,000	(81,000)	-69%
Member Finance Cha	arges	(30)	0		(160)	129	#DIV/0!	5,769	1,300		1,063	4,706	344%
Payroll Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0
Operating Expense		21,600	0	21,600	32,400	(10,800)	#DIV/0!	21,600	54,000	(32,400)	109,800	(88,200)	-60%
	Net Profit / (Loss)	(20,426)	62,100	(82,526)	28,397	(48,824)	-133%	1,414,323	1,534,110	(119,787)	1,369,859	44,464	-8%
Grounds													
Payroll Expense		76,095	105,919	(29,824)	98,818	(22,724)	-28%	235,486	286,595	(51,109)	277,739	(42,253)	-18%
Operating Expense		17,917	47,566	(29,649)	30,227	(12,311)	-62%	80,591	174,280	(93,689)	176,144	(95,553)	-54%
	Net Profit / (Loss)	(94,011)	(153,485)	59,474	(129,046)	35,034	-39%	(316,077)	(460,875)	144,798	(453,883)	137,806	-31%
General & Administr	ative												
Revenue		5,521	16,900	(11,379)	8,658	(3,137)	-67%	25,053	45,260	(20,207)	31,657	(6,604)	-45%
Payroll Expense		27,547	27,277	270	26,752	796	1%	136,114	136,385	(271)	141,828	(5,713)	0%
Operating Expense		66,803	71,942	(5,139)	89,440	(22,637)	-7%	404,413	364,150	40,263	469,849	(65,437)	11%
	Net Profit / (Loss)	(88,829)	(82,319)	(6,510)	(107,534)	18,705	8%	(515,474)	(455,275)	(60,199)	(580,020)	64,546	13%
Maintenance													
Payroll Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Operating Expense		4,968	752	4,216	4,946	22	561%	9,057	8,208	849	13,470	(4,413)	10%
	Net Profit / (Loss)	(4,968)	(752)	(4,216)	(4,946)	(22)	561%	(9,057)	(8,208)	(849)	(13,470)	4,413	10%
Income/(L	oss) from Operations	(175,792)	(102,485)	(73,307)	(160,684)	(15,108)	72%	489,064	600,854	(111,790)	292,190	196,874	-19%
Depreciation Expense	e	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Net After Depreciatio	Dn	(175,792)	(102,485)	(73,307)	(160,684)	(15,108)	72%	489,064	600,854	(111,790)	292,190	196,874	-19%
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Miacomet													
May, 2020		Mo	nth To Date						Ye	ar To Date			
Golf Shop	Actual	Budget	Variance	Prior Year	Variance	Varianco %	Variance Code	Actual	Budget	Variance	Prior Year	Variance	Variance %
Gon shop	Actual	Duuget	variance	PHOI Teal	variance	Variance 70	variance code	Actual	Buuget	variance	FIIO Tea	Variance	Valiance 70
Revenue													
Play Cards	0	0	0	0	0	#DIV/0!	1	0	0	0	0	0	#DIV/0!
Winter Membership	0	0	0	0	0	#DIV/0!	2	0	0	0	700	(700)	#DIV/0!
Resident Discount Cards	10,000	8,200	1,800	8,100	1,900	22%	3	10,000	8,400	1,600	8,300	1,700	19%
Handicap (Non-Members)	140	300	(160)	245	(105)	-53%	4	175	645	(470)	490	(315)	-73%
Greens Fees	71,015	84,575	(13,560)	74,575	(3,560)	-16%	5	75,615	103,725	(28,110)	91,725	(16,110)	-27%
Cart Fees	8,527	25,000	(16,473)	19,963	(11,436)	-66%	6	10,221	33,810	(23,589)	26,093	(15,872)	-70%
Golf Club Repair	113	150	(37)	133	(20)	-25%	7	113	175	(62)	158	(45)	-35%
Range Ball Sales	0	7,800	(7,800)	7,756	(7,756)	-100%	8	781	9,450	(8,669)	10,316	(9,534)	-92%
Club Rental Sets	0	3,500	(3,500)	3,332	(3,332)	-100%	9	0	4,910	(4,910)	3,520	(3,520)	-100%
Walking Trolley Rental	2,189	1,300	889	1,327	861	68%	10	2,217	1,600	617	1,614	602	39%
Club/Cart Storage	(1,129)	0	(1,129)	(235)	(894)	#DIV/0!	11	20,518	22,000	(1,482)	20,694	(176)	-7%
Lessons	0	3,100	(3,100)	3,010	(3,010)	-100%	12	0	3,100	(3,100)	3,300	(3,300)	-100%
Golf Clinics	0	6,000	(6,000)	5,855	(5,855)	-100%	13	0	6,000	(6,000)	5,855	(5,855)	-100%
Tournaments	0	1,500	(1,500)	1,500	(1,500)	-100%	14	0	1,500	(1,500)	1,500	(1,500)	-100%
Merchandise	6,306	37,000	(30,694)	36,967	(30,661)	-83%	15	15,354	54,400	(39,046)	54,074	(38,720)	-72%
Over/Under	0	0	0	2	(2)	#DIV/0!		0	0	0	2	(2)	#DIV/0!
Total Revenue	97,160	178,425	(81,265)	162,529	(65,369)	-46%		134,994	249,715	(114,721)	228,341	(93,347)	-46%
Cost of Goods Sold													
Golf Shop	3,804	26,000	(22,196)	25,963	(22,159)	-85%	16	4,799	39,500	(34,701)	40,103	(35,305)	-88%
Member 10% Shop Discounts	0	0	0	(1)	1	#DIV/0!	10	(2)	0	(2)	(123)	121	#DIV/0!
Total Cost of Goods Sold	3,804	26,000	(22,196)	25,962	(22,158)	-85%		4,797	39,500	(34,703)	39,980	(35,184)	-88%
													7374174
Gross Profit	93,356	152,425	(59,069)	136,567	(43,211)	-39%		130,197	210,215	(80,018)	188,360	(58,163)	-38%
Payroll Expense		2.000	12 0001	2.044	12.0443	10001/			2.000	12 0001		12 2721	10001/
Golf Lessons	0	3,000	(3,000)	2,041	(2,041)	-100%	17	0	3,000	(3,000)	2,273	(2,273)	-100%
Gripping	0	100	(100)	117	(117)	-100%	18	0	150	(150)	159	(159)	-100%
Golf Clinic	0	0	0	0	0	#DIV/0!	19	0	0	0	0	0	#DIV/0!
Director of Golf Gross Head Golf Pro	7,601 7,840	7,438 10,500	163 (2,660)	7,239 7,247	362 593	2% -25%	20	37,026 7,840	37,190	(164) (4,298)	35,495 8,391	1,532 (551)	0% -35%
	7,640		1.0	823		-23%	21	0	12,138		823		-100%
Golf Professional Subs	0	1,000 0	(1,000)	823	(823)		22	0	1,000	(1,000)		(823)	
Golf Shop Manager	0	0	0	0	0	#DIV/0!	23	0	0	0	0	0	#DIV/0!
Outside Service Mgr	0	5,000	(5,000)			#DIV/0! -100%	24 25						#DIV/0! -18%
Shop Clerks Gross Outside Services Payroll	5,337	5,320	(5,000)	4,516 3,652	(4,516) 1,685	-100%	25	10,619 8,173	13,000 6,650	(2,381) 1,523	10,966 6,567	(346) 1,606	-18%
Commissions PR Equipment Sales Off	3,337	5,520 0	0	5,052	1,065	#DIV/0!	20	0,173	0,050	1,525	0,507	1,000	#DIV/0!
Total Payroll	20,778	32,358	(11,580)	25,634	(4,856)	-36%		63,659	73,128	(9,469)	64,673	(1,014)	-13%
	20,110	32,330	[11,500]	23,034	(000)	-50%		05,059	13,120	(5,409)	04,075	(1,014)	-13/0
Operating Expenses													
Advertising	0	0	0	0	0	#DIV/0!	27	0	0	0	0	0	#DIV/0!
Dues and Subscriptions	500	0	500	0	500	#DIV/0!	28	2,345	300	2,045	330	2,015	682%
Travel and Education	0	0	0	614	(614)	#DIV/0!	29	1,507	2,500	(993)	2,352	(845)	-40%
Club Car/Golf Car Lease	14,041	12,621	1,420	11,659	2,382	11%	30	28,282	12,621	15,661	11,659	16,623	124%

Visage GPS	2,700	2,800	(100)	2,700	0	-4%	31	16,220	14,000	2,220	13,542	2,678	16%
Range Supplies	9,756	1,000	8,756	2,817	6,939	876%	32	9,756	8,000	1,756	2,817	6,939	22%
Golf Cart Repairs & Maintenance	0	0	0	0	0	#DIV/0!	33	0	0	0	0	0	#DIV/0!
Range Picker Repair & Maintenance	0	0	0	0	0	#DIV/0!	34	0	500	(500)	0	0	-100%
Range Balls	6,300	0	6,300	0	6,300	#DIV/0!	35	6,300	3,000	3,300	0	6,300	110%
Tees, Markers, Etc.	0	5,703	(5,703)	2,570	(2,570)	-100%	36	0	11,406	(11,406)	3,088	(3,088)	-100%
Score Cards	0	0	0	0	0	#DIV/0!	37	0	3,000	(3,000)	5,508	(5,508)	-100%
Uniforms / Clothing Allowance	0	1,000	(1,000)	637	(637)	-100%	38	400	2,000	(1,600)	798	(398)	-80%
Bag Tags	0	0	0	0	0	#DIV/0!	39	0	1,000	(1,000)	0	0	-100%
Shipping (ups/fedex)	(63)	50	(113)	98	(161)	-226%	40	1,699	250	1,449	227	1,473	580%
Office/Shop Supplies	0	150	(150)	351	(351)	-100%	41	332	750	(418)	862	(530)	-56%
Cell Phones	0	0	0	0	0	#DIV/0!	42	0	0	0	0	0	#DIV/0!
Handicaps	0	13,000	(13,000)	12,785	(12,785)	-100%	43	0	13,000	(13,000)	12,785	(12,785)	-100%
Golf Course Water Supplies	0	1,000	(1,000)	0	0	-100%	44	0	1,500	(1,500)	0	0	-100%
Damaged Goods/Outdated Merchandise	0	0	0	0	0	#DIV/0!	45	0	0	0	0	0	#DIV/0!
Rental Clubs	0	0	0	1,550	(1,550)	#DIV/0!	46	4,911	6,000	(1,089)	1,550	3,361	-18%
Golf Clinic Equipment	0	0	0	0	0	#DIV/0!	47	0	0	0	0	0	#DIV/0!
Golf Shop Small Equipment	0	0	0	0	0	#DIV/0!	48	25	0	25	0	25	#DIV/0!
Tournament Expenses	2,283	0	2,283	0	2,283	#DIV/0!	49	2,283	0	2,283	0	2,283	#DIV/0!
Tournament Supplies	0	1,000	(1,000)	1,027	(1,027)	-100%	50	1,763	1,000	763	1,027	737	76%
Supplies	0	0	0	0	0	#DIV/0!	51	1,149	0	1,149	0	1,149	#DIV/0!
Total Operating Expenses	35,517	38,324	(2,807)	36,808	(1,291)	-7%		76,972	80,827	(3,855)	56,543	20,429	-5%
Income/(Loss) from Operations	37,060	81,743	(44,683)	74,125	(37,065)	-55%		(10,434)	56,260	(66,694)	67,144	(77,578)	-119%

