#### **AGENDA**

## Nantucket Land Bank Commission Regular Meeting of April 22, 2025 Land Bank Conference Room, 22 Broad Street and Via Zoom Webinar

## https://us06web.zoom.us/j/86219428694?pwd=C7T0YFuDzRGJwDSDxfx3xqaJ07CR31.1

CALL TO ORDER: 4:00 P.M.

#### A. CONVENE IN OPEN SESSION

- 1. COMMISSION ACCEPTANCE OF AGENDA
- 2. PUBLIC COMMENT / STAFF ANNOUNCEMENTS
- 3. GOLF BUSINESS
  - a. Sconset Golf Course Monthly Review
  - b. Miacomet Golf Course Monthly Review
  - c. Warrant Authorization Golf Capital Funds Transfer Request
  - d. Golf Committee Nominee Recommendations
  - e. Golf Committee Proposed Changes to By-Laws
- 4. PROPERTY MANAGEMENT
  - a. Property Management Department Quarterly Update
  - b. Deconstruction of Buildings ReMain and Preservation Trust Proposal
- 5. REGULAR BUSINESS
  - a. Annual Town Meeting Review of Warrant Articles
- 6. TRANSFER BUSINESS
- 7. APPROVAL OF MINUTES
  - a. Regular Meeting of April 8, 2025
- 8. CONSENT ITEMS
  - a. Monthly Financial Report March
  - b. Warrant Authorization Cash Disbursements
  - c. Miacomet Beach Wedding Ceremony Request (9/13/25)
  - d. 48 S. Cambridge Street Hospital Thrift Shop Summer Drop-Off (Thursday Mornings)
  - e. 40/60 Millbrook Road/Millbrook Woods Community Land Art Project
  - f. Smooth Hummocks Addiction Solutions/Run for Recovery (9/28/25)
- 9. COMMISSIONERS ADDITIONAL QUESTIONS AND CONCERNS
- B. EXECUTIVE SESSION: The Commission will not reconvene in open session at the conclusion of executive session.
  - 1. Purpose 7 [G.L. c. 30A, § 21(a)(7)], to comply with, or act under the authority of, any general or special law, i.e., G.L. c. 30A, § 22, approval of Executive Session Minutes of

- 2. Purpose 3 [G.L. c. 30A, § 21(a)(3)], to discuss strategy with respect to litigation if an open meeting may have a detrimental effect on the litigating position of the public body and the chair so declares, i.e.:
  - a. Suffolk Superior Court Docket No. 2284CV02606: Richard Corey, Trustee of Twenty-One Commercial Wharf Nominee Trust v. Massachusetts Department of Environmental Protection, Nantucket Islands Land bank, and Nantucket Conservation Commission. (Petrel Landing/17 Commercial Street)
- 3. Purpose 6 [G.L. c. 30A, § 21(a)(6)], to consider the purchase, exchange, lease or value of real property if the chair declares that an open meeting may have a detrimental effect on the negotiating position of the public body

#### C. ADJOURNMENT

## Siasconset Golf Balance Sheet March 2025

#### Assets

Assets	Current YTD	Prior YTD
CE Payments - Funds in Transit	\$0.00	\$20,317.20
Total CE Payments - Funds in Transit	\$0.00	\$20,317.20
SGC Savings Account	\$402,410.96	\$50,365.76
NGM - SGC Operating Account	\$318,675.48	\$368,948.07
Golf Shop Cash	\$500.00	\$500.00
Change Bank	\$500.00	\$500.00
CC Transactions Pro Shop	(\$625.56)	(\$30,364.52)
Management Contract escrow	\$4,000.08	\$4,000.08
Total Cash	\$725,460.96	\$393,949.39
Accounts Receivable-Miacomet Golf	(\$60,774.18)	(\$22,651.48)
Total Accounts Receivable	(\$60,774.18)	(\$22,651.48)
Inventory - Non-Alcoholic	\$561.93	\$1,211.19
Inventory Golf Shop	\$18,339.29	\$30,474.54
Rental Club Inventory	\$22,400.00	\$0.40
Inventory Food	\$737.26	\$636.22
Inventory Bar	\$5,365.65	\$2,449.35
Inventory Pesticides	\$0.00	\$21,101.02
Inventory - Wine	\$1,009.40	\$300.28
Total Inventory	\$48,413.53	\$56,173.00
Prepaid Expenses- Administration	\$8,763.69	\$5,985.69
Total Prepaid Expenses	\$8,763.69	\$5,985.69
Total Current Assets	\$721,864.00	\$453,773.80
Accumulated Amortization	(\$983.81)	(\$732.65)
Total Accumulated Amortization	(\$983.81)	(\$732.65)
Logo	\$3,768.00	\$3,768.00
Golf Course Equipment	\$531,570.95	\$337,104.78
Accum Depreciation	(\$1,001,057.71)	(\$869,720.98)
Club House Renovations	\$174,600.00	\$174,600.00
Land Improvements	\$8,553,796.91	\$8,544,221.91
Leasehold Improvements	\$3,008,326.55	\$2,888,454.26
Vehicle & Dump Trailer	\$37,704.00	\$2,149.00
Unspecified- (Equipment)	\$12,980.23	\$114,637.91
Total Fixed Assets	\$11,321,688.93	\$11,195,214.88
Total Fixed Assets	\$11,320,705.12	\$11,194,482.23
Total Assets	\$12,042,569.12	\$11,648,256.03

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## Siasconset Golf Balance Sheet March 2025

## **Liabilities and Equity**

Liabilities and Equity		
	Current YTD	Prior YTD
Accounts Payable	(\$5,696.96)	\$21,182.59
Total Accounts Payable	(\$5,696.96)	\$21,182.59
Total Accounts Payable	(\$5,696.96)	\$21,182.59
Gift Certificate Issued	\$4,785.50	\$3,313.25
Total Gift Certificate	\$4,785.50	\$3,313.25
Gratuity Liability Bar	\$197.02	\$166.00
Total Gratuity	\$197.02	\$166.00
Land Bank Advance on Operations	\$10,883,935.02	\$10,808,760.53
Total Note Payable	\$10,883,935.02	\$10,808,760.53
Accrued Payroll	(\$1,923.09)	\$0.00
Total Payroll	(\$1,923.09)	\$0.00
MA Sales Tax Payables Golf	\$1,857.20	\$471.05
MA Meals Tax Payable	\$3,655.85	(\$248.48)
Total Tax	\$5,513.05	\$222.57
Total Current Liabilities	\$10,892,507.50	\$10,812,462.35
Total Liabilities	\$10,886,810.54	\$10,833,644.94
Retained Earnings	\$1,195,366.88	\$856,283.50
Total Retained Earnings	\$1,195,366.88	\$856,283.50
Total Current Year P&L	(\$39,608.30)	(\$41,672.41)
Total Equity	\$1,155,758.58	\$814,611.09
Total Liabilities and Equity	\$12,042,569.12	\$11,648,256.03