Miacomet													
May, 2020		Мо	nth To Date						Y	ear To Date			
Food & Beverage	Actual	Budget	Variance	Prior Year	Variance	Variance %	Variance Code	Actual	Budget	Variance	Prior Year	Variance	Variance %
Revenue													
Food Sales	414	46,000	(45,586)	10,809	(10,395)	-99%	52	45,910	166,100	(120,190)	32,623	13,287	-72%
Bar Sales	3,739	34,000	(30,261)	17,427	(13,688)	-89%	53	46,365	112,200	(65,835)	48,717	(2,352)	-59%
Clubhouse Usage Fees (Rental)	0	0	0	0	0	#DIV/0!	54	0	0	0	0	0	#DIV/0!
Over/Under	0	0	0	(10)	10	#DIV/0!		(14)	0	(14)	(18)	4	#DIV/0!
Total Revenue	4,153	80,000	(75,847)	28,227	(24,073)	-95%		92,262	278,300	(186,038)	81,322	10,939	-67%
Cost of Goods Sold													
Food	2,084	21,000	(18,916)	9,703	(7,619)	-90%	55	29,102	76,000	(46,898)	27,045	2,057	-62%
Beer	0	7,000	(7,000)	3,406	(3,406)	-100%	56	5,873	18,700	(12,827)	6,990	(1,117)	-69%
Wine	0	5,000	(5,000)	2,300	(2,300)	-100%	57	5,736	13,000	(7,264)	5,308	427	-56%
Bar Paper/Supply Cost	0	50	(50)	0	0	-100%	58	0	150	(150)	0	0	-100%
Non- Alcoholic Beverage	263	1,000	(737)	266	(3)	-74%	59	1,119	4,800	(3,681)	1,669	(550)	-77%
Bar Snacks	0	0	0	0	0	#DIV/0!	60	0	1,900	(1,900)	0	0	-100%
Liquor	0	3,800	(3,800)	1,991	(1,991)	-100%	61	2,381	11,000	(8,619)	7,825	(5,443)	-78%
Member Food 10% Discount	0	1,400	(1,400)	0	(15,319)	-100%		0 44,211	3,600	(3,600)	0	0	-100% -66%
Total Cost of Goods Sold	2,347	39,250	(36,903)	17,666	(15,319)	-94%		44,211	129,150	(84,939)	48,837	(4,626)	-00%
Gross Profit	1,806	40,750	(38,944)	10,561	(8,755)	-96%		48,051	149,150	(101,099)	32,486	15,565	-68%
Payroll Expense													
Food & Beverage Manager	2607.69	5650	(3,042)	5263	(2,655)	-54%	62	22,910	28,250	(5,340)	25,807	(2,896)	-19%
Restaurant Manager	0	0	0	0	0	#DIV/0!	63	0	0	0	0	0	#DIV/0!
Chef Gross	0	6438	(6,438)	6387.37	(6,387)	-100%	64	23,134	32,190	(9,056)	31,319	(8,184)	-28%
Payroll Bar/Wait Staff	-350	14000	(14,350)	6772.61	(7,123)	-103%	65	13,031	36,400	(23,369)	22,103	(9,072)	-64%
Cook Gross	0	5834	(5,834)	5436.91	(5,437)	-100%	66	20,962	29,168	(8,206)	26,658	(5,697)	-28%
Kitchen Staff/Dishwashers Gross	0	9,000	(9,000)	1,967	(1,967)	-100%	67	8,210	45,000	(36,790)	4,973	3,236	-82%
Total Payroll	2,257	40,922	(38,665)	25,827	(23,570)	-94%		88,247	171,008	(82,761)	110,860	(22,613)	-48%
Operating Expenses													
Advertising	0	0	0	0	0	#DIV/0!	68	0	0	0	0	0	#DIV/0!
Dues and Subscriptions	0	0	0	0	0	#DIV/0!	69	360	300	60	295	65	20%
Travel and Education	0	500	(500)	0	0	-100%	70	2,000	3,000	(1,000)	467	1,533	-33%
Uniforms / Clothing Allowance	0	1000	(1,000)	333	(333)	-100%	71	1,526	2,000	(474)	333	1,194	-24%
Clubhouse Cleaning Labor	2,631	5,000 1500	(2,369)	2,974	(343) (644)	-47% -32%	72 73	13,924	25,000	(11,076)	11,269	2,655	-44% 29%
Clubhouse Floor Supplies China, Glass & Silver	1018 0	1500	(482)	1,662 600	(600)	#DIV/0!	74	5,153 1,083	4,000	1,153 683	2,894	2,259	171%
Kitchen Cleaning & Dishwasher Supplies	0	450	(450)	0	(000)	-100%	75	279	2,250	(1,971)	1,020	279	-88%
Kitchen Equipment Lease	0	0	0	0	0	#DIV/0!	76	0	0	0	0	0	#DIV/0!
Kitchen Equipment Repair & Maint	210	0	210	0	210	#DIV/0!	77	355	500	(145)	0	355	-29%
Bar Repair & Maintenance	0	0	0	0	0	#DIV/0!	78	731	500	231	0	731	46%
Bar Small Equipment	0	0	0	0	0	#DIV/0!	79	3,156	100	3,056	206	2,950	3056%
Kitchen Small Equipment	0	500	(500)	290	(290)	-100%	80	1,808	1,000	808	631	1,177	81%
Clubhouse Small Equipment	308	0	308	0	308	#DIV/0!	81	1,715	1,000	715	0	1,715	72%
Kitchen Laundry	0	0	0	0	0	#DIV/0!	82	491	0	491	0	491	#DIV/0!
Kitchen Paper & Supplies	0	500	(500)	556	(556)	-100%	83	1,349	2,500	(1,151)	1,946	(597)	-46%
Clubhouse Cleaning & Supplies	0	100	(100)	0	0	-100%	84	0	500	(500)	0	0	-100%
Flowers/Decorations	0	50	(50)	0	0	-100%	85	93	250	(157)	0	93	-63%
Total Operating Expenses	4,166	9,600	(5,434)	6,415	(2,249)	-57%		34,022	43,300	(9,278)	19,066	14,955	-21%
Income/(Loss) from Operations	(4,618)	(9,772)	5,154	(21,681)	17,064	-53%		(74,218)	(65,158)	(9,060)	(97,441)	23,223	14%

Miacomet													
May, 2020		Mo	nth To Date						Y	earTo Date			
Membership	Actual	Budget	Variance	Prior Year	Variance	Variance %	Variance Code	Actual	Budget	Variance	Prior Year	Variance	Variance %
Revenue	11 100		(45 cool)	20 500	(45,000)	500		25 222		(00.000)	117 000	(01 000)	
Initiation Fees	14,400	30,000	(15,600)	30,600	(16,200)	-52%	86	36,000	118,000	(82,000)	117,000	(81,000)	-69%
Member Dues	(13,196)	32,100	(45,296)	30,357	(43,553)	-141%	87	1,394,154	1,468,810	(74,656)	1,361,597	32,558	-5%
Member Finance Charges	(30)	0	(30)	(160)	129	#DIV/0!	88	5,769	1,300	4,469	1,063	4,706	344%
Total Revenue	1,174	62,100	(60,926)	60,797	(59,624)	-98%		1,435,923	1,588,110	(152,187)	1,479,659	(43,736)	-10%
Operating Expenses													
Capital Fund from Init. Fees	21,600	0	21,600	32,400	(10,800)	#DIV/0!	89	21,600	54,000	(32,400)	109,800	(88,200)	-60%
Member Relations	0	0	0	0	0	#DIV/0!	90	0	0	0	0	0	#DIV/0!
Total Operating Expenses	21,600	0	21,600	32,400	(10,800)	#DIV/0!		21,600	54,000	(32,400)	109,800	(88,200)	-60%
Income/(Loss) from Operations	(20,426)	62,100	(82,526)	28,397	(48,824)	-133%		1,414,323	1,534,110	(119,787)	1,369,859	44,464	-8%

Miacomet													
May, 2020		Mo	nth To Date						Ye	ar To Date			
Grounds	Actual	Budget	Variance	Prior Year	Variance	Variance %	Variance Code	Actual	Budget	Variance	Prior Year	Variance	Variance %
		_											
Payroll Expense													
Golf Course Superintendent Gross	13,822	13,525	297	13,421	402	2%	91	67,328	67,625	(297)	65,804	1,524	0%
Assistant Superintendent	8,304	8,125	179	8,048	255	2%	92	40,446	40,625	(179)	39,462	985	0%
Asst. Superintendent #2	6,813	10,000	(3,187)	8,525	(1,713)	-32%	93	19,999	32,000	(12,001)	21,802	(1,803)	-38%
Mechanic Gross	7,492	6,269	1,223	7,236	257	20%	94	32,295	31,345	950	31,223	1,071	3%
Hourly Labor Gross	2,147	5,000	(2,853)	2,194	(47)	-57%	95	11,622	19,000	(7,378)	10,305	1,317	-39%
Seasonal Labor	37,516	63,000	(25,484)	59,395	(21,878)	-40%	96	63,796	96,000	(32,204)	109,142	(45,346)	-34%
Total Payroll	76,095	105,919	(29,824)	98,818	(22,724)	-28%		235,486	286,595	(51,109)	277,739	(42,253)	-18%
On arothing Evinences													
Operating Expenses Water	70	0	70	0	70	#DIV/0!	97	109	0	109	1,080	(971)	#DIV/0!
Golf Course Supplies	1,336	3,000	(1,664)	374	963	-55%	98	7,064	11,500	(4,436)	8,269	(1,205)	-39%
Fertilizer	1,550	3,000	(1,004)	2,561	(2,561)	#DIV/0!	99	7,004	6,000	(6,000)	5,661	(5,661)	-100%
Chemicals/Weed Control	0	15,000	(15,000)	0	(2,501)	-100%	100	0	21,000	(21,000)	36,321	(36,321)	-100%
Surfactants	o	15,000	0	0	0	#DIV/0!	100	0	20,000	(20,000)	19,635	(19,635)	-100%
Tools	349	1,000	(651)	692	(343)	-65%	102	1,984	3,000	(1,016)	1,956	28	-34%
Shop Supplies	308	610	(302)	151	157	-50%	102	4,343	3,050	1,293	1,611	2,732	42%
Electric - Pump House & Irigation	60	1,000	(940)	0	60	-94%	104	134	2,050	(1,916)	0	134	-93%
Electric - Maintenance Building	453	600	(147)	263	190	-24%	105	1,547	2,200	(653)	802	744	-30%
Liquid Propane	0	1,500	(1,500)	569	(569)	-100%	106	4,254	4,900	(646)	5,244	(990)	-13%
Cell Phones	111	250	(139)	130	(19)	-56%	107	569	1,250	(681)	633	(64)	-54%
Raw Materials & Topdressing	888	2,500	(1,612)	0	888	-64%	108	6,551	5,000	1,551	785	5,766	31%
Seed	0	1,000	(1,000)	559	(559)	-100%	109	0	1,000	(1,000)	973	(973)	-100%
Gas, Oil & Diesel	315	1,000	(685)	1,551	(1,236)	-68%	110	2,045	4,000	(1,955)	5,150	(3,105)	-49%
Debris Disposal Removal	0	0	0	0	0	#DIV/0!	111	0	500	(500)	0	0	-100%
Golf Course Repairs & Main	0	0	0	0	0	#DIV/0!	112	0	4,000	(4,000)	0	0	-100%
Equipment - Repairs & Main	3,391	3,000	391	5,473	(2,082)	13%	113	13,692	19,000	(5,308)	33,122	(19,430)	-28%
Irrigation - Repair & Main	1,669	2,000	(331)	6,716	(5,047)	-17%	114	10,110	7,000	3,110	13,769	(3,659)	44%
Roads / Fences - Repair & Main	0	1,000	(1,000)	0	0	-100%	115	0	2,000	(2,000)	0	0	-100%
Contract Services	0	0	0	500	(500)	#DIV/0!	116	285	4,000	(3,715)	530	(244)	-93%
Small Equipment Rental	0	0	0	0	0	#DIV/0!	117	460	500	(40)	0	460	-8%
Leases (Utility Vehicles)	7,820	8,400	(580)	0	7,820	-7%	118	15,641	16,800	(1,159)	16,961	(1,320)	-7%
Consultants	0	0	0	0	0	#DIV/0!	119	0	2,500	(2,500)	0	0	-100%
Office Supplies	0	0	0	0	0	#DIV/0!	120	0	2,000	(2,000)	81	(81)	-100%
Cable TV & Internet	2	106	(104)	108	(106)	-99%	121	674	530	144	789	(115)	27%
Telephone	0	0	0	0	0	#DIV/0!	122	0	0	0	0	0	#DIV/0!
Travel and Education	(268)	0	(268)	3,303	(3,571)	#DIV/0!	123	4,120	12,500	(8,380)	10,744	(6,624)	-67%
Dues & Subscriptions	300	600	(300)	0	300	-50%	124	495	1,200	(705)	904	(409)	-59%
Uniforms	270	500	(230)	3,455	(3,185)	-46%	125	3,898	6,500	(2,602)	3,761	137	-40%
Storage Container Rental	0	0	0	0	0	#DIV/0!	126	0	0	0	2,000	(2,000)	#DIV/0!
Employee Relations	0	0	0	0	0	#DIV/0!	127	0	300	(300)	0	0	-100%
Groundwater Monitoring	0	0	0	0	0	#DIV/0!	128	0	0	0	0	0	#DIV/0!
Freight Clubbarra Conneda	842	2,000	(1,158)	1,527	(684)	-58%	129	2,617	5,000	(2,383)	2,277	340	-48%
Clubhouse Grounds	0	2,500	(2,500)	2,297	(2,297)	-100%	130	0	5,000	(5,000)	3,087	(3,087)	-100%
Total Operating Expenses	17,917	47,566	(29,649)	30,227	(12,311)	-62%		80,591	174,280	(93,689)	176,144	(95,553)	-54%
Income/(Loss) from Operations	(94,011)	(153,485)	59,474	(129,046)	35,034	-39%		(316,077)	(460,875)	144,798	(453,883)	137,806	-31%

Miacomet													
May, 2020		Мо	nth To Date						Ye	ar To Date			
Maintenance	Actual	Budget	Variance	Prior Year	Variance	Variance %	Variance Code	Actual	Budget	Variance	Prior Year	Variance	Variance %
Operating Expenses													
Clubhouse Repair & Maintenance	1,714	0	1,714	0	1,714	#DIV/0!	131	2,112	1,000	1,112	0	2,112	111%
Golf Course Building Repair & Maint	0	0	0	306	(306)	#DIV/0!	132	1,408	1,000	408	5,502	(4,094)	41%
Golf Course Building HVAC R&M	0	0	0	180	(180)	#DIV/0!	133	0	300	(300)	180	(180)	-100%
Clubhouse HVAC R&M	0	0	0	0	0	#DIV/0!	134	0	500	(500)	569	(569)	-100%
Clubhouse Electrical R&M	0	500	(500)	0	0	-100%	135	112	1,000	(888)	125	(12)	-89%
Golf Course Building Electrical R&M	0	0	0	1,591	(1,591)	#DIV/0!	136	175	500	(325)	2,788	(2,613)	-65%
Clubhouse Plumbing R&M	71	0	71	1,370	(1,298)	#DIV/0!	137	71	1,400	(1,329)	1,871	(1,800)	-95%
Oakson Septic System	0	0	0	1,324	(1,324)	#DIV/0!	138	0	600	(600)	2,159	(2,159)	-100%
Golf Course Building Plumbing R&M	0	0	0	175	(175)	#DIV/0!	139	563	500	63	175	388	13%
Alarm System/Activity	216	52	164	0	216	315%	140	1,055	1,208	(153)	100	955	-13%
Refrigeration	2,967	200	2,767	0	2,967	1384%	141	3,560	200	3,360	0	3,560	1680%
Miscellaneous	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Operating Expenses	4,968	752	4,216	4,946	22	561%		9,057	8,208	849	13,470	(4,413)	10%
Income/(Loss) from Operations	(4,968)	(752)	(4,216)	(4,946)	(22)	561%		(9,057)	(8,208)	0	(13,470)	4,413	10%

May, 2020		Mo	nth To Date						Ye	ear To Date			
General & Administrative	Actual	Budget	Variance	Prior Year	Variance	Variance %	Variance Code	Actual	Budget	Variance	Prior Year	Variance	Variance %
evenue													
ther Income	0	0	0	0	0	#DIV/0!	142	0	0	0	0	0	#DIV/0
iterest Income	0	0	0	0	0	#DIV/0!	143	0	0	0	0	0	#DIV/0
/inter Memberships	0	0	0	0	0	#DIV/0!	144	0	0	0	0	0	#DIV/0
ouse Rental Income	5,521	16,900	(11,379)	8,658	(3,137)	-67%	145	25,053	45,260	(20,207)	31,657	(6,604)	-45%
	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0
Total Revenue	5,521	16,900	(11,379)	8,658	(3,137)	-67%		25,053	45,260	(20,207)	31,657	(6,604)	-45%
yroll Expense													
ontroller	7,460	7,300	160	7,239	221	2%	146	36,340	36,500	(160)	44,717	(8,378)	0%
dministrative Services Manager	5,110	5,000	110	4,684	426	2%	147	24,890	25,000	(110)	22,967	1,923	0%
anagement Payment	14,977	14,977	(0)	14,829	148	0%	148	74,885	74,885	(0)	74,143	741	0%
Total Payroll	27,547	27,277	270	26,752	796	1%		136,114	136,385	(271)	141,828	(5,713)	0%
erating Expenses	100	10.0120	100000	12122	20002	01012070		3.22	2010 May		05050	121000000	1001040
aning Admin. Office	0	500	(500)	560	(560)	-100%	149	0	2,500	(2,500)	2,660	(2,660)	-100%
ployee Shift Meals 100%	0	400	(400)	299	(299)	-100%	150	1,136	1,200	(64)	1,453	(318)	-5%
fice Supplies	54	500	(446)	1,064	(1,010)	-89%	152	2,219	1,900	319	2,772	(553)	17%
nk & Finance Charges	10 C C	20	(20)	0	0	-100%	153	(33)	100	(133)	10	(43)	-133%
edit Card Merchant Services Int Land Bank Debt - Interest	623 0	5,000 0	(4,377)	3,400 0	(2,777)	-88%	154	18,394 0	19,600 0	(1,206)	16,846 0	1,548	-6%
fice Equipment Leases	161	170	(9)	0	161	-6%	155	1,210	850	360	0	1,210	42%
fice Furniture	0	0	0	0	0	#DIV/0!	156	258	0	258	107	1,210	#DIV/0
vertising	0	0	0	0	0	#DIV/0!	157	0	0	0	0	0	#DIV/0
stage & Shipping	129	50	79	243	(113)	159%	158	372	250	122	328	44	49%
es and Subscriptions	206	300	(94)	347	(141)	-31%	159	1,787	1,500	287	1,730	58	19%
avel and Education	0	0	0	80	(80)	#DIV/0!	160	3,275	6,500	(3,225)	3,929	(654)	-50%
OS Support/Computer Support	2,395	2,400	(6)	2,038	357	0%	161	42,187	12,000	30,187	38,832	3,355	252%
gal Fees	0	0	0	0	0	#DIV/0!	162	0	2,000	(2,000)	0	0	-100%
ofessional Accounting	0	0	0	0	0	#DIV/0!	163	0	5,000	(5,000)	5,000	(5,000)	-100%
ll Phones	187	200	(13)	425	(239)	-7%	164	1,558	1,000	558	1,378	180	56%
yroll Service	3,267	3,800	(533)	3,514	(247)	-14%	165	13,398	13,800	(402)	12,468	930	-3%
ash Removal	601	1,450	(849)	2,049	(1,448)	-59%	166	8,437	7,250	1,187	6,342	2,095	16%
nployee Relations	0	500	(500)	0	0	-100%	167	0	500	(500)	48	(48)	-100%
centive Bonuses'	0	0	0	0	0	#DIV/0!	168	0	0	0	0	0	#DIV/0
cense & Fees	0	0	0	0	0	#DIV/0!	169	4,108	1,000	3,108	709	3,398	311%
ectricity	3,697	3,000	697	3,761	(64)	23%	171	15,251	15,000	251	22,456	(7,204)	2%
uid Propane	0	1,000	(1,000)	1,450	(1,450)	-100%	172	13,276	5,000	8,276	5,658	7,617	166%
lephone acting Fuel	337 0	350	(13) 0	674 0	(337) 0	-4% #DIV/0!	173	1,988 0	1,750	238	1,717 0	271 0	14% #DIV/0
ating Fuel ater	164	300	(137)	138	26	#DIV/0! -46%	174 175	1,207	950	257	448	759	#DIV/0
ble TV & Internet	1,647	550	1,097	1,631	16	199%	175	12,107	2,750	9,357	440	7,307	340%
eb Site	1,047	0	1,097	1,031	0	#DIV/0!	176	12,107	2,750	9,557	4,799	1,507	#DIV/0
Li Insurance	0	0	0	0	0	#DIV/0!	178	11,988	11,900	88	11,888	100	#010/0
surance - Property/Liability	0	0	0	21,214	(21,214)	#DIV/0!	179	32,521	28,420	4,101	42,483	(9,962)	14%
ofessional Liability	0	0	0	0	0	#DIV/0!	180	2,155	2,300	(145)	2,230	(75)	-6%
surance - Workers Comp	976	1,200	(224)	1,277	(301)	-19%	181	4,130	6,000	(1,870)	4,356	(226)	-31%
cise Tax/Truck Registration	0	0	0	0	0	#DIV/0!	182	250	470	(220)	454	(204)	-47%

Insurance - Vehicles	0	0	0	0	0	#DIV/0!	183	1,715	2,600	(885)	5,117	(3,402)	-34%
Land Management Payment (\$1/Round)	0	0	0	0	0	#DIV/0!	184	0	0	0	0	0	#DIV/0!
Bad Debt	0	0	0	0	0	#DIV/0!	185	0	0	0	0	0	#DIV/0!
Retirement Plan	1,764	1,900	(136)	2,954	(1,190)	-7%	186	14,467	9,500	4,967	8,898	5,569	52%
Payroll Taxes - Mgmnt. & Empl. Exp.	13,008	19,000	(5,992)	18,838	(5,830)	-32%	187	56,137	58,000	(1,863)	61,353	(5,216)	-3%
Employee Housing Rent	9,400	5,800	3,600	7,600	1,800	62%	188	21,700	24,200	(2,500)	68,250	(46,550)	-10%
Employee Housing - Utilities	1,680	1,800	(120)	2,872	(1,192)	-7%	189	9,220	9,600	(380)	11,397	(2,177)	-4%
Employee Housing R&M	3,053	500	2,553	0	3,053	511%	190	6,029	2,500	3,529	5,859	170	141%
Health Insurance	18,612	17,582	1,030	9,282	9,330	6%	191	89,556	87,910	1,646	100,786	(11,231)	2%
Manager Clothing Allowance	0	0	0	0	0	#DIV/0!	192	0	0	0	0	0	#DIV/0!
Employee Severence Expense	0	0	0	0	0	#DIV/0!	193	0	0	0	0	0	#DIV/0!
General Manager Comp Charges	0	100	(100)	0	0	-100%	194	101	500	(399)	48	53	-80%
Food & Bev Manager Comp Charges	0	150	(150)	412	(412)	-100%	195	199	750	(551)	446	(247)	-73%
Golf Course Manager Comp Charges	0	50	(50)	0	0	-100%	196	4	250	(246)	0	4	-98%
Director of Golf Comp Charges	0	50	(50)	0	0	-100%	197	0	250	(250)	0	0	-100%
Interest Expense	4,843	3,320	1,523	3,319	1,524	46%	198	12,107	16,600	(4,493)	16,594	(4,486)	-27%
Penalties	0	0	0	0	0	#DIV/0!	199	0	0	0	0	0	#DIV/0!
Suspense	0	0	0	0	0	#DIV/0!	200	0	0	0	0	0	#DIV/0!
Total Operating Expenses	66,803	71,942	(5,139)	89,440	(22,637)	-7%		404,413	364,150	40,263	469,849	(65,437)	11%
Income/(Loss) from Operations	(88,829)	(82,319)	(6,510)	(107,534)	18,705	8%		(515,474)	(455,275)	(60,199)	(580,020)	64,546	13%
Depreciation Expense	0	0	0	0	0	#DIV/0!		-	-	0	-	0	#DIV/0!
Income/(Loss) After Depreciation	(88,829)	(82,319)	(6,510)	(107,534)	18,705	8%		(515,474)	(455,275)	(60,199)	(580,020)	64,546	13%