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March   2025	Siasconset													
Rounds	March, 2025		Mo	nth To Date						Υe	arTo Date			
Rounds	-	Actual				Variance	Variance %		Actual	Budget	Variance	Prior Year	Variance	Variance %
Covers   0   0   0   0   0   0   0   0   0	· · · · · · · · · · · · · · · · · · ·	7.000	244601				74.14.14	-		244601				74.14.150 /5
Covers   0   0   0   0   0   0   0   0   0														
Revenue							-							-
Cost Food & Every   Cost of Sonds Sord   Cost of Sond & Every   Cost of Sonds Sord & Every   Cost of Sonds Son		0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Food & Beverage		•	•	•	•	•	#DD//01		•	•	•	•	•	#BD//01
Initiation Fies	•				-		•			-				•
Membership Dues	=	-			-		•			-				-
Member Finance Charges   0   0   0   0   0   0   0   0   0					-		-							-
Total Revenue	•	-			-		-		-					-
Total Revenue	<u> </u>				-		•							-
Cost of Goods Sold   Colf Shop														
Solf Shop				(2.2)							(2.2)			
Food & Beverage	Cost of Goods Sold													
Total Cost of Sales	Golf Shop	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Payroll Expense   Golf Shop	•						•			0	0			
Payroll Expense   Colf Shop   0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Total Cost of Sales	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Golf Shop 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Gross Profit	0	30	(30)	0	0	-100%		0	90	(90)	0	0	-100%
Golf Shop 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Darwell Sweeps													
Food & Beverage 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		0	•	0	0	0	#DIV/0I		0	0	0	•	0	#DIV/01
General & Administrative 2,308 3,433 (1,126) 2,555 (247) -33% 9,423 9,900 (477) 7,448 1,975 -5% 5,345 5,833 (448) 5,108 277 -8% 16,154 17,499 (1,345) 15,957 197 -4% 16,154 17,499 (1,345) 15,957 197 -4% 16,154 17,499 (1,345) 15,957 197 -4% 16,154 17,499 (1,345) 15,957 197 -4% 16,154 17,499 (1,345) 15,957 197 -4% 16,154 17,499 (1,345) 15,957 197 -4% 16,154 17,499 (1,345) 15,957 197 -4% 16,154 17,499 (1,345) 15,957 197 -4% 16,154 17,499 (1,345) 15,957 197 -4% 16,154 17,499 (1,345) 15,957 197 -4% 16,154 17,499 (1,345) 15,957 197 -4% 16,154 17,499 (1,345) 15,957 197 -4% 197 197 197 197 197 197 197 197 197 197	•													
Grounds Total Payroll Total Pa	<u> </u>						•							-
Total Payroll   7,692   9,266   (1,574)   7,663   30   -17%   25,577   27,399   (1,822)   23,405   2,172   -7%		•	•		-				•	-				
Golf Shop 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0				<u>`</u>					-			· · · · · · · · · · · · · · · · · · ·		
Golf Shop 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Onerating Expenses													
Food & Beverage 0 0 0 0 0 0 0 0 #DIV/0! 0 0 0 0 #DIV/0! 0 0 0 0 0 #DIV/0! 0 0 0 0 0 #DIV/0! 0 0 0 0 #DIV/0! 0 0 0 0 0 #DIV/0! 0 0 0 0 0 #DIV/0! 0 0 0 0 #DIV/0! 0 0 0 0 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 0 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 0 0 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 0 0 0 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 0 0 0 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 0 0 0 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 0 0 0 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Membership         0         0         0         0         0         0         #DIV/0!         0         #DIV/0!         0         0         0         0         0         0         #DIV/0!         0         0         0         0         0         0         0         0         0         #DIV/0!         0         0         0         0         0         #DIV/0!         0         0         0         0         0         #DIV/0!         0         0         0         0         #DI	-						-							-
General & Administrative 3,180 2,940 240 10,523 (7,344) 8% 4,245 9,170 (4,925) 12,805 (8,560) -54% Grounds Total Operating Expenses 3,209 4,540 (1,331) 10,965 (7,756) -29% 4,416 11,770 (7,354) 13,267 (8,852) -62%  Total Expense 10,902 13,806 (2,905) 18,628 (7,726) -21% 29,993 39,169 (9,176) 36,672 292 -23%  Income/(Loss) from Operations (10,902) (13,776) 2,875 (18,628) 7,726 -21% (29,993) (39,079) 9,086 (36,672) 6,679 -23%  Depreciation Expense 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 #DIV/0!	•	0	0	0	0				0	0	0	0	0	-
Grounds   30   1,600   (1,570)   442   (412)   -98%   171   2,600   (2,429)   463   (292)   -93%   (17,756)   -29%   (13,312)   10,965   (7,756)   -29%   (13,312)   10,965   (7,756)   -29%   (13,314)   10,965   (7,756)   -29%   (13,776)   -21%   (10,902)   13,806   (2,905)   18,628   (7,726)   -21%   (29,993)   39,169   (9,176)   36,672   292   -23%   -23	Maintenance	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Operating Expenses 3,209 4,540 (1,331) 10,965 (7,756) -29% 4,416 11,770 (7,354) 13,267 (8,852) -62%  Total Expense 10,902 13,806 (2,905) 18,628 (7,726) -21% 29,993 39,169 (9,176) 36,672 292 -23%  Income/(Loss) from Operations (10,902) (13,776) 2,875 (18,628) 7,726 -21% (29,993) (39,079) 9,086 (36,672) 6,679 -23%  Depreciation Expense 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 #DIV/0!	General & Administrative	3,180	2,940	240	10,523	(7,344)	8%	4	4,245	9,170	(4,925)	12,805	(8,560)	-54%
Total Expense 10,902 13,806 (2,905) 18,628 (7,726) -21% 29,993 39,169 (9,176) 36,672 292 -23%  Income/(Loss) from Operations (10,902) (13,776) 2,875 (18,628) 7,726 -21% (29,993) (39,079) 9,086 (36,672) 6,679 -23%  Depreciation Expense 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 #DIV/0!	Grounds	30	1,600	(1,570)	442	(412)	-98%		171	2,600	(2,429)	463	(292)	-93%
Income/(Loss) from Operations (10,902) (13,776) 2,875 (18,628) 7,726 -21% (29,993) (39,079) 9,086 (36,672) 6,679 -23%  Depreciation Expense 0 0 0 0 0 0 #DIV/0! 0 0 0 0 0 #DIV/0!	Total Operating Expenses	3,209	4,540	(1,331)	10,965	(7,756)	-29%	4	4,416	11,770	(7,354)	13,267	(8,852)	-62%
Depreciation Expense 0 0 0 0 0 #DIV/0! 0 0 0 0 #DIV/0!	Total Expense	10,902	13,806	(2,905)	18,628	(7,726)	-21%	29	9,993	39,169	(9,176)	36,672	292	-23%
Depreciation Expense 0 0 0 0 0 #DIV/0! 0 0 0 0 #DIV/0!														
	Income/(Loss) from Operations	(10,902)	(13,776)	2,875	(18,628)	7,726	-21%	(29	9,993)	(39,079)	9,086	(36,672)	6,679	-23%
Net After Depreciation (10,902) (13,776) 2,875 (18,628) 7,726 -21% (29,993) (39,079) 9,086 (36,672) 6,679 -23%	Depreciation Expense	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
(1) (1) (1) (1) (1) (1) (1) (1)	Net After Depreciation	(10,902)	(13,776)	2,875	(18,628)	7,726	<b>-21</b> %	(29	9,993)	(39,079)	9,086	(36,672)	6,679	-23%