Varianc

May Variance Report

Variance				iviay vai	iance nep	
Code		Month Actual	Budget	Difference	% Variance	Justification
	GOLF SHOP					
	Revenue					
1	Play Cards	0	0	0	0%	Not being sold this year
2	Winter Membership	0	0	0	0%	Covid
3	Resident Discount Cards	10,000	8,200	1,800	22%	
4	Handicap (Non-Members)	140	300	(160)	-53%	Covid
5	Greens Fees	71,015	84,575	(13,560)	-16%	Tee time spacing due to covid
6	Cart Fees	8,527	25,000	(16,473)	-66%	Covid
7	Golf Club Repair	113	150	(37)	-25%	Covid
8	Range Ball Sales	0	7,800	(7,800)	-100%	Covid
9	Club Rental Sets	0	3,500	(3,500)	-100%	Covid
10	Walking Trolley Rental	2,189	1,300	889	68%	Golf cars not available increased trolley use
11	Club/Cart Storage	(1,129)	0	(1,129)	#DIV/0!	Covid
12	Lessons	0	3,100	(3,100)	-100%	Covid
13	Golf Clinics	0	6,000	(6,000)	-100%	Covid
14	Tournaments	0	1,500	(1,500)	-100%	Covid
15	Merchandise	6,306	37,000	(30,694)	-83%	Covid
	Cost of Goods Sold			(22.400)	0=0/	
16	Golf Shop	3,804	26,000	(22,196)	-85%	low sales + covid
	Payroll Expense					
17	Golf Lessons	0	3,000	(3,000)	-100%	Covid
	Gripping	0	100	(100)	-100%	Covid
	Golf Clinic	0	0	0	0%	Covid
	Director of Golf Gross	7,601	7,438	163	2%	covid
	Head Golf Pro	7,840	10,500	(2,660)	-25%	
	Golf Professional Subs	0	1,000	(1,000)	-100%	late start due to covid
	Golf Shop Manager	0	1,000	0	0%	
	Outside Service Mgr	0	0	0	0%	
	Shop Clerks Gross	0	5,000	(5,000)	-100%	Covid
	Outside Services Payroll	5,337	5,320	17	0%	covid
20	outside services ruyron		5,520	17	0/0	-
	Operating Expenses					
27	Advertising	0	0	0	0%	
28	Dues and Subscriptions	500	0	500	#DIV/0!	
29	Travel and Education	0	0	0	0%	
30	Club Car/Golf Car Lease	14,041	12,621	1,420	11%	New golf cars slightly more expensive
31	Visage GPS	2,700	2,800	(100)	-4%	
32	Range Supplies	9,756	1,000	8,756	876%	Mats
33	Golf Cart Repairs & Maintenance	0	0	0	0%	
34	Range Picker Repair & Maintenance	0	0	0	0%	
35	Range Balls	6,300	0	6,300	#DIV/0!	
36	Tees, Markers, Etc.	0	5,703	(5,703)	-100%	
37	Score Cards	0	0	0	0%	
38	Uniforms / Clothing Allowance	0	1,000	(1,000)	-100%	
39	Bag Tags	0	0	0	0%	
40	Shipping (ups/fedex)	(63)	50	(113)	-226%	Returns
41	Office/Shop Supplies	0	150	(150)	-100%	
42	Cell Phones	0	0	0	0%	
43	Handicaps	0	13,000	(13,000)	-100%	
44	Golf Course Water Supplies	0	1,000	(1,000)	-100%	
45	Damaged Goods/Outdated Merchandise	0	0	0	0%	
46	Rental Clubs	0	0	0	0%	
47	Golf Clinic Equipment	0	0	0	0%	
48	Golf Shop Small Equipment	0	0	0	0%	
49	Tournament Expenses	2,283	0	2,283	#DIV/0!	
50	Tournament Supplies	0	1,000	(1,000)	-100%	
51	Supplies	0	0	0	0%	_
	FOOD & BEVERAGE					
	Revenue					
	Food Sales	414	46,000	(45,586)	-99%	Covid
53	Bar Sales	3,739	34,000	(30,261)	-89%	Covid
54	Clubhouse Usage Fees (Rental)	0	0	0	0%	_
	Cost of Goods Sold					
	Food	2,084	21,000	(18,916)	-90%	Covid
	Beer	2,084	7,000	(18,910)	-100%	Covid
	Wine	0	5,000	(5,000)	-100%	covid
58	Bar Paper/Supply Cost	0	5,000	(5,000)	-100%	Covid
	Non- Alcoholic Beverage	263	1,000	(737)	-74%	Covid
60	Bar Snacks	0	1,000	0	0%	Covid
	Liquor	0	3,800	(3,800)	-100%	
	10 C	0	3,000	(0,000)		-

Variance						
Code		Month Actual	Budget	Difference	% Variance	
	Payroll Expense					
62	Food & Beverage Manager	2607.69			-54%	Furlough
63	Restaurant Manager	0			0%	Furlessel
64 65	Chef Gross Payroll Bar/Wait Staff	0 -350			-100% -103%	Furlough Furlough
66	Cook Gross	-350			-103%	Furlough
67	Kitchen Staff/Dishwashers Gross	0	9,000	(9,000)	-100%	i unougn
			,			-
	Operating Expenses					
68	Advertising	0			0%	
69	Dues and Subscriptions	0			0%	
70 71	Travel and Education	0			-100%	
71	Uniforms / Clothing Allowance Clubhouse Cleaning Labor	2,631	5,000	(2,369)	-100% -47%	
73	Clubhouse Floor Supplies	1018			-32%	
74	China, Glass & Silver	0	0	0	0%	
75	Kitchen Cleaning & Dishwasher Supplies	0	450	(450)	-100%	
76	Kitchen Equipment Lease	0	0	0	0%	
77	Kitchen Equipment Repair & Maint	210	0	210	#DIV/0!	Covid
78 79	Bar Repair & Maintenance	0	0	0 0	0% 0%	
80	Bar Small Equipment Kitchen Small Equipment	0	500	(500)	-100%	
81	Clubhouse Small Equipment	308	0	308	#DIV/0!	Mixer
82	Kitchen Laundry	0	0	0	0%	-
83	Kitchen Paper & Supplies	0	500	(500)	-100%	
84	Clubhouse Cleaning & Supplies	0	100	(100)	-100%	
85	Flowers/Decorations	0	50	(50)	-100%	-
	MEMBERSHIP					
	Revenue					
86	Initiation Fees	14,400	30,000	(15,600)	-52%	
87	Member Dues	(13,196)	32,100	(45,296)	-141%	
88	Member Finance Charges	(30)	0	(30)	#DIV/0!	_
	Operating Expenses					
89	Capital Fund from Init. Fees	21,600	0	21,600	#DIV/0!	
90	Member Relations	0	0	0	0%	_
	GROUNDS					
	Payroll Expense					
91	Golf Course Superintendent Gross	13,822	13,525	297	2%	
92	Assistant Superintendent	8,304	8,125	179	2%	
93	Asst. Superintendent #2	6,813	10,000	(3,187)	-32%	
94	Mechanic Gross	7,492	6,269	1,223	20%	Required OT
95 96	Hourly Labor Gross Seasonal Labor	2,147 37,516	5,000 63,000	(2,853) (25,484)	-57% -40%	Lack of H2B employees Lack of H2B employees
50			03,000	(23,404)	40/0	
	Operating Expenses					
97	Water	70	0	70	#DIV/0!	
98 99	Golf Course Supplies Fertilizer	1,336 0	3,000 0	(1,664) 0	-55% 0%	
100	Chemicals/Weed Control	0	15,000	(15,000)	-100%	
101	Surfactants	0	0	0	0%	
102	Tools	349	1,000	(651)	-65%	
103	Shop Supplies	308	610	(302)	-50%	
104	Electric - Pump House & Irigation	60	1,000	(940)	-94%	
105 106	Electric - Maintenance Building Liquid Propane	453 0	600 1,500	(147) (1,500)	-24% -100%	
100	Cell Phones	111	250	(1,300)	-56%	
108	Raw Materials & Topdressing	888	2,500	(1,612)	-64%	
109	Seed	0	1,000	(1,000)	-100%	
110	Gas, Oil & Diesel	315	1,000	(685)	-68%	
111	Debris Disposal Removal	0	0	0	0%	
112	Golf Course Repairs & Main Equipment - Repairs & Main	0	0	0	0%	
113 114	Irrigation - Repair & Main	3,391 1,669	3,000 2,000	391 (331)	13% -17%	
114	Roads / Fences - Repair & Main	1,009	1,000	(1,000)	-100%	
116	Contract Services	0	1,000	0	0%	
117	Small Equipment Rental	0	0	0	0%	
118	Leases (Utility Vehicles)	7,820	8,400	(580)	-7%	
119	Consultants	0	0	0	0%	
120	Office Supplies	0	0	0	0%	
121 122	Cable TV & Internet Telephone	2 0	106 0	(104) 0	-99% 0%	
122	Travel and Education	(268)		(268)	#DIV/0!	
124	Dues & Subscriptions	300	600	(300)	-50%	
125	Uniforms	270	500	(230)	-46%	_

Justification

Variance							
Code 126	Storage Container Rental	Month Actual 0	Budget	0	Difference 0	% Variance 0%	Justificat
120	Employee Relations	0		0	0	0%	
128	Groundwater Monitoring	0		0	0	0%	
129	Freight	842		000	(1,158)	-58%	
130	Clubhouse Grounds	0	2,5	500	(2,500)	-100%	_
	MAINTENANCE						
	Operating Expenses						
131	Clubhouse Repair & Maintenance	1,714		0	1,714	#DIV/0!	
132	Golf Course Building Repair & Maint	0		0	0	0%	
133 134	Golf Course Building HVAC R&M Clubhouse HVAC R&M	0		0 0	0 0	0% 0%	
134	Clubhouse Electrical R&M	0		500	(500)	-100%	
136	Golf Course Building Electrical R&M	0		0	0	0%	
137	Clubhouse Plumbing R&M	71		0	71	#DIV/0!	
138	Oakson Septic System	0		0	0	0%	
139	Golf Course Building Plumbing R&M	0		0	0	0%	
140 141	Alarm System/Activity Refrigeration	216 2,967		52 200	164 2,767	315% 1384%	Walk in Freezer
141	hengelation	2,507	4	200	2,707	1304/0	
	GENERAL & ADMINISTRATIVE						
	Revenue			_			
142	Other Income	0		0 0	0	0% 0%	
143 144	Interest Income Winter Memberships	0		0	0 0	0% 0%	
145	House Rental Income	5,521	16,9		(11,379)	-67%	
			- /-		(//		-
	Payroll Expense				1.00		
146 147	Controller Administrative Services Manager	7,460		300 200	160 110	2% 2%	
147	Management Payment	5,110 14,977	5,0 14,9		(0)	0%	
1.0	indiagement i dynient		1.).		(0)	•/•	-
	Operating Expenses						
149	Cleaning Admin. Office	0		500	(500)	-100%	
150 152	Employee Shift Meals 100% Office Supplies	0 54		400 500	(400) (446)	-100% -89%	
152	Bank & Finance Charges	0		20	(20)	-100%	
154	Credit Card Merchant Services	623	5,0	000	(4,377)	-88%	
	NLB Debt / Interest	0		0	0	0%	
155	Office Equipment Leases	161	1	170	(9)	-6%	
156	Office Furniture	0		0 0	0 0	0% 0%	
157 158	Advertising Postage & Shipping	129		50	79	159%	
159	Dues and Subscriptions	206	3	300	(94)	-31%	
160	Travel and Education	0		0	0	0%	
161	POS Support/Computer Support	2,395	2,4	400	(6)	0%	
162	Legal Fees	0		0	0	0%	
163 164	Professional Accounting Cell Phones	0 187		0 200	0 (13)	0% -7%	
165	Payroll Service	3,267		800	(13)	-14%	
166	Trash Removal	601		450	(849)	-59%	
167	Employee Relations	0	Į.	500	(500)	-100%	
168	Incentive Bonuses'	0		0	0	0%	
169	License & Fees	0	2.0	0	0	0%	New building uses added
171 172	Electricity Liquid Propane	3,697 0		000 000	697 (1,000)	23% -100%	New building useage added
172	Telephone	337		350	(1,000)	-4%	Tweo month payment + new replacement phone
174	Heating Fuel	0		0	0	0%	
175	Water	164		300	(137)	-46%	new building useage added
176	Cable TV & Internet	1,647		550	1,097	199%	Fiber optic has increased expense
177 178	Web Site EPLI Insurance	0		0 0	0 0	0% 0%	
178	Insurance - Property/Liability	0		0	0	0%	
180	Professional Liability	0		0	0	0%	
181	Insurance - Workers Comp	976	1,2	200	(224)	-19%	
182	Excise Tax/Truck Registration	0		0	0	0%	
183	Insurance - Vehicles	0		0	0	0%	
184 185	Land Management Payment (\$1/Round) Bad Debt	0		0 0	0 0	0% 0%	
185	Retirement Plan	0 1,764	1 9	900	(136)	-7%	
187	Payroll Taxes - Mgmnt. & Empl. Exp.	13,008	19,0		(5,992)	-32%	
188	Employee Housing Rent	9,400		800	3,600	62%	West Miacomet is being used again
189	Employee Housing - Utilities	1,680		800	(120)	-7%	
190	Employee Housing R&M	3,053		500	2,553	511%	
191 192	Health Insurance Manager Clothing Allowance	18,612 0	17,9	582 0	1,030 0	6% 0%	Increased premiums
192	Manager Clothing Allowalice	0		0	0	0/0	