Siasconset														
March, 2025			Мо	nth To Date					Ye	ar To Date				
Departmental Su	ımmary	Actual	Budget	Variance	Prior Year	Variance	Variance %	Actual	Budget	Variance	Prior Year	Variance	Variance %	Key
	Rounds	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Calf Char	Covers	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Golf Shop Revenue		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Cost of Goods		0	0	0	0	0	#DIV/0! #DIV/0!	0	0	0	0	0	#DIV/0!	
Payroll Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Operating Expense		0	0	0	0	0	#DIV/0!	0	0	0	Ö	0	#DIV/0!	
o peruting Expense	Net Profit / (Loss)	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	6
							,						,	
Food & Beverage														
Revenue		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Cost of Goods		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Payroll Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Operating Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
	Net Profit / (Loss)	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	7
Membership														
Dues		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Initiation Fees		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Member Finance Cha	rges	0	0		0	0	#DIV/0!	0	0	_	0	0	#DIV/0!	
Payroll Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Operating Expense	Not Durafit ( () and	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
	Net Profit / (Loss)	0	0	0	U	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Grounds														
Payroll Expense		5,385	5,833	(448)	5,108	277	-8%	16,154	17,499	(1,345)	15,957	197	-8%	
Operating Expense		3,383	1,600	(1,570)	442	(412)	-98%	10,134	2,600	(2,429)	463	(292)	-93%	
Operating Expense	Net Profit / (Loss)	(5,415)	(7,433)	2,018	(5,550)	135	-27%	(16,325)	(20,099)	3,774	(16,419)	95	-19%	8
	11011101117 (2000)	(5) .25)	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	_,010	(5,550)	100	_,,,	(10,010)	(20,000)	5,77	(20) .20)	33	2370	Ū
General & Administra	ative													
Revenue		0	30	(30)	0	0	-100%	0	90	(90)	0	0	-100%	
Payroll Expense		2,308	3,433	(1,126)	2,555	(247)	-33%	9,423	9,900	(477)	7,448	1,975	-5%	
Operating Expense		3,180	2,940	240	10,523	(7,344)	8%	4,245	9,170	(4,925)	12,805	(8,560)	-54%	
	Net Profit / (Loss)	(5,487)	(6,343)	856	(13,078)	7,591	-13%	(13,668)	(18,980)	5,312	(20,253)	6,585	-28%	
Maintenance														
Payroll Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Operating Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	9
	Net Profit / (Loss)	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Income/(Lo	oss) from Operations	(10,902)	(13,776)	2,875	(18,628)	7,726	-21%	(29,993)	(39,079)	9,086	(36,672)	6,679	-23%	10
Depreciation Expense	2	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
p	-	•	•	·	•	•	,	J	-	•	•	•		
												_		
Ne	et After Depreciation	(10,902)	(13,776)	2,875	(18,628)	7,726	-21%	(29,993)	(39,079)	9,086	(36,672)	6,679	-23%	

Siasconset													
March, 2025		Mo	nth To Date						Ye	ar To Date			
Golf Shop	Actual	Budget	Variance	Prior Year	Variance	Variance %		Actual	Budget	Variance	Prior Year	Variance	Variance %
Con Chop	710000	zuaget	14.14.100			7 4 1 4 1 4 1		710100	244801	14.14.100		• • • • • • • • • • • • • • • • • • • •	70
Revenue		_	_	_	_			_	_	_	_		
Play Cards	0	0	0	0	0	#DIV/0!	1	0	0	0	0	0	#DIV/0!
Annual Pass	0	0	0	0	0	#DIV/0!	2	0	0	0	0	0	#DIV/0!
Resident Discount Cards	0	0	0	0	0	#DIV/0!	3	0	0	0	0	0	#DIV/0!
Handicap (Non-Members)	0	0	0	0	0	#DIV/0!	4	0	0	0	0	0	#DIV/0!
Greens Fees	0	0	0 0	0	0	#DIV/0!	5	0	0 0	0 0	0	0 0	#DIV/0!
Cart Fees	0	0	0	0	0	#DIV/0!	6	0	0	0	0	0	#DIV/0!
Golf Club Repair	0	0 0	0	0	0	#DIV/0!	7 8	0 0	0	0	0	0	#DIV/0!
Range Ball Sales	0	0	0	0	0	#DIV/0!	9	0	0	0	0	0	#DIV/0!
Club Rental Sets	0	0	0	0	0	#DIV/0! #DIV/0!		0	0	0	0	0	#DIV/0! #DIV/0!
Walking Trolley Rental Club/Cart Storage	0	0	0	0	0	#DIV/0!	10 11	0	0	0	0	0	#DIV/0! #DIV/0!
Lessons	0	0	0	0	0	#DIV/0!	12	0	0	0	0	0	#DIV/0! #DIV/0!
Golf Clinics	0	0	0	0	0	#DIV/0!	13	0	0	0	0	0	#DIV/0!
Tournaments	0	0	0	0	0	#DIV/0!	14	0	0	0	0	0	#DIV/0!
Merchandise	0	0	0	0	0	#DIV/0!	15	0	0	0	0	0	#DIV/0!
Over/Under	0	0	0	0	0	#DIV/0!	13	0	0	0	0	0	#DIV/0!
Total Revenue	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Neveride	· ·							· ·		· ·		•	
Cost of Goods Sold													
Golf Shop	0	0	0	0	0	#DIV/0!	16	0	0	0	0	0	#DIV/0!
Member 10% Shop Discounts	0	0	0	0	0	#DIV/0!	17	0	0	0	0	0	#DIV/0!
Total Cost of Sales	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
						,							,
Gross Profit	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
						· ·							•
Payroll Expense													
Golf Shop Manager	0	0	0	0	0	#DIV/0!	18	0	0	0	0	0	#DIV/0!
Shop Clerks Gross	0	0	0	0	0	#DIV/0!	19	0	0	0	0	0	#DIV/0!
Total Payroll	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Operating Expenses													
Dues and Subscriptions	0	0	0	0	0	#DIV/0!	20	0	0	0	0	0	#DIV/0!
Club Car/Golf Car Lease	0	0	0	0	0	#DIV/0!	21	0	0	0	0	0	#DIV/0!
Tees, Markers, Etc.	0	0		0	0	#DIV/0!	22	0	0	0	0	0	#DIV/0!
Score Cards	0	0	0	0	0	#DIV/0!	23	0	0	0	0	0	#DIV/0!
Uniforms / Clothing Allowance	0	0	0	0	0	#DIV/0!	24	0	0	0	0	0	#DIV/0!
Shipping (ups/fedex)	0	0	0	0	0	#DIV/0!	25	0	0	0	0	0	#DIV/0!
Office/Shop Supplies	0	0	0	0	0	#DIV/0!	26	0	0	0	0	0	#DIV/0!
Golf Course Water Supplies	0	0	0	0	0	#DIV/0!	27	0	0	0	0	0	#DIV/0!
Damaged Goods/Outdated Merchandise	0	0	0	0	0	#DIV/0!	28	0	0	0	0	0	#DIV/0!
Rental Clubs	0	0	0	0	0	#DIV/0!	29	0	0	0	0	0	#DIV/0!
Supplies	0	0	0	0	0	#DIV/0!	30	0	0	0	0	0	#DIV/0!
Total Operating Expenses	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Income //I \ frame On and \	•	•	•	•	•	#DD//61		•	•	•	•	^	#D0//01
Income/(Loss) from Operations	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!

Siasconset													
March, 2025		Мо	nth To Date						Ye	ar To Date			
Food & Beverage	Actual	Budget	Variance	Prior Year	Variance	Variance %		Actual	Budget	Variance	Prior Year	Variance	Variance %
									8				
Revenue													
Food Sales	0	0	0	0	0	#DIV/0!	31	0	0	0	0	0	#DIV/0!
Bar Sales	0	0	0	0	0	#DIV/0!	32	0	0	0	0	0	#DIV/0!
Clubhouse Usage Fees (Rental)	0	0	0	0	0	#DIV/0!	33	0	0	0	0	0	#DIV/0!
Over/Under	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Revenue	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Cost of Goods Sold													
Food	0	0	0	0	0	#DIV/0!	34	0	0	0	0	0	#DIV/0!
Beer	0	0	0	0	0	#DIV/0!	35	0	0	0	0	0	#DIV/0!
Wine	0	0	0	0	0	#DIV/0!	36	0	0	0	0	0	#DIV/0!
Bar Paper/Supply Cost	0	0	0	0	0	#DIV/0!	37	0	0	0	0	0	#DIV/0!
Non- Alcoholic Beverage	0	0	0	0	0	#DIV/0!	38	0	0	0	0	0	#DIV/0!
Bar Snacks	0	0	0	0	0	#DIV/0!	39	0	0	0	0	0	#DIV/0!
Liquor	0	0	0	0	0	#DIV/0!	40	0	0	0	0	0	#DIV/0!
Member Food 10% Discount	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Cost of Sales	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
				_				_		_		_	
Gross Profit	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Payroll Expense													
Food & Beverage Manager	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Restaurant Manager	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Chef Gross	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Payroll Bar/Wait Staff	0	0	0	0	0	#DIV/0!	41	0	0	0	0	0	#DIV/0!
Cook Gross	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Kitchen Staff/Dishwashers Gross	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Clubhouse Cleaning Labor	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Payroll	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Operating Expenses	•	•	•	•	•	#50//61	42		•	•	•	•	#DD//01
Dues and Subscriptions	0	0	0	0	0	#DIV/0!	42	0	0	0	0	0	#DIV/0!
Uniforms / Clothing Allowance	0	0	0	0	0	#DIV/0!	43	0	0	0	0	0	#DIV/0!
Clubhouse Floor Supplies	0	•	0 0	0	0	#DIV/0!	44	0	0 0	0	0	0	#DIV/0!
Clubhouse Cleaning & Supplies	0	0	0	0		#DIV/0!	45	0	0	0	0	0	#DIV/0!
Total Operating Expenses	U	0	U	U	0	#DIV/0!		U	U	0	0	0	#DIV/0!
Income/(Loss) from Operations	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
			-	-		,		-			-	-	,