Justification

Variance					
Code		Month Actual	Budget	Difference	% Variance
193	Employee Severence Expense	0	0	0	0%
194	General Manager Comp Charges	0	100	(100)	-100%
195	Food & Bev Manager Comp Charges	0	150	(150)	-100%
196	Golf Course Manager Comp Charges	0	50	(50)	-100%
197	Director of Golf Comp Charges	0	50	(50)	-100%
198	Interest Expense	4,843	3,320	1,523	46%
199	Penalties	0	0	0	0%
200	Suspense	0	0	0	0%

Justification

Miacomet

Check Register Report From 5/1/2020 To 5/31/2020 Account: N/A -Vendors: <All>



*Voided

Check #	Vendor #	Vendor Name	Batch Date	Printed Date	Amt To Pay
26465	BUSINESS	Business Card	5/1/2020	5/1/2020	\$245.39
26466	GEMPLERS	Gempler's Inc.	5/1/2020	5/1/2020	\$54.90
26467	Morell Studios, LLC	Morell Studios, LLC	5/1/2020	5/1/2020	2,185.42
26468	NATIONAL G	National Grid	5/1/2020	5/1/2020	\$2,465.35
26469	NGM	NGM, Inc.	5/1/2020	5/1/2020	\$14,976.92
26470	A188W9OR9NJMEO	Amazon Capital Services, Inc	5/7/2020	5/7/2020	\$10.75
26471	CT01	Coastline Technologies	5/7/2020	5/7/2020	2,731.77
26472	COMCAST	Comcast	5/7/2020	5/7/2020	\$139.50
26473	ELIZABETH	Elizabete Aquino	5/7/2020	5/7/2020	\$1,995.00
26474	28922	Greyson Clothiers	5/7/2020	5/7/2020	\$2,556.50
26475	HARBOR OIL	Harbor Fuel Oil Corporation	5/7/2020	5/7/2020	\$315.02
26476	HARRYS	Harry's Mid-Island Auto Supply	5/7/2020	5/7/2020	\$196.38
26477	ISC	Irrigation Services of Connecticut	5/7/2020	5/7/2020	\$2,967.18
26478	MARINE	Marine Home Center	5/7/2020	5/7/2020	\$251.74
26479	NATIONAL G	National Grid	5/7/2020	5/7/2020	\$2,489.44
26480	REIS TRUCK	P&M Reis Trucking, Inc.	5/7/2020	5/7/2020	\$600.90
26481	PRESTIGE F	Prestige Flag	5/7/2020	5/7/2020	\$463.05
26482	PUKKA	Pukka Inc	5/7/2020	5/7/2020	\$1,705.92
26483	ReadCustom01	Read Custom Soils	5/7/2020	5/7/2020	\$5,662.40
26484	TRIMARK	Trimark/ United East	5/7/2020	5/7/2020	\$452.96
26485	UPS	United Parcel Service	5/7/2020	5/7/2020	87.51
26486	WANNACOMET	Wannacomet Water Company	5/7/2020	5/7/2020	\$233.50
26487	A188W9OR9NJMEO	Amazon Capital Services, Inc	5/13/2020	5/13/2020	\$385.50
26488	BAYNES	Baynes & Jones Electric Supply	5/13/2020	5/13/2020	\$70.87
26489	GEMPLERS	Gempler's Inc.	5/13/2020	5/13/2020	\$269.94
26490	ISC	Irrigation Services of Connecticut	5/13/2020	5/13/2020	724.32
26491	ISLAND	Island Lumber Company	5/13/2020	5/13/2020	\$119.96
26492	PITNEY BOW	Pitney Bowes Purchase Power	5/13/2020	5/13/2020	\$41.88
26493	NAN0255	Summit Golf Brands	5/13/2020	5/13/2020	\$543.50
26494	SUNMOUNTAI	Sun Mountain	5/13/2020	5/13/2020	\$1,703.50
26495	US00120545	Titleist	5/13/2020	5/13/2020	2,022.60
26496	US FOOD	US Foods, Inc.	5/13/2020	5/13/2020	\$357.71
26497	harbor	Wells Fargo Financial Leasing	5/13/2020	5/13/2020	\$21,390.48
26498	Yates Island Gas	Yates Island Gas	5/13/2020	5/13/2020	\$399.44
26499	NANT LAND	Nantucket Land Bank	5/14/2020	5/14/2020	7,121.46
26500	NANT LAND	Nantucket Land Bank	5/14/2020	5/14/2020	\$21,600.00
26501	CAPE EXPRE	Cape Cod Express	5/20/2020	5/20/2020	842.22
26502	48778	Carlysle Engineering, Inc	5/20/2020	5/20/2020	\$1,594.00
26503	COMCAST	Comcast	5/20/2020	5/20/2020	\$27.03

26504	6684756-2	Constellation New Energy, Inc.	5/20/2020	5/20/2020	\$226.29
26505	East Coast Fire &	East Coast Fire & Ventilation, Inc.	5/20/2020	5/20/2020	\$209.72
26506	Fiberbuilt	Fiberbuilt Manufacturing Inc.	5/20/2020	5/20/2020	\$9,756.00
26507	Golf Genius Software	Golf Genius Software	5/20/2020	5/20/2020	\$675.00
26508	NATIONAL G	National Grid	5/20/2020	5/20/2020	\$99.02
26509	PRESTIGE F	Prestige Flag	5/20/2020	5/20/2020	\$873.40
26510	PUKKA	Pukka Inc	5/20/2020	5/20/2020	\$4,581.84
26511	STE01	Shawn Thompson Electric	5/20/2020	5/20/2020	\$2,967.00
26512	Stitch	Stitch Golf Holdings, Inc	5/20/2020	5/20/2020	\$2,573.95
26513	NAN0255	Summit Golf Brands	5/20/2020	5/20/2020	\$953.25
26514	Miller	Susan Miller	5/20/2020	5/20/2020	\$800.00
26515	325052	tcf Equipment Finance	5/20/2020	5/20/2020	\$10,760.85
26516	TURF PROD	Turf Products	5/20/2020	5/20/2020	\$530.82
26517	US FOOD	US Foods, Inc.	5/20/2020	5/20/2020	\$445.75
26518	VERIZON	VerizonWireless	5/20/2020	5/20/2020	\$297.19
26519	VISCO PUMP	Visco Pumping	5/20/2020	5/20/2020	\$466.44
26520	WB MARDEN	W B Marden	5/20/2020	5/20/2020	\$591.12
26521	31250	Wayne Alarm Systems	5/20/2020	5/20/2020	\$215.70
26522	harbor	Wells Fargo Financial Leasing	5/20/2020	5/20/2020	\$631.29
26523	A188W9OR9NJMEO	Amazon Capital Services, Inc	5/29/2020	5/29/2020	\$68.69
26524	14688-01	Angell Pension Group	5/29/2020	5/29/2020	\$983.75
26525	GC5636	Audubon International	5/29/2020	5/29/2020	\$300.00
26526	COMCAST	Comcast	5/29/2020	5/29/2020	\$1,480.66
26527	6684756-2	Constellation New Energy, Inc.	5/29/2020	5/29/2020	\$210.28
26528	GPS	GPSI Industries, LLC	5/29/2020	5/29/2020	\$2,700.00
26529	ISC	Irrigation Services of Connecticut	5/29/2020	5/29/2020	\$945.00
26530	Dineen01	Kevin Dineen LLC	5/29/2020	5/29/2020	\$5,985.00
26531	NANT LAND	Nantucket Land Bank	5/29/2020	5/29/2020	\$7,121.46
26532	OUTDOOR	Outdoor Power	5/29/2020	5/29/2020	\$356.62
26533	PTE Golf, LLC	PTE Golf, LLC	5/29/2020	5/29/2020	2,107.97
26534	0-700-034	PPS	5/29/2020	5/29/2020	\$71.36
26535	ReadCustom01	Read Custom Soils	5/29/2020	5/29/2020	\$888.30
26536	TURF PROD	Turf Products	5/29/2020	5/29/2020	\$394.26
26537	UPS	United Parcel Service	5/29/2020	5/29/2020	23.50
26538	US FOOD	US Foods, Inc.	5/29/2020	5/29/2020	\$1,543.67
				Subtotal:	\$164,837.06

Voided Checks: \$0.00

Total: \$164,837.06

Credit card breakdown	Account #	Account Name	Amount
Apr-20			
	1200	Inventory	
	1413	Fire recovery	
	1503	Pull cart supplies	
	1620	Clubhouse Furniture & Fitxtures	
	1667	Surveillance System	
	4000	Golf Shop COGS	
	4905	Bar snacks cost	
	5110	Supplies	
	5114	Bank & Finance Charges	
	5125	Office Furniture	
	5150	postage and shipping	
	5160	Dues and Subscriptions 01	\$206.15
	5160	Dues and Subscriptions 02	
	5160	Dues and Subscriptions 04	
	5160	Dues and Subscriptions 05	
	5170	Travel and Education 01	
	5170	Travel and Education 02	
	5170	Travel and Education 04	
	5175	POS support	
	5240	Employee relations	
	5270	Licenses & Fees	
	5430	Telephone	
	5540	Excise/Truck registration	
	6110	Golf Course Supplies	
	6140	Tools	
	6150	Shop supplies	
	6240	Equip R&M	
	6250	Irrigation R&M	
	6300	Office supplies	
	6330	Education & Travel 02	(\$268.42
	6340	Dues and Subs - Grounds	
	6350	Uniforms	
	6370	Employee relations	
	6390	Freight	
	7130	Range Supplies	
	7200	Bag tags	
	7205	Shipping 04	
	7210	Shop supplies -Golf	
	7260	Rental Clubs	
	7270	Golf Shop Small Equipment	
	7315	Tournament Supplies 04	
	8110	Clubhouse floor supplies	
	8150	Kitchen Equip. Repair & Maint.	
	8153	Bar - small equipment	
	8154	Kitchen Small Equipment	
	8155		\$307.6
	8181	Flowers/Decorations	
	8182	Clubhouse R&M - F&B	
	9679	Clubhouse R&M - Maintenance	
	9682	Golf Course Bldg. R&M	
	9692	Clubhouse Plumbing R&M	
	TOTAL		\$245.3



WorldPoints Rewards Visa Signature®

NANTUCKET GOLF MANAGEMENT INC

Business Card Company Statement Maron 17, 2020 - mpin0 Account Information: **Payment Information** Account Summary www.bankofamerica.com New Balance Total \$245.39 Previous Balance \$3,583.55 Mail Billing Inquirles to: Minimum Payment Due \$10.00 Payments and Other Credits -\$3,851.97 BANK OF AMERICA Balance Transfer Activity \$0.00 Payment Due Date 05/13/20 PO BOX 982238 EL PASO, TX 79998-2238 Cash Advance Activity \$0.00 Late Payment Warning: If we do not receive your minimum payment by the date listed above. You may Purchases and Other Charges \$513.81 Mail Payments to: have to pay a fee based on the outstanding balance **BUSINESS CARD** Fees Charged \$0.00 on the fee assessment date: PO BOX 15796 \$19.00 for balance less than \$100.01 Finance Charge \$0.00 WILMINGTON, DE 19886-5796 \$29.00 for balance less than \$1,000.01 New Balance Total \$245.39 \$39.00 for balance less than \$5,000.01 **Customer Service:** \$49.00 for balance equal to or greater than \$5,000.01 1.800.673.1044, 24 Hours Credit Limit \$55,000 **TTY Hearing Impaired:** Credit Available \$54,754.61 Minimum Payment Warning: If you make only the 1.888.500.6267, 24 Hours Statement Closing Date 04/16/20 minimum payment each period, you will pay more in interest and it will take you longer to pay off your Days in Billing Cycle **Outside the U.S.:** balance. 1.509.353.6656, 24 Hours For Lost or Stolen Card: 5160-01 = 1333 206.15 1.800.673.1044, 24 Hours 8155-05 = 339-25 307.66 6330-02 = - 268.42 **Business Offers:** www.bankofamerica.com/mybusinesscenter Cardholder Activity Summary

Account Number Credit Limit	Total Activity	Payments and Other Credits	Balance Transfer Activity	Cash Advance Acțivi	Purchases and Other Charges	Fees Char ed
COSTA ALAN J						
	4					
55,000	245.39	-268.42	0.00	0.00	513.81	0.00

Account Number March 17, 2020 - April 16, 2020

New Balance Total	\$245.39
Minimum Payment Due	. \$10.00
Payment Due Date	

Enter payment amount

\$

a45.39

For change of address/phone number, see reverse side.

Mail this coupon along with your check payable to: BUSINESS CARD, or make your payment online at www.bankofamerica.com



NANTUCKET GOLF MANAGEMENT INC

March 17, 2020 - April 10, 2020 Page 3 of 6

Transactions

Posting Date	Transaction Date	Description	Poteranaa Number
			Reference Number Amou
Accoun	t Number: 205	A CARLES AND A C	
04/06	04/06	Payments and Other Credits	007/ 50000000000000000000000000000000000
04/06	04/00	PAYMENT - THANK YOU	0971530000000505561093 - 3,583.
		TOTAL PAYMENTS AND OTHER CREDITS FOR THIS PERIOD	-\$3,583.
	ALAN J		
Account	t Number: 085		
	00/04	Payments and Other Credits	74755420086130866607405 6330-02 268
03/26	03/24	HILTON ADVPURCH8002367113MEMPHIS TN	74755420086130866607405 6 5 6 - 268.4
		TOTAL PAYMENTS AND OTHER CREDITS FOR THIS PERIOD	-\$268.4
		Purchases and Other Charges	
03/19	03/18	DRIVER SUPPORT 877-615-2403 TX	24692160078100670705334 5160-01 9.9
03/20	03/19	ADOBE ACROPRO SUBS 408-536-6000 CA	24431060079026658985217 5160-01 15.9
03/25	03/24	Kindle Unltd*2X8NS1EE3 866-321-8851 WA	24692160084100086684513 5160-01 9.9
03/30	03/27	GOOGLE*GOOGLE NEST INTERNET CA	24013080089020195503908 31.8
03/30	03/27	GOOGLE*GOOGLE NEST INTERNET CA	24013080089020195967608 31.8
03/30	03/27	GOOGLE*GOOGLE NEST INTERNET CA	24013080089020196066830
03/30	03/28	GOOGLE*GOOGLE NEST INTERNET CA	24013080089020217631018 2401308008902021765469 31.6 31.6
03/30	03/28	GOOGLE*GOOGLE NEST INTERNET CA	24013080089020217765469 31.5 31.8
03/30	03/28	GOOGLE*GOOGLE NEST INTERNET CA	24013080089020217781359 / 31.8
03/30	03/28	GOOGLE*GOOGLE NEST INTERNET CA	24013080089020218181807 / 31.8
03/30	03/28	GOOGLE*GOOGLE NEST INTERNET CA	24013080090020384561334 / 31.7
03/30	03/28	GOOGLE*GOOGLE NEST INTERNET CA	24013080090020384708034 31.7
03/30	03/30	CLVVECTORMAGIC.COM VECTORMAGIC CA	24492150090715172473912 5160-01 9.9
04/01	03/31	ADOBE *800-833-6687 ADOBE.LY/ENUSCA	24692160091100914135226 2160-01 127.3
04/06	04/03	HTL*HIGHTAIL 669-222-8281 CA	24692160094100703005280 5160-01 16.9
04/16	04/15	ADOBE ACROPRO SUBS 408-536-6000 CA	24431060106026725540331 5160-01 15.9
		TOTAL PURCHASES AND OTHER CHARGES FOR THIS PERIOD	\$513.8

Finance Charge Calculation

Your Annual Percentage Rate (APR) is the annual interest rate on your account.

	Annual Percentage Rate	Balance Subject to Interest Rate	Finance Charges by Transaction Type
PURCHASES	8.24% V	\$0.00	\$0.00
CASH	19.99% V	\$0.00	\$0.00

V = Variable Rate (rate may vary), Promotional Balance = APR for limited time on specified transactions.

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Siasconset Golf Balance Sheet May 2020

Assets

	Current YTD	Prior YTD
NGM - SGC Operating Account	\$44,766.34	\$88,444.06
Golf Shop Cash	\$300.00	\$300.30
Change Bank	\$500.00	\$500.00
CC Transactions Pro Shop	\$33,812.31	2,120.25
Credit Cards F&B	0.00	\$0.00
Management Contract escrow	\$1,575.00	\$1,575.00
Total Cash	\$80,953.65	\$92,939.61
Accounts Receivable-Miacomet Golf	(\$12,558.61)	(\$20,122.32)
Accounts Receivable	\$0.00	\$0.00
Total Accounts Receivable	(\$12,558.61)	(\$20,122.32)
Inventory Golf Shop	\$8,837.79	\$8,909.96
Rental Club Inventory	\$4,150.00	\$3,050.00
Inventory Food	\$0.00	\$0.00
Inventory Bar	\$0.00	\$0.00
Inventory Pesticides	\$0.00	\$0.00
Inventory - Wine	\$0.00	\$0.00
Total Inventory	\$12,987.79	\$11,959.96
Prepaid Expenses- Administration	\$6,480.69	\$11,932.69
Total Prepaid Expenses	\$6,480.69	\$11,932.69
Total Current Assets	\$87,863.52	\$96,709.94
Golf Course Equipment	\$286, 474.83	\$286, 474.83
Accum Depreciation	(\$468, 461.50)	(\$354, 842.66)
Club House Renovations	\$174,600.00	\$174,600.00
Land Improvements	\$8,484,627.00	\$8,484,627.00
Leasehold Improvements	2,756,014.50	2,756,014.50
Vehicle & Dump Trailer	2,149.00	2,149.00
Unspecified- (Equipment)	\$1,215.99	\$10,861.19
Total Fixed Assets	\$11,236,619.82	\$11,359,883.86
Total Fixed Assets	11,236,619.82	\$11,359,883.86
Total Assets	11,324,483.34	\$11,456,593.80

Siasconset Golf Balance Sheet May 2020

Current YTD Prior YTD \$0.00 \$4,822.60 Accounts Payable **Total Accounts Payable** \$0.00 \$4,822.60 \$4,822.60 **Total Accounts Payable** \$0.00 \$509.25 Gift Certificate Issued 735.00\$509.25 \$735.00 **Total Gift Certificate** \$11,466,990.55 \$11,592,762.05 Land Bank Advance on Operations Lease Payable- PNC \$0.00 \$27,395.76 \$11,466,990.55 \$11,620,157.81 **Total Note Payable** Accrued Payroll \$0.00 \$0.00 \$0.00 \$0.00 **Total Payroll** MA Sales Tax Payables Golf (\$162.81) \$40.74 MA Meals Tax Payable (\$336.69) \$55.18 \$95.92 Total Tax (\$499.50) **Total Current Liabilities** \$11,467,000.30 \$11,620,988.73 \$11,467,000.30 \$11,625,811.33 **Total Liabilities Retained Earnings** (\$137,056.48)(\$154,801.52) **Total Retained Earnings** (\$137,056.48) (\$154,801.52) **NLB Equity Contribution** \$0.00 \$4,822.60 \$0.00 \$4,822.60 **Total NLB Equity Contribution** (\$5,460.48)(\$19,238.61) Total Current Year P&L (\$142,516.96)(\$169,217.53) **Total Equity** \$11,324,483.34 \$11,456,593.80 **Total Liabilities and Equity**

Liabilities and Equity

Siasconset

May, 2020		Mo	nth To Date					Ye	arTo Date			
Summary	Actual	Budget	Variance	Prior Year	Variance	Variance %	Actual	Budget	Variance	Prior Year	Variance	Variance %
		-						0.00				
Rounds	157	220	(63)	210	(53)	-29%	157	220	(63)	210	(53)	-29%
Covers	0	50	(50)	42	(42)	-100%	0	50	(50)	42	(42)	-100%
Revenue												-94
Golf Shop Revenue	33,402	33,340	62	31,605	1,797	0%	33,402	33,340	62	31,605	1,797	0%
Food & Beverage	322	850	(528)	783	(460)	-62%	322	850	(528)	783	(460)	-62%
Initiation Fees	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Membership Dues			0		0	#DIV/0!	100 0 0	0	0			#DIV/0!
Member Finance Charges	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Miscellaneous Total Revenue	0 33,724	0 34,190	0 (466)	0 32,387	0	#DIV/0! -1%	0 33,724	0 34,190	0 (466)	0 32,387	0	#DIV/0! -1%
Total Revenue	55,124	34,130	(400)	52,507	1,557	1/6	55,724	34,130	(-00)	52,507	1,557	170
Cost of Goods Sold	1.002	2.000	10081	201	714	-45%	1.002	2.000	(008)	201	714	4594
Golf Shop	1,092	2,000	(908)	381	711		1,092	2,000	(908)	381	711	-45%
Food & Beverage		1,470	(1,470)	381	(381)	-100%	0	1,470	(1,470)	381	(381)	<u>-100%</u> -69%
Total Cost of Sales	1,092	3,470	(2,378)	762	330	-69%	1,092	3,470	(2,378)	762	330	-09%
Gross Profit	32,632	30,720	1,912	31,626	1,007	6%	32,632	30,720	1,912	31,626	1,007	6%
Payroll Expense												
Golf Shop	2,722	3,200	(478)	2,793	(71)	-15%	2,915	3,200	(286)	4,455	(1,540)	-9%
Food & Beverage	0	1,000	(1,000)	941	(941)	-100%	0	1,000	(1,000)	941	(941)	-100%
General & Administrative	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Grounds	6,541	10,333	(3,792)	4,842	1,699	-37%	24,672	27,665	(2,993)	22,138	2,534	-11%
Total Payroll	9,263	14,533	(5,270)	8,575	687	-36%	27,587	31,865	(4,278)	27,534	52	-13%
Operating Expenses												
Golf Shop	0	1,400	(1,400)	0	0	-100%	0	1,500	(1,500)	250	(250)	-100%
Food & Beverage	0	500	(500)	0	0	-100%	0	500	(500)	0	0	-100%
Membership	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Maintenance	0	1,500	(1,500)	0	0	-100%	120	1,500	(1,380)	216	(96)	-92%
General & Administrative	3,310	4,223	(913)	3,946	(636)	-22%	9,482	13,045	(3,563)	13,377	(3,895)	-27%
Grounds	0	7,250	(7,250)	13	(13)	-100%	905	19,300	(18,395)	9,488	(8,583)	-95%
Total Operating Expenses	3,310	14,873	(11,563)	3,960	(649)	-78%	10,506	35,845	(25,339)	23,330	(12,824)	-71%
Total Expense	12,573	29,406	(16,833)	12,535	38	-57%	38,093	67,710	(29,617)	50,864	8,202	-44%
							0 <u></u>					
Income/(Loss) from Operations	20,059	1,314	18,745	19,091	968	1427%	(5,460)	(36,990)	31,530	(19,239)	13,778	-85%
Depreciation Expense	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Net After Depreciation	20,059	1,314	18,745	19,091	968	1427%	(5,460)	(36,990)	31,530	(19,239)	13,778	-85%