Siasconset

March, 2025		Mo	nth To Date			
Membership	Actual	Budget	Variance	Prior Year	Variance	Variance %
Revenue						
Initiation Fees	0	0	0	0	0	#DIV/0!
Member Dues	0	0	0	0	0	#DIV/0!
Member Finance Charges	0	0	0	0	0	#DIV/0!
Total Revenue	0	0	0	0	0	#DIV/0!
Operating Expenses						
Capital Fund from Init. Fees	0	0	0	0	0	#DIV/0!
Member Relations	0	0	0	0	0	#DIV/0!
<b>Total Operating Expenses</b>	0	0	0	0	0	#DIV/0!
Income/(Loss) from Operations	0	0	0	0	0	#DIV/0!

	Ye	arTo Date			
Actual	Budget	Variance	Prior Year	Variance	Variance %
0	0	0	0	0	#DIV/0!
0	0	0	0	0	#DIV/0!
0	0	0	0	0	#DIV/0!
0	0	0	0	0	#DIV/0!
0	0	0	0	0	#DIV/0!
0	0	0	0	0	#DIV/0!
0	0	0	0	0	#DIV/0!
0	0	0	0	0	#DIV/0!

Siasconset													
March, 2025		Мо	nth To Date						Ye	ar To Date			
Grounds	Actual	Budget	Variance	Prior Year	Variance	Variance %		Actual	Budget	Variance	Prior Year	Variance	Variance %
Payroll Expense													
Golf Course Superintendent Gross	3,462	3,750	(288)	3,404	57	-8%	46	10,385	11,250	(865)	9,997	388	-8%
Assistant Superintendent	1,923	2,083	(160)	1,703	220	-8%	47	5,769	6,249	(480)	5,000	769	-8%
Asst. Superintendent #2	0	0	0	0	0	#DIV/0!	48	0	0	0	0	0	#DIV/0!
Mechanic Gross	2,500	2,500	0	0	2,500	0%	49	5,500	2,500	3,000	0	5,500	120%
Hourly Labor Gross	0	0	0	0	0	#DIV/0!	50	0	0	0	0	0	#DIV/0!
Seasonal Labor	0	0	0	0	0	#DIV/0!	51	0	0	0	960	(960)	#DIV/0!
Total Payroll	7,885	8,333	(448)	5,108	2,777	-5%		21,654	19,999	1,655	15,957	5,697	8%
Operating Expenses													
Water	0	0	0	0	0	#DIV/0!	52	0	0	0	0	0	#DIV/0!
Golf Course Supplies	0	500	(500)	0	0	-100%	53	0	1,000	(1,000)	0	0	-100%
Fertilizer	0	0	0	0	0	#DIV/0!	54	0	0	0	0	0	#DIV/0!
Chemicals/Weed Control	0	0	0	0	0	#DIV/0!	55	0	0	0	0	0	#DIV/0!
Surfactants	0	0	0	0	0	#DIV/0!	56	0	0	0	0	0	#DIV/0!
Tools	0	500	(500)	0	0	-100%	57	0	1,000	(1,000)	0	0	-100%
Shop Supplies	0	500	(500)	0	0	-100%	58	0	500	(500)	0	0	-100%
Electric - Pump House & Irigation	12	0	12	0	12	#DIV/0!	59	83	0	83	0	83	#DIV/0!
Electric - Maintenance Building	18	100	(82)	17	1	-82%	60	88	100	(12)	37	51	-12%
Raw Materials & Topdressing	0	0	0	0	0	#DIV/0!	61	0	0	0	0	0	#DIV/0!
Seed	0	0	0	0	0	#DIV/0!	62	0	0	0	0	0	#DIV/0!
Gas, Oil & Diesel	0	0	0	0	0	#DIV/0!	63	0	0	0	0	0	#DIV/0!
Debris Disposal Removal	0	0	0	0	0	#DIV/0!	64	0	0	0	0	0	#DIV/0!
Golf Course Repairs & Main	•	•	•	•	0	#DIV/0!	65	•	•	•	•	0	#DIV/0!
Equipment - Repairs & Main	0	0 0	0	0	0	#DIV/0!	66 67	0	0 0	0	0	0 0	#DIV/0!
Irrigation - Repair & Main	0	0	0	0	0	#DIV/0! #DIV/0!	68	0	0	0	0	0	#DIV/0! #DIV/0!
Roads / Fences - Repair & Main Contract Services	0	0	0	0	0	#DIV/0! #DIV/0!	69	0	0	0	0	0	#DIV/0! #DIV/0!
Small Equipment Rental	0	0	0	0	0	#DIV/0!	70	0	0	0	0	0	#DIV/0!
Consultants	0	0	0	0	0	#DIV/0!	70	0	0	0	0	0	#DIV/0!
Uniforms	0	0	0	0	0	#DIV/0! #DIV/0!	71	0	0	0	0	0	#DIV/0! #DIV/0!
Freight	0	0	0	426	(426)	#DIV/0!	73	0	0	0	426	(426)	#DIV/0!
Clubhouse Grounds	0	0	0	0	0	#DIV/0!	73 74	0	0	0	0	(420)	#DIV/0!
Total Operating Expenses	30	1,600	(1,570)	442	(412)	-98%	, -	171	2,600	(2,429)	463	(292)	-93%
rotal operating Expenses	- 55	1,000	(1,5,5)		(422)	3870		2,1	2,000	(2,423)		(232)	3370
Income/(Loss) from Operations	(7,915)	(9,933)	2,018	(5,550)	(2,365)	-20%		(21,825)	(22,599)	774	(16,419)	(5,405)	-3%

Siasconset													
March, 2025		Мо	nth To Date						Ye	ar To Date			
Maintenance	Actual	Budget	Variance	<b>Prior Year</b>	Variance	Variance %		Actual	Budget	Variance	<b>Prior Year</b>	Variance	Variance %
Operating Expenses													
Clubhouse Repair & Maintenance	0	0	0	0	0	#DIV/0!	75	0	0	0	0	0	#DIV/0!
Golf Course Building Repair & Maint	0	0	0	0	0	#DIV/0!	76	0	0	0	0	0	#DIV/0!
Golf Course Building HVAC R&M	0	0	0	0	0	#DIV/0!	77	0	0	0	0	0	#DIV/0!
Clubhouse HVAC R&M	0	0	0	0	0	#DIV/0!	78	0	0	0	0	0	#DIV/0!
Clubhouse Electrical R&M	0	0	0	0	0	#DIV/0!	79	0	0	0	0	0	#DIV/0!
Golf Course Building Electrical R&M	0	0	0	0	0	#DIV/0!	80	0	0	0	0	0	#DIV/0!
Clubhouse Plumbing R&M	0	0	0	0	0	#DIV/0!	81	0	0	0	0	0	#DIV/0!
Oakson Septic System	0	0	0	0	0	#DIV/0!	82	0	0	0	0	0	#DIV/0!
Golf Course Building Plumbing R&M	0	0	0	0	0	#DIV/0!	83	0	0	0	0	0	#DIV/0!
Alarm System/Activity	0	0	0	0	0	#DIV/0!	84	0	0	0	0	0	#DIV/0!
Refrigeration	0	0	0	0	0	#DIV/0!	85	0	0	0	0	0	#DIV/0!
Miscellaneous	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
<b>Total Operating Expenses</b>	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Income/(Loss) from Operations	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!

Martin   M	Siasconset													
Revenue	March, 2025		Мо	nth To Date						Ye	ar To Date			
Definition   Def	General & Administrative	Actual	Budget	Variance	Prior Year	Variance	Variance %		Actual	Budget	Variance	Prior Year	Variance	Variance %
Definition   Def														
Definition   Def														
Interest Income	Revenue													
Minter Memberships   0	Other Income	0	0	0	0	0	#DIV/0!	86	0	0	0	0	0	#DIV/0!
Nouse Rental Income	Interest Income	0	30	(30)	0	0	-100%	87	0	90	(90)	0	0	-100%
Total Revenue	Winter Memberships	0	0	0	0	0	#DIV/0!	88	0	0	0	0	0	#DIV/0!
Payroli Expenses	House Rental Income	0	0	0	0	0	#DIV/0!	89	0	0	0	0	0	#DIV/0!
Payroll Expense														
Management Payment	Total Revenue	0	30	0	0	0	-100%		0	90	0	0	0	-100%
Management Payment	Devirell Evinence													#011//01
Committee   Comm	• •	2 200	2 422	(4.426)	2 555	(247)	220/	00	0.422	0.000	(477)	7.440	4.075	-
Operating Expenses  Office Supplies  Operating Expenses  Office Supplies  Operating Expenses  Office Supplies  Operating Expenses  Operating Expen								90						
Diffice Supplies   0   0   0   0   0   0   0   0   0	Total Payroll	2,308	3,433	(1,126)	2,555	(247)	-33%		9,423	9,900	(477)	7,448	1,975	-5%
Diffice Supplies   0   0   0   0   0   0   0   0   0	Operating Expenses													
Credit Card Merchant Services   190   190   0   190   0   0   0   0   0   0   0   0   0	Office Supplies	0	0	0	0	0	#DIV/0!	91	0	0	0	0	0	#DIV/0!
Dues and Subscriptions   0   0   0   0   0   0   0   0   0	Bank & Finance Charges	0	0	0	0	0	#DIV/0!	92	0	0	0	0	0	#DIV/0!
Travel and Education   0   0   0   0   0   0   0   0   0	Credit Card Merchant Services	190	190	0	190	0	0%	93	571	570	1	547	24	0%
POS Support/Computer Support   0	Dues and Subscriptions	0	0	0	0	0	#DIV/0!	94	0	0	0	0	0	#DIV/0!
Legal Fees	Travel and Education	0	0	0	0	0	#DIV/0!	95	0	0	0	0	0	#DIV/0!
Professional Accounting 0 0 0 0 0 0 0 #DIV/0! 98 0 0 0 0 0 0 #DIV/0! Cell Phones 0 0 0 0 0 0 0 #DIV/0! 999 0 0 0 0 0 0 #DIV/0! Payroll Service 0 0 0 0 0 394 (394) #DIV/0! 100 0 0 0 1,061 (1,061) #DIV/0! Trash Removal 0 0 0 0 0 0 0 #DIV/0! 101 0 0 0 0 0 0 0 0 0 #DIV/0! License & Fees 2,650 2,650 0 2,650 2,600 50 #DIV/0! 101 0 0 0 0 0 0 0 0 0 0 0 #DIV/0! License & Fees 2,650 0 0 2,650 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	POS Support/Computer Support	0	0	0	0	0	#DIV/0!	96	0	0	0	0	0	#DIV/0!
Cell Phones   0   0   0   0   0   0   0   0   0	Legal Fees	0	1,500	(1,500)	0	0	-100%	97	0	1,500	(1,500)	0	0	-100%
Payroll Service	Professional Accounting	0	0	0	0	0	#DIV/0!	98	0	0	0	0	0	#DIV/0!
Trash Removal         0         0         0         0         0         #DIV/0!         101         0         0         0         0         #DIV/0!           License & Fees         2,650         2,650         2,650         2,650         2,750         (100)         2,600         50         -4%           Electricity         90         1,000         (910)         0         90         -91%         103         276         3,600         (3,324)         81         194         -92%           Telephone         0         0         0         38         (38)         #DIV/0!         104         0         0         0         38         (38)         #DIV/0!         105         0         0         0         #DIV/0!         0         0         0         105         105         0         105         105         0         105         105         0         105         105         0         105         105         0         105	Cell Phones	0	0	0	0	0	#DIV/0!	99	0	0	0	0	0	#DIV/0!
License & Fees         2,650         0         2,650         2,650         2,650         2,650         2,650         2,750         (100)         2,600         50         -4%           Electricity         90         1,000         (910)         0         90         -91%         103         276         3,600         (3,324)         81         194         -92%           Telephone         0         0         0         38         (38)         #DIV/0!         104         0         0         0         38         #BIV/0!           Water         35         0         35         35         0         #DIV/0!         105         105         0         105         105         0         48         #BIV/0!         48         #BIV/0!         105         105         0         0         38         #BIV/0!         105         105         0         105         105         105         0         10         #BIV/0!         105         105         105         105         105         0         10         #BIV/0!         105         105         105         0         0         0         10         #BIV/0!         100         0         0         0         0	Payroll Service	0	0	0	394	(394)	#DIV/0!	100	0	0	0	1,061	(1,061)	#DIV/0!
Electricity 90 1,000 (910) 0 90 -91% 103 276 3,600 (3,324) 81 194 -92% Telephone 0 0 0 0 0 38 (38) #DIV/0! 104 0 0 0 0 38 (38) #DIV/0! Water 35 0 35 0 35 35 0 #DIV/0! 105 105 0 105 105 0 #DIV/0! Cable TV & Internet 214 250 (36) 207 7 -14% 106 643 750 (107) 622 21 -14% Web Site 0 0 0 0 0 0 0 #DIV/0! 107 0 0 0 0 0 0 #DIV/0! EPLI Insurance Property/Liability 0 0 0 0 0 0 0 #DIV/0! 108 0 0 0 0 0 0 #DIV/0! Insurance - Workers Comp 0 0 0 0 0 0 0 #DIV/0! 110 0 0 0 0 0 0 0 #DIV/0! Retirement Plan 0 0 0 0 0 0 0 #DIV/0! 111 0 0 0 0 0 0 0 0 #DIV/0! Payroll Taxes - Migmnt. & Empl. Exp. 0 0 0 0 0 0 0 #DIV/0! 112 0 0 0 0 0 0 #DIV/0! Clubhouse cleaning labor 0 0 0 0 0 0 #DIV/0! 113 0 0 0 0 0 0 #DIV/0! 1100 0 0 0 0 #DIV/0! 1100 0 0 0 0 0 0 #DIV/0! 1100 0 0 0 0 0 0 0 0 #DIV/0! 1100 0 0 0 0 0 0 0 0 #DIV/0! 1100 0 0 0 0 0 0 0 0 #DIV/0! 1110 0 0 0 0 0 0 0 0 0 0 0 #DIV/0! 1110 0 0 0 0 0 0 0 0 0 0 0 #DIV/0! 1110 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Trash Removal	0	-	0	0	0	#DIV/0!	101	0	0	0	0	0	#DIV/0!
Telephone 0 0 0 0 38 (38) #DIV/0! 104 0 0 0 38 (38) #DIV/0! 105 105 0 38 (38) #DIV/0! Water 35 0 35 35 0 #DIV/0! 105 105 0 105 105 0 105 0 #DIV/0! Cable TV & Internet 214 250 (36) 207 7 -14% 106 643 750 (107) 622 21 -14% Web Site 0 0 0 0 0 0 0 #DIV/0! 107 0 0 0 0 0 0 0 #DIV/0! EPLI Insurance Property/Liability 0 0 0 0 0 #DIV/0! 108 0 0 0 0 0 0 0 #DIV/0! Insurance - Property/Liability 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	License & Fees	2,650	0	2,650	2,600	50	#DIV/0!	102	2,650	2,750	(100)	2,600	50	-4%
Water         35         0         35         35         0         #DIV/0!         105         105         0         105         105         0         #DIV/0!           Cable TV & Internet         214         250         (36)         207         7         -14%         106         643         750         (107)         622         21         -14%           Web Site         0 <td>Electricity</td> <td>90</td> <td></td> <td>(910)</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>3,600</td> <td>(3,324)</td> <td></td> <td></td> <td></td>	Electricity	90		(910)						3,600	(3,324)			
Cable TV & Internet 214 250 (36) 207 7 -14% 106 643 750 (107) 622 21 -14% Web Site 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	•						-							-
Web Site         0<							-							-
EPLI Insurance         0														
Insurance - Property/Liability         0         0         6,628         (6,628)         #DIV/0!         109         0         0         6,628         #DIV/0!           Insurance - Workers Comp         0         #DIV/0!           Retirement Plan         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         #DIV/0!           Payroll Taxes - Mgmnt. & Empl. Exp.         0         0         0         0         0         0         0         0         0         0         1123         (1,123)         #DIV/0!           Clubhouse cleaning labor         0         0         0         0         0         0         0         0         0         0         #DIV/0!			-		-		-		-			-		-
Insurance - Workers Comp         0 <td></td> <td></td> <td>-</td> <td></td> <td>-</td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td></td> <td></td> <td></td> <td>-</td>			-		-				-					-
Retirement Plan       0		-	-	•	•				-		-	•		
Payroll Taxes - Mgmnt. & Empl. Exp. 0 0 0 430 (430) #DIV/0! 112 0 0 0 1,123 (1,123) #DIV/0! Clubhouse cleaning labor 0 0 0 0 #DIV/0! 113 0 0 0 0 0 #DIV/0!	•			-			-							-
Clubhouse cleaning labor 0 0 0 0 0 #DIV/0! 113 0 0 0 0 #DIV/0!			-	-					-					
· ·			-	-					-			•		
Interest Expense 0 0 0 0 0 #DIV/0! 114 0 0 0 0 0 #DIV/0!	_		-				-		-					-
	•		-				-		-					
	•							115	-					
Total Operating Expenses 3,180 2,940 240 10,523 (7,344) 8% 4,245 9,170 (4,925) 12,805 (8,560) -54%	rotal Operating Expenses	3,180	2,940	240	10,523	(7,344)	8%		4,245	5,170	(4,323)	12,803	(0,500)	-34%
Income/(Loss) from Operations (5,487) (6,343) 886 (13,078) 7,591 -13% (13,668) (18,980) 5,402 (20,253) 6,585 -28%	Income/(Loss) from Operations	(5,487)	(6,343)	886	(13,078)	7,591	-13%		(13,668)	(18,980)	5,402	(20,253)	6,585	-28%
Depreciation Expense 0 0 0 0 0 0 #DIV/0! 0 - 0 #DIV/0!	Depreciation Expense	0	0	0	0	0	#DIV/0!		-	-	0	-	0	#DIV/0!
Income/(Loss) After Depreciation (5,487) (6,343) 856 (13,078) 7,591 -13% (13,668) (18,980) 5,312 (20,253) 6,585 -28%	Income/(Loss) After Depreciation	(5,487)	(6,343)	856	(13,078)	7,591	-13%		(13,668)	(18,980)	5,312	(20,253)	6,585	-28%