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May, 2020			Ma	onth To Date					Ye	ar To Date			
epartmental Su	ummary	Actual	Budget	Variance	Prior Year	Variance	Variance %	Actual	Budget	Variance	Prior Year	Variance	Variance %
	Rounds	157	220	(63)	210	(53)	-29%	157	220	(63)	210	(53)	-29%
	Covers	0	50	(50)	42	(42)	-100%	0	50	(50)	42	(42)	-100%
f Shop													
venue		33,402	33,340	62	31,605	1,797	0%	33,402	33,340	62	31,605	1,797	0%
st of Goods		1,092	2,000	(908)	381	711	-45%	1,092	2,000	(908)	381	711	-45%
yroll Expense		2,722	3,200	(478)	2,793	(71)	-15%	2,915	3,200	(286)	4,455	(1,540)	-9%
erating Expense		0	1,400	(1,400)	0	0	-100%	0	1,500	(1,500)	250	(250)	-100%
	Net Profit / (Loss)	29,588	26,740	2,848	28,431	1,157	11%	29,395	26,640	2,755	26,519	2,877	10%
d & Beverage													
venue		322	850	(528)	783	(460)	-62%	322	850	(528)	783	(460)	-62%
st of Goods		0	1,470	(1,470)	381	(381)	-100%	0	1,470	(1,470)	381	(381)	-100%
yroll Expense		0	1,000	(1,000)	941	(941)	-100%	0	1,000	(1,000)	941	(941)	-100%
erating Expense		0	500	(500)	0	0	-100%	0	500	(500)	0	0	-100%
	Net Profit / (Loss)	322	(2,120)	2,442	(539)	861	-115%	322	(2,120)	2,442	(539)	861	-115%
embership													
es		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
tiation Fees		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
mber Finance Cha	rges	0	0		0	0	#DIV/0!	0	0		0	0	#DIV/0!
roll Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
erating Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Carpense	Net Profit / (Loss)	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
ounds													
yroll Expense		6,541	10,333	(3,792)	4,842	1,699	-37%	24,672	27,665	(2,993)	22,138	2,534	-11%
perating Expense		0	7,250	(7,250)	13	(13)	-100%	905	19,300	(18,395)	9,488	(8,583)	-95%
0-1	Net Profit / (Loss)	(6,541)	(17,583)	11,042	(4,855)	(1,686)	-63%	(25,577)	(46,965)	21,388	(31,626)	6,050	-46%
neral & Administra	ative												
venue		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
yroll Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
erating Expense		3,310	4,223	(913)	3,946	(636)	-22%	9,482	13,045	(3,563)	13,377	(3,895)	-27%
cruting expense	Net Profit / (Loss)	(3,310)	(4,223)	913	(3,946)	636	-22%	(9,482)	(13,045)	3,563	(13,377)	3,895	-27%
intenance													
yroll Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
erating Expense		0	1,500	(1,500)	0	0	-100%	120	1,500	(1,380)	216	(96)	-92%
crating cybense	Net Profit / (Loss)	0	(1,500)	1,500	0	0	-100%	(120)	(1,500)	1,380	(216)	96	-92%
Income/U	oss) from Operations	20.059	1.314	18.745	19.091	968	1427%	(5.460)	(36.990)	31.530	(19,239)	13.778	-85%
income/(Lo	oss) from Operations	20,059	1,314	18,745	19,091	968	1427%	(5,460)	(36,990)		31,530	31,530 <mark>(19,239)</mark>	31,530 <mark>(19,239)</mark> 13,778
		0	0	0	0	0	#DIV/0!	0	0	0	0	0	
tion Expense	2		U	v			8	2-				<u>.</u>	2.1

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May, 2020		Mo	nth To Date					Ye	ar To Date			
Golf Shop	Actual	Budget	Variance	Prior Year	Variance	Variance %	Actual	Budget	Variance	Prior Year	Variance	Variance 9
Revenue												
Play Cards	8,400	1,900	6,500	1,650	6,750	342%	8,400	1,900	6,500	1,650	6,750	342%
Annual Pass	18,800	23,000	(4,200)	22,115	(3,315)	-18%	18,800	23,000	(4,200)	22,115	(3,315)	-18%
Resident Discount Cards	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0
Handicap (Non-Members)	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0
Greens Fees	4,990	6,200	(1,210)	6,200	(1,210)	-20%	4,990	6,200	(1,210)	6,200	(1,210)	-209
Cart Fees	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0
Golf Club Repair	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0
Range Ball Sales	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0
Club Rental Sets	0	240	(240)	195	(195)	-100%	0	240	(240)	195	(195)	-100%
Walking Trolley Rental	158	700	(542)	198	(40)	-77%	158	700	(542)	198	(40)	-77%
Club/Cart Storage	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0
Lessons	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0
Golf Clinics	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0
Tournaments	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0
Merchandise	1,054	1,300	(246)	1,247	(193)	-19%	1,054	1,300	(246)	1,247	(193)	-199
Over/Under	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0
Total Revenue	33,402	33,340	62	31,605	1,797	0%	33,402	33,340	62	31,605	1,797	09
Cost of Coosts Cold												
Cost of Goods Sold	1 002	2 000	(908)	381	711	-45%	1.000	2 000	(908)	381	711	-459
Golf Shop	1,092 0	2,000	(906)	0	0		1,092 0	2,000		0	0	
Member 10% Shop Discounts						#DIV/0!			0			#DIV/0
Total Cost of Sales	1,092	2,000	(908)	381	711	-45%	1,092	2,000	(908)	381	711	-459
Gross Profit	32,310	31,340	970	31,224	1,086	3%	32,310	31,340	970	31,224	1,086	39
Payroll Expense												
Golf Shop Manager	1,344	1,200	144	426	918	12%	1,536	1,200	336	2,088	(552)	289
Shop Clerks Gross	1,378	2,000	(622)	2,367	(989)	-31%	1,378	2,000	(622)	2,367	(989)	-319
Total Payroll	2,722	3,200	(478)	2,793	(71)	-15%	2,915	3,200	(286)	4,455	(1,540)	-99
Operating Expenses	11.300	12013	255	122610	better 1	1000	801.11	Second Second	1000-000.000	19721/191	10000000	(9-10-2-10)
Dues and Subscriptions	0	0	0	0	0	#DIV/0!	0	100	(100)	250	(250)	-1009
Club Car/Golf Car Lease	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0
Tees, Markers, Etc.	0	200		0	0	-100%	0	200	(200)	0	0	-1009
Score Cards	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/C
Uniforms / Clothing Allowance	0	200	(200)	0	0	-100%	0	200	(200)	0	0	-1009
Shipping (ups/fedex)	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0
Office/Shop Supplies	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0
Golf Course Water Supplies	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0
Damaged Goods/Outdated Merchandise	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0
Rental Clubs	0	1,000	(1,000)	0	0	-100%	0	1,000	(1,000)	0	0	-1009
Supplies	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0
Total Operating Expenses	0	1,400	(1,200)	0	0	-100%	0	1,500	(1,500)	250	(250)	-1009
Income/(Loss) from Operations	29,588	26,740	2,648	28,431	1.157	11%	29,395	26,640	2,755	26,519	2,877	109

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May, 2020		Mo	onth To Date					Ye	ar To Date		
Food & Beverage	Actual	Budget	Variance	Prior Year	Variance	Variance %	Actual	Budget	Variance	Prior Year	r
Revenue											
ood Sales	6	150	(144)	106	(100)	-96%	6	150	(144)	106	
ar Sales	317	700	(383)	677	(361)	-55%	317	700	(383)	677	
ubhouse Usage Fees (Rental)	0	0	0	0	0	#DIV/0!	0	0	0	0	
ver/Under Total Revenue	322	850	0 (528)	783	(460)	#DIV/0! -62%	322	850	(528)	783	
Total nevelue	JLL	0.50	(520)	705	(400)	0270	JEE	0.50	(520)	705	
of Goods Sold											
bd	0	500	(500)	0	0	-100%	0	500	(500)	0	
er	0	500	(500)	0	0	-100%	0	500	(500)	0	
	0	250	(250)	264	(264)	-100%	0	250	(250)	264	
Paper/Supply Cost	0	0	0	0	0	#DIV/0!	0	0	0	0	
n- Alcoholic Beverage	0	120	(120)	117	(117)	-100%	0	120	(120)	117	
Snacks	0	100	(100)	0	0	-100%	0	100	(100)	0	
uor	0	0	0	0	0	#DIV/0!	0	0	0	0	
mber Food 10% Discount	0	0	0	0	0	#DIV/0!	0	0	0	0	
Total Cost of Sales	0	1,470	(1,470)	381	(381)	-100%	0	1,470	(1,470)	381	
Gross Profit	322	(620)	942	402	(80)	-152%	322	(620)	942	402	
roll Expense											
1 & Beverage Manager	0	0	0	0	0	#DIV/0!	0	0	0	0	
aurant Manager	0	0	0	0	0	#DIV/0!	0	0	0	0	
Gross	0	0	0	0	0	#DIV/0!	0	0	0	0	
oll Bar/Wait Staff	0	1000	-1000	941	-941	-100%	0	1,000	(1,000)	941	
Gross	0	0	0	0	0	#DIV/0!	0	0	0	0	
en Staff/Dishwashers Gross	0	0	0	0	0	#DIV/0!	0	0	0	0	
house Cleaning Labor	0	0	0	0	0	#DIV/0!	0	0	0	0	
Total Payroll	0	1,000	(1,000)	941	(941)	-100%	0	1,000	(1,000)	941	
erating Expenses											
and Subscriptions	0	0	0	0	0	#DIV/0!	0	0	0	0	
orms / Clothing Allowance	0	0	0	0	0	#DIV/0!	0	0	0	0	
house Floor Supplies	0	100	(100)	0	0	-100%	0	100	(100)	0	
house Cleaning & Supplies	0	400	(400)	0	0	-100%	0	400	(400)	0	
Total Operating Expenses	0	500	(500)	0	0	-100%	0	500	(500)	0	
Income/(Loss) from Operations	322	(2,120)	2,442	(539)	861	-115%	322	(2,120)	2,442	(539)	
			0.000			1000		Contraction of the	100000		

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May, 2020		Mo	nth To Date					Ye	arTo Date			
Membership	Actual	Budget	Variance	Prior Year	Variance	Variance %	Actual	Budget	Variance	Prior Year	Variance	Variance %
Revenue												
Initiation Fees	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Member Dues	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Member Finance Charges	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Total Revenue	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Operating Expenses												
Capital Fund from Init. Fees	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Member Relations	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Total Operating Expenses	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Income/(Loss) from Operations	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!

Siasconset													
May, 2020		Mo	nth To Date						Ye	ar To Date			
Grounds	Actual	Budget	Variance	Prior Year	Variance	Variance %		Actual	Budget	Variance	Prior Year	Variance	Variance %
crounds	Actual	Dudber	variance	ritor rear	Variance	variance x		Actual	Dudber	Variance	ritor rear	Variance	variance //
Payroll Expense													
Golf Course Superintendent Gross	2,129	2,083	46	2,129	(0)	2%		11,332	10,415	917	10,440	893	9%
Assistant Superintendent	1,277	1,250	27	1,277	0	2%		6,799	6,250	549	6,264	536	9%
Asst. Superintendent #2	0	0	0	0	0	#DIV/0!		3,143	4,000	(857)	4,000	(857)	-21%
Mechanic Gross	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Hourly Labor Gross	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Seasonal Labor	3,134	7,000	(3,866)	1,435	1,699	-55%	0	3,397	7,000	(3,603)	1,435	1,962	-51%
Total Payroll	6,541	10,333	(3,792)	4,842	1,699	-37%		24,672	27,665	(2,993)	22,138	2,534	-11%
Operating Expenses	21.0751	85.0	0.0002	55000	175			6362	25	1000	2001	10.000	
Water	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Golf Course Supplies	0	500	(500)	0	0	-100%		852	1,500	(648)	122	730	-43%
Fertilizer	0	500	(500)	0	0	-100%		0	500	(500)	0	0	-100%
Chemicals/Weed Control	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Surfactants	0	0	0	0	0	#DIV/0!		0	9,500	(9,500)	9,300	(9,300)	-100%
Tools	0	500	(500)	0	0	-100%		0	500	(500)	0	0	-100%
Shop Supplies	0	250	(250)	0	0	-100%		0	250	(250)	0	0	-100%
Electric - Pump House & Irigation	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Electric - Maintenance Building	0	0	0	10	(10)	#DIV/0!		53	50	3	63	(10)	6%
Raw Materials & Topdressing	0	2,500	(2,500)	0	0	-100%		0	2,500	(2,500)	0	0	-100%
Seed	0	0	0	0	0	#DIV/0!		0	500	(500)	0	0	-100%
Gas, Oil & Diesel	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Debris Disposal Removal	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Golf Course Repairs & Main	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Equipment - Repairs & Main	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Irrigation - Repair & Main	0	1,000	(1,000)	3	(3)	-100%		0	1,000	(1,000)	3	(3)	-100%
Roads / Fences - Repair & Main	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Contract Services	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Small Equipment Rental	0	1,000	(1,000)	0	0	-100%		0	1,000	(1,000)	0	0	-100%
Consultants	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Uniforms	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Freight	0	1,000	(1,000)	0	0	-100%		0	1,000	(1,000)	0	0	-100%
Clubhouse Grounds	0	0	0	0	0	#DIV/0!		0	1,000	(1,000)	0	0	-100%
Total Operating Expenses	0	7,250	(7,250)	13	(13)	-100%		905	19,300	(18,395)	9,488	(8,583)	-95%
Income/(Loss) from Operations	(6 E44)	(17,583)	11,042	(4,855)	(1,686)	-63%		(25 577)	(46,965)	21,388	(31,626)	6,050	-46%
income/(coss) nom operations	(6,541)	[17,583]	11,042	(4,855)	(1,080)	-03%		(25,577)	[40,905]	21,388	[31,020]	0,050	-40%