#### Assets

Assets	Current YTD	Prior YTD
Due from Elavon ACH online	\$162,537.23	\$0.00
Due from Elavon Credit Card online	\$70,259.87	\$0.00
NGM - MIA Operating Account	\$181,610.19	\$210,191.93
Golf Shop Cash	\$600.00	\$600.00
Restaurant Cash	\$1,800.00	\$1,800.00
Change Bank	\$1,000.00	\$1,000.00
Petty Cash	\$300.00	\$567.03
Credit Cards Pro Shop	(\$61,007.13)	\$31,878.70
ACH Payment Admin	(\$138,729.77)	\$154,267.00
MGC Savings Account	\$720,760.49	\$833,263.45
Total Cash	\$939,130.88	\$1,233,568.11
Accounts Receivable	\$138,735.72	\$225,047.11
Accounts Receivable-Siasconset Golf	\$77,235.10	\$13,657.28
Total Accounts Receivable	\$215,970.82	\$238,704.39
Inventory Golf Shop	\$274,690.26	\$284,982.03
Rental Club Inventory	\$26,400.00	\$0.00
Inventory Food	\$19,877.00	\$22,319.00
Inventory Bar	\$18,397.94	\$21,281.28
Inventory Wine	\$6,648.60	\$6,036.07
Inventory Pesicides	\$133,278.77	\$128,166.94
Total Inventory	\$479,292.57	\$462,785.32
Prepaid Expenses- Administration	\$83,601.67	\$110,125.67
Total Prepaid Expenses	\$83,601.67	\$110,125.67
House Rental Security Deposit	\$21,100.00	\$21,100.00
Management Contract Escrow	\$47,052.16	\$46,067.13
Total Other Assets	\$68,152.16	\$67,167.13
CE Payments - Funds in Transit	\$44,548.91	\$25,371.11
Total CE Payments - Funds in Transit	\$44,548.91	\$25,371.11
<b>Total Current Assets</b>	\$1,830,697.01	\$2,137,721.73
Right of Use Asset - Operating Leases	\$283,461.02	\$390,678.56
Total Right of Use Asset - Operating Leases	\$283,461.02	\$390,678.56
Website	\$3,850.00	\$3,850.00
Total Website	\$3,850.00	\$3,850.00
Clubhouse	\$11,767,714.72	\$11,731,670.52
Clubhouse Grounds	\$41,080.22	\$39,899.96
Ric-shaw Push/Pull Carts	\$1,666.07	\$1,666.07
Golf Course Equipment	\$599,698.31	\$534,948.35
Accum Depr/Amort	(\$12,436,555.18)	(\$11,551,835.18)
20 Year assets for expansion	\$3,740.00	\$3,740.00
Club House Renovations	\$0.00	\$38,389.38
Clubhouse Furn & Fix	\$40,561.91	\$35,139.04
Computer System	\$126,075.77	\$116,159.89
Golf Course Expansion (GC Exp-3 Yr)	\$803,986.00	\$803,986.00

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Furniture & Fixtures	\$1,177,134.39	\$1,169,138.75
Golf Cart Storage	\$27,677.56	\$27,677.56
Golf Course Renov 2	\$4,157,458.70	\$4,160,642.20
House Renovations	\$46,239.61	\$26,628.02
Land Improvements	\$2,973,747.71	\$2,933,440.00
Leasehold Improvements	\$4,272,668.76	\$4,638,654.74
Surveillance System	\$17,682.52	\$17,682.52
Vehicle & Dump Trailer	\$95,443.74	\$21,008.74
Unspecified- (Equipment)	\$294,644.94	\$260,759.61
Kitchen Equipment	\$36,143.65	\$38,763.66
Phone System	\$4,803.36	\$4,803.36
Computer System	\$0.00	\$0.00
Dormitory / EE Housing	\$2,325,673.40	\$2,322,026.40
Logo	\$4,082.00	\$4,082.00
Right of Use Asset - Finance Leases	\$949,156.57	\$266,201.23
Total Fixed Assets	\$17,330,524.73	\$17,645,272.82
Accumulated Amortization	(\$1,322.39)	(\$793.59)
Total Accumulated Amortization	(\$1,322.39)	(\$793.59)
Total Fixed Assets	\$17,616,513.36	\$18,039,007.79
Total Assets	\$19,447,210.37	\$20,176,729.52

## **Liabilities and Equity**

	Current YTD	Prior YTD
Accounts Payable	(\$15,080.23)	\$127,080.71
Total Accounts Payable	(\$15,080.23)	\$127,080.71
Total Accounts Payable	(\$15,080.23)	\$127,080.71
Lease Liability - GPS - 2023 Visage Displays (64)	\$117,025.47	\$154,494.71
Total Lease Liability - GPS - 2023 Visage Displays (64)	\$117,025.47	\$154,494.71
Lease Liability - Wells Fargo - New Golf Carts 202	\$540,963.82	\$0.00
Total Lease Liability - Wells Fargo - New Golf Carts 202	\$540,963.82	\$0.00
Lease Liability - DLL - 101-0601264-000	\$69,446.10	\$0.00
Total Lease Liability - DLL - 101-0601264-000	\$69,446.10	\$0.00
Lease Liability - Wells Fargo - 603-0141374-005	\$58,257.68	\$0.00
Total Lease Liability - Wells Fargo - 603-0141374-005	\$58,257.68	\$0.00
Lease Liability - DLL - Toro Proforce Blower	(\$2,555.40)	\$0.00
Total Lease Liability - DLL - Toro Proforce Blower	(\$2,555.40)	\$0.00
Lease Liability - DLL - 101-0623515-000	(\$6,201.00)	\$0.00
Total Lease Liability - DLL - 101-0623515-000	(\$6,201.00)	\$0.00
Golf Schools	\$2,325.00	\$2,325.00
MA Sales Tax Payables Golf	\$16,994.65	(\$218.35)
MA Meals Tax Payable	\$58,207.73	\$8,921.08
Total Accounts Payable	\$77,527.38	\$11,027.73
Accrued Payroll & Related Expenses	\$74,360.30	\$82,361.17
Employee Bonus Fund	\$94.12	(\$800.00)
Total Payroll	\$74,454.42	\$81,561.17
Chit CR Book (Tourn. Gift Cert.)	\$3,088.42	\$1,788.86
Gift Certificate Issued	\$140,692.09	\$128,861.40
Total Gift Certificate	\$143,780.51	\$130,650.26
Deferred Revenue	\$0.00	(\$11,564.13)
Total Deferred Revenue	\$0.00	(\$11,564.13)
Gratuity Liability Bar	(\$7,417.42)	\$956.47
Total Gratuity	(\$7,417.42)	\$956.47
Lease Payable- PNC #1188236-1	\$11,777.98	\$39,991.22
Lease Liability - 2022 Cafe Express	\$10,660.21	\$14,359.44
Lease Liability - 2020 Visage Club	\$0.45	(\$3,135.55)
Total Lease Payable	\$22,438.64	\$51,215.11
Land Bank Advance on Operations	\$19,311,280.67	\$19,994,448.29
Total Other Funds	\$19,311,280.67	\$19,994,448.29
Note Payable- Nantucket Land Bank	\$4,329,733.00	\$4,329,733.00
Total Note Payable	\$4,329,733.00	\$4,329,733.00
Lease Liability - DLL - 101-0576193-000	\$51,435.42	\$73,835.51
Total Lease Liability - DLL - 101-0576193-000	\$51,435.42	\$73,835.51
Lease Liability - DLL - 101-0568608-000	\$55,402.58	\$73,552.06
Total Lease Liability - DLL - 101-0568608-000	\$55,402.58	\$73,552.06
Lease Liability - DLL - 101-0570758-000	\$20,093.78	\$25,838.77
Total Lease Liability - DLL - 101-0570758-000	\$20,093.78	\$25,838.77
Lease Liability - Wells Fargo - 603-0273367-000	\$5,292.63	\$9,097.57
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Total Lease Liability - Wells Fargo - 603-0273367-000	\$5,292.63	\$9,097.57
Lease Liability - Wells Fargo - 603-0141374-005	(\$16,796.73)	\$225,810.95
Total Lease Liability - Wells Fargo - 603-0141374-005	(\$16,796.73)	\$225,810.95
Lease Liability - Wells Fargo - 603-0141374-006	\$60,872.62	\$0.00
Total Lease Liability - Wells Fargo - 603-0141374-006	\$60,872.62	\$0.00
Total Current Liabilities	\$24,905,034.17	\$25,150,657.47
Total Liabilities	\$24,889,953.94	\$25,277,738.18
Retained Earnings	(\$6,055,236.76)	(\$5,706,968.34)
Total Retained Earnings	(\$6,055,236.76)	(\$5,706,968.34)
Prior Period Adjustment	(\$696.17)	(\$59,762.00)
Total Prior Period Adjustment	(\$696.17)	(\$59,762.00)
Total Current Year P&L	\$613,189.36	\$665,721.68
Total Equity	(\$5,442,743.57)	(\$5,101,008.66)
Total Liabilities and Equity	\$19,447,210.37	\$20,176,729.52

Miacomet												
March, 2025		Mo	onth To Date					Υ	earTo Date			
Summary	Actual	Budget	Variance	Prior Year	Variance	Variance %	Actual	Budget	Variance	Prior Year	Variance	Variance %
Rounds	1,016	1,000	16	858	158	2%	1,686	1,680	6	1,541	145	0%
Covers Covers	2,483	2,550	(67)	2,646	(163)	-3%	4,983	5,700	(717)	5,924	(941)	-13%
Golf Shop Revenue	47,863	49,050	(1,187)	49,233	(1,370)	-2%	66,818	110,850	(44,032)	85,088	(18,270)	-40%
Food & Beverage	89,255	103,600	(14,345)	102,546	(13,292)	-14%	186,891	226,100	(39,209)	232,902	(46,011)	-17%
Initiation Fees	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Membership Dues	(7,730)	0	(7,730)	(3,080)	(4,650)	#DIV/0!	1,474,419	1,424,290	50,129	1,486,988	(12,568)	4%
Member Finance Charges	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Miscellaneous	8,574	10,350	(1,776)	7,781	794	-17%	28,899	25,850	3,049	26,111	2,788	12%
Total Revenue	137,962	163,000	(25,038)	156,480	(18,518)	-15%	1,757,027	1,787,090	(30,063)	1,831,089	(74,062)	-2%
Cost of Goods Sold												
Golf Shop	9,234	3,700	5,534	523	8,711	150%	12,544	7,400	5,144	3,963	8,581	70%
Food & Beverage	28,641	34,925	(6,284)	30,661	(2,020)	-18%	62,155	76,250	(14,095)	81,365	(19,210)	-18%
Total Cost of Goods Sold	37,875	38,625	(750)	31,184	6,691	-2%	74,699	83,650	(8,951)	85,328	(10,630)	-11%
Gross Profit	100,087	124,375	(24,288)	125,296	(25,209)	-20%	1,682,329	1,703,440	(21,111)	1,745,761	(63,432)	-1%
Payroll Expense												
Golf Shop	21,903	27,773	(5,870)	24,851	(2,947)	-21%	60,564	76,818	(16,254)	77,575	(17,011)	-21%
Food & Beverage	47,087	53,783	(6,696)	53,118	(6,030)	-12%	128,491	140,849	(12,358)	139,564	(11,073)	-9%
General & Administrative	53,869	54,251	(382)	51,465	2,404	-1%	160,464	162,749	(2,285)	149,990	10,474	-1%
Grounds	49,256	61,282	(12,026)	45,282	3,974	-20%	146,052	158,846	(12,794)	117,310	28,743	-8%
Total Payroll	172,116	197,089	(24,973)	174,715	(2,600)	-13%	495,572	539,262	(43,690)	484,438	11,134	-8%
Operating Expenses												
Golf Shop	15,146	22,479	(7,333)	15,685	(540)	-33%	27,751	56,694	(28,943)	32,675	(4,924)	-51%
Food & Beverage	2,844	14,265	(11,421)	15,198	(12,354)	-80%	22,993	36,280	(13,287)	19,242	3,751	-37%
Membership	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Maintenance General & Administrative	14,818 190,529	8,900 208,157	5,918 (17,628)	590 200,474	14,228 (9,945)	66% -8%	37,886 422,547	30,452 473,029	7,434 (50,482)	20,359 455,244	17,527 (32,697)	24% -11%
Grounds	34,965	79,920	(44,955)	31,334	3,631	-56%	62,390	132,360	(69,970)	68,081	(5,690)	-53%
Total Operating Expenses	258,301	333,721	(75,420)	263,280	(4,979)	-23%	573,567	728,815	(155,248)	595,601	(22,033)	-21%
Total Expense	430,416	530,810	(100,394)	437,995	(7,579)	-19%	1,069,139	1,268,077	(198,938)	1,080,039	(13,520)	-16%
	100,120	333,523	(200)00 .)	,,,,,,	(1)0101	2070	2,000,200		(250)500)		(20)020)	20/0
Income/(Loss) from Operations	(330,329)	(406,435)	76,106	(312,699)	(17,630)	-19%	613,189	435,363	177,826	665,722	(52,532)	41%
			•	•			- -	•	-	•		
Depreciation Expense	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Not After Democription	/220.220	(406, 425)	76.406	(212.000)	(17.620)	400/	C42.400	425.262	177.036	66F 722	(E2 E22)	440/
Net After Depreciation	(330,329)	(406,435)	76,106	(312,699)	(17,630)	-19%	613,189	435,363	177,826	665,722	(52,532)	41%