Siasconset												
May, 2020		Mo	nth To Date					Ye	ar To Date			
Maintenance	Actual	Budget	Variance	Prior Year	Variance	Variance %	Actual	Budget	Variance	Prior Year	Variance	Variance %
Operating Expenses												
Clubhouse Repair & Maintenance	0	500	(500)	0	0	-100%	0	500	(500)	0	0	-100%
Golf Course Building Repair & Maint	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Golf Course Building HVAC R&M	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Clubhouse HVAC R&M	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Clubhouse Electrical R&M	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Golf Course Building Electrical R&M	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Clubhouse Plumbing R&M	0	1,000	(1,000)	0	0	-100%	0	1,000	(1,000)	0	0	-100%
Oakson Septic System	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Golf Course Building Plumbing R&M	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Alarm System/Activity	0	0	0	0	0	#DIV/0!	120	0	120	216	(96)	#DIV/0!
Refrigeration	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Miscellaneous	0	0	0	0	0	#DIV/0!	 0	0	0	0	0	#DIV/0!
Total Operating Expenses	0	1,500	(1,500)	0	0	-100%	 120	1,500	(1,380)	216	(96)	-92%
Income/(Loss) from Operations	0	(1,500)	1,500	0	0	-100%	(120)	(1,500)	0	(216)	96	-92%

ia				

biasconset													
May, 2020		Mo	nth To Date	È.					Ye	ar To Date			
General & Administrative	Actual	Budget	Variance	Prior Year	Variance	Variance %		Actual	Budget	Variance	Prior Year	Variance	v
evenue													
other Income	0	0	0	0	0	#DIV/0!		0	0	0	0	0	
nterest Income	0	0	0	0	0	#DIV/0!		0	0	0	0	0	
Vinter Memberships	0	0	0	0	0	#DIV/0!		0	0	0	0	0	
ouse Rental Income	0	0	0	0	0	#DIV/0!		0	0	0	0	0	
	0	0	0	0	0	#DIV/0!		0	0	0	0	0	
Total Revenue	0	0	0	0	0	#DIV/0!	1	0	0	0	0	0	
yroll Expense													
inagement Payment	0	0	0	0	0	#DIV/0!	2	0	0	0	0	0	
Total Payroll	0	0	0	0	0	#DIV/0!		0	0	0	0	0	
erating Expenses													
ice Supplies	0	0	0	0	0	#DIV/0!		0	0	0	0	0	
nk & Finance Charges	0	0	0	0	0	#DIV/0!		0	0	0	0	0	
dit Card Merchant Services	24	150	(126)	151	(126)	-84%		221	230	(9)	214	7	
es and Subscriptions	0	0	0	0	0	#DIV/0!		0	0	0	0	0	
vel and Education	0	0	0	0	0	#DIV/0!		0	0	0	0	0	
S Support/Computer Support	0	0	0	0	0	#DIV/0!		0	250	(250)	249	(249)	
al Fees	0	1,600	(1,600)	1,581	(1,581)	-100%		0	1,600	(1,600)	1,581	(1,581)	
fessional Accounting	0	0	0	0	0	#DIV/0!		0	0	0	0	0	
Phones	0	0	0	0	0	#DIV/0!		0	0	0	0	0	
roll Service	282	100	182	0	282	182%		871	100	771	0	871	
sh Removal	0	0	0	0	0	#DIV/0!		399	0	399	391	8	
ense & Fees	75	1,650	(1,575)	1,600	(1,525)	-95%		130	1,650	(1,520)	1,850	(1,720)	
ctricity	1,969	500	1,469	427	1,543	294%		5,979	8,100	(2,121)	8,012	(2,033)	
ephone	0	0	0	0	0	#DIV/0!		0	0	0	0	0	
ter	35	35	0	0	35	0%		175	175	0	140	35	
ole TV & Internet	190	188	2	188	2	1%		972	940	32	940	33	
b Site	0	0	0	0	0	#DIV/0!		0	0	0	0	0	
I Insurance	0	0	0	0	0	#DIV/0!		0	0	0	0	0	
irance - Property/Liability	0	0	0	0	0	#DIV/0!		0	0	0	0	0	
urance - Workers Comp	0	0	0	0	0	#DIV/0!		0	0	0	0	0	
irement Plan	0	0	0	0	0	#DIV/0!		0	0	0	0	0	
roll Taxes - Mgmnt. & Empl. Exp.	735	0	735	0	735	#DIV/0!		735	0	735	0	735	
bhouse cleaning labor	0	0	0	0	0	#DIV/0!		0	0	0	0	0	
erest Expense	0	0	0	0	0	#DIV/0!		0	0	0	0	0	
pense	0	0	0	0	0	#DIV/0!	2	0	0	0	0	0	
Total Operating Expenses	3,310	4,223	(913)	3,946	(636)	-22%		9,482	13,045	(3,563)	13,377	(3,895)	
Income/(Loss) from Operations	(3,310)	(4,223)	913	(3,946)	636	-22%]	(9,482)	(13,045)	3,563	(13,377)	3,895	
preciation Expense	0	0	0	0	0	#DIV/0!		5	17	0	-	0	
Income/(Loss) After Depreciation	(3,310)	(4,223)	913	(3,946)	636	-22%	1	(9,482)	(13,045)	3,563	(13,377)	3,895	

Siasconset Golf

Check Register Report From 5/1/2020 To 5/31/2020 Account: N/A -Vendors: <All>



*Voided

Check #	Vendor #	Vendor Name	Batch Date	Printed Date	Amt To Pay
50900	07455	Wannacomet Water Company	5/7/2020	5/7/2020	\$35.00
50901	Comcast	Comcast	5/20/2020	5/20/2020	\$189.50
50902	Nant Land	Nantucket Land Bank	5/20/2020	5/20/2020	\$149,885.50
50903	National G	National Grid	5/20/2020	5/20/2020	\$1,969.49
50904	Townof Nantucket	Town of Nantucket	5/26/2020	5/26/2020	\$75.00
				Subtotal:	\$152,154.49
				Voided Checks:	\$0.00
				Total:	\$152,154.49

NANTUCKET LAND BANK COMMISSION WORKSHEET UNAUDITED FINANCIAL REPORT as of May 31, 2020

STATEMENT OF ACCOUNTS - UN		Apr YIELD	May YIELD	4/30/2020	5/31/2020
Nantucket Bank / Operating Fund x8888		0.00	0.00	\$42,371.13	\$42,846.13
Nantucket Bank / Collection Account	t x7653	0.65	0.50	\$11,840,296.96	\$11,995,700.23
Nantucket Bank / Special CD x1135	matures 5/20/2020*	2.23	2.23/0 55	\$5,013,521.66	\$5,019,651.33
TOTAL UNRESTRICTED FUNDS:				\$16,896,189.75	\$17,058,197.69
STATEMENT OF ACCOUNTS - RE	STRICTED FUNDS	Apr YIELD	May YIELD	4/30/2020	5/31/2020
US Bank / Series A Bonds Reserve I	Fund / TNotes mature 4/8/21 MktVal	1.70	1.70	\$3,059,014.93	\$3,061,290.12
US Bank / Series A Bonds Debt Sen	vice Fund x1002	0.01	0.01	\$20,898.36	\$20,898.54
JS Bank / Acquisition Fund x1003		0.00	0.00	\$1.10	\$1.10
Nantucket Bank / SHAC Escrow x70		0.65	0.50	\$16,750.62	\$16,757.71
Nantucket Bank / NFRM Escrow x90	A STATE OF A STATE AND A STATE	0.65	0.50	\$10,105.06	\$10,109.34
Nantucket Bank / CSMF (Industrial F		0.65	0.50	\$48,989.41	\$49,010.16
Nantucket Bank / Nabalus Escrow x		0.65	0.50	\$1,653.03	\$1,653.73
Nantucket Bank / MGC Golf Capital		0.65	0.50	\$166,645.47	\$140,815.53
Nantucket Bank / SGC Capital Rese		0.00	0.50		\$149,885.50
Nantucket Bank / NGM Managemen		0.65	0.50	\$19,320.67	\$19,328.85
Hingham Savings / Marble Reserve (1.39	1.39	\$224,302.68	\$224,566.91
Citizens Bank / Rackemann Sawyer	Acquisition Escrow		70	\$0.00	\$0.00
TOTAL RESTRICTED FUNDS:				\$3,567,681.33	\$3,694,317.49
TOTAL FUNDS:				\$20,463,871.08	\$20,752,515.18
BONDS:	Principal Outstanding			Payment Due	Annual Payments
2009 Series A Issue (Final principal payment 7/1/2022)	\$985,000	Princ	ipal and Interest due 7/	1/20, Interest due 1/1/21	\$398,526.25
2012 Series A Issue (Final principal payment 2/15/2032)	\$4,440,000	Interest	due 8/15/20, Principal	and Interest due 2/15/21	\$430,112.50
2016 Series A Refunding Bond (Final principal payment 12/1/2027)	\$7,455,000	Interes	t due 6/1/20, Principal	and Interest due 12/1/20	\$1,043,650.00
TOTAL BONDS:	\$12,880,000		TOTAL ANNU	JAL BOND PAYMENTS:	\$1,872,288.75
				Payment Due	Annual Payments
	Principal Outstanding				
NOTES:	Second state of the second	Interest of	\$25,768.60 due 6/9/20	, 9/9/20, 12/9/20, 3/9/21	\$103,074.40
NOTES: Marble Note #19	Principal Outstanding \$1,700,000 \$4,000,000	Interest of	\$25,768.60 due 6/9/20	, 9/9/20, 12/9/20, 3/9/21 Principal due 6/12/20	\$103,074.40 \$1,333,333.33
NOTES: Marble Note #19 Hays Note #37 Larrabee Note # 38	\$1,700,000	Interest of	\$25,768.60 due 6/9/20		\$1,333,333.33
NOTES: Marble Note #19 Hays Note #37	\$1,700,000 \$4,000,000	Interest of		Principal due 6/12/20	

*A 12-month CD with the benefit of withdrawing at any time, if needed, without penalty.

NANTUCKET ISLANDS LAND BANK *CHECK WARRANT SUMMARY*

For the Period From Jun 23, 2020 to Jun 23, 2020 Filter Criteria includes: Report order is by Check Number.

Check #	Payee	Amount
	AMAZON.COM	790.73
	BARTLETT TREE EXPERTS	2,880.00
	SUSAN CAMPESE	1,425.00
	CMRS-FP	300.00
	HORIUCHI SOLIEN	2,675.00
	HYLINE CRUISES	52.80
	THE INQUIRER AND MIRROR	365.28
	KIMBALL MIDWEST	157.83
	LONGFIN LLC	350.00
	MASS AUDUBON	2,000.00
	NANTUCKET HUBBY LLC	250.00
	OUTDOOR POWER LLC	706.65
	RACKEMANN SAWYER & BREWSTER P.C.	24,842.75
	RUBIN AND RUDMAN LLP	1,688.75
	RYDER ELECTRIC, INC.	867.55
	SAMUEL NICHOLSON ELECTRIC INC.	905.23
	MANUEL SOLA	600.00
	STAPLES	17.84
	STRANG LLC	16,185.75
	SUN LIFE FINANCIAL	1,386.85
	THOMAS SCHROEDER INC.	1,200.00
	THRIFTY CAR RENTAL	48.52
	TOMAIOLO DEVELOPMENT	6,210.00
	TOWNLINE EQUIPMENT SALES, INC.	164.80
	VALERO & SONS, INC	1,391.49
	VERIZON WIRELESS	79.98
	WATERWORKS OF NANTUCKET, INC	495.00
	W.B. MARDEN COMPANY INC.	5,423.27
	W.B. MASON	56.34
Total		73,517.41