Miacomet													
March, 2025			Mo	nth To Date					Ye	ar To Date			
Departmental Si	ummary	Actual	Budget	Variance	Prior Year	Variance	Variance %	Actual	Budget	Variance	Prior Year	Variance	Variance %
	Rounds	1,016	1,000	16	858	158	2%	1,686	1,680	6	1,541	145	0%
	Covers	2,483	2,550	(67)	2,646	(163)	-3%	4,983	5,700	(717)	5,924	(941)	-13%
Golf Shop Revenue		47,863	49,050	(1,187)	49,233	(1,370)	-2%	66,818	110,850	(44,032)	85,088	(18,270)	-40%
Cost of Goods Sold		47,863 9,234	49,030 3,700	5,534	49,233 523	(1,370) 8,711	-2% 150%	12,544	7,400	(44,032) 5,144	3,963	8,581	-40% 70%
Payroll Expense		21,903	27,773	5,334 (5,870)	24,851	(2,947)	-21%	60,564	76,818	(16,254)	3,903 77,575	(17,011)	-21%
Operating Expense		15,146	27,773	(7,333)	15,685	(540)	-33%	27,751	56,694	(28,943)	32,675	(4,924)	-21% -51%
Operating Expense	Net Profit / (Loss)	1,580	(4,902)	6,482	8,175	(6,594)	-132%	(34,041)	(30,062)	(3,979)	(29,125)	(4,916)	13%
Food & Beverage													
Revenue		89,255	103,600	(14,345)	102,546	(13,292)	-14%	186,891	226,100	(39,209)	232,902	(46,011)	-17%
Cost of Goods Sold		28,641	34,925	(6,284)	30,661	(2,020)	-18%	62,155	76,250	(14,095)	81,365	(19,210)	-18%
Payroll Expense		47,087	53,783	(6,696)	53,118	(6,030)	-12%	128,491	140,849	(12,358)	139,564	(11,073)	-9%
Operating Expense		2,844	14,265	(11,421)	15,198	(12,354)	-80%	22,993	36,280	(13,287)	19,242	3,751	-37%
	Net Profit / (Loss)	10,683	627	10,056	3,570	7,113	1604%	(26,748)	(27,279)	531	(7,269)	(19,479)	-2%
Membership													
Dues		(7,730)	0	(7,730)	(3,080)	(4,650)	#DIV/0!	1,474,419	1,424,290	50,129	1,486,988	(12,568)	4%
Initiation Fees		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Member Finance Cha	irges	0	0		0	0	#DIV/0!	0	0		0	0	#DIV/0!
Payroll Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Operating Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
	Net Profit / (Loss)	(7,730)	0	(7,730)	(3,080)	(4,650)	#DIV/0!	1,474,419	1,424,290	50,129	1,486,988	(12,568)	4%
Grounds													
Payroll Expense		49,256	61,282	(12,026)	45,282	3,974	-20%	146,052	158,846	(12,794)	117,310	28,743	-8%
Operating Expense		34,965	79,920	(44,955)	31,334	3,631	-56%	62,390	132,360	(69,970)	68,081	(5,690)	-53%
	Net Profit / (Loss)	(84,221)	(141,202)	56,981	(76,616)	(7,605)	-40%	(208,442)	(291,206)	82,764	(185,390)	(23,052)	-28%
General & Administra	ative												
Revenue		8,574	10,350	(1,776)	7,781	794	-17%	28,899	25,850	3,049	26,111	2,788	12%
Payroll Expense		53,869	54,251	(382)	51,465	2,404	-1%	160,464	162,749	(2,285)	149,990	10,474	-1%
Operating Expense		190,529	208,157	(17,628)	200,474	(9,945)	-8%	422,547	473,029	(50,482)	455,244	(32,697)	-11%
	Net Profit / (Loss)	(235,824)	(252,058)	16,235	(244,158)	8,334	-6%	(554,112)	(609,928)	55,816	(579,123)	25,010	-9%
Maintenance													
Payroll Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Operating Expense		14,818	8,900	5,918	590	14,228	66%	37,886	30,452	7,434	20,359	17,527	24%
	Net Profit / (Loss)	(14,818)	(8,900)	(5,918)	(590)	(14,228)	66%	(37,886)	(30,452)	(7,434)	(20,359)	(17,527)	24%
Income/(Lo	oss) from Operations	(330,329)	(406,435)	76,106	(312,699)	(17,630)	-19%	613,189	435,363	177,826	665,722	(52,532)	41%
Depreciation Expense	e	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
		(000 000)			(	(				4== 000		()	/

613,189

435,363 177,826

665,722 (52,532) 41%

(330,329) (406,435) 76,106 (312,699) (17,630) -19%

**Net After Depreciation** 

Miacomet													
March, 2025		Mo	nth To Date						Ye	ear To Date			
Golf Shop	Actual	Budget	Variance	Prior Year	Variance	Variance 9/	Vi CI-	Actual		Variance	Prior Year	Variance	Variance 9/
don snop	Actual	ьиадег	Variance	Prior rear	Variance	variance %	Variance Code	Actual	Budget	variance	Prior rear	Variance	Variance %
Revenue													
Play Cards	0	0	0	0	0	#DIV/0!	1	0	0	0	0	0	#DIV/0!
Winter Membership	1,700	900	800	850	850	89%	2	3,400	7,200	(3,800)	6,800	(3,400)	-53%
Resident Discount Cards	125	0	125	0	125	#DIV/0!	3	125	0	125	0	125	#DIV/0!
Handicap (Non-Members)	0	0	0	0	0	#DIV/0!	4	0	0	0	0	0	#DIV/0!
Greens Fees	22,923	33,000	(10,077)	34,795	(11,872)	-31%	5	23,973	34,800	(10,827)	37,578	(13,605)	-31%
Tee Time No Show Charge	0	0	0	0	0	#DIV/0!	6	0	0	0	0	0	#DIV/0!
Cart Fees	4,665	2,600	2,065	2,687	1,978	79%	7	5,981	5,200	781	5,278	703	15%
Golf Club Repair	68	50	18	25	42	36%	8	113	150	(37)	85	28	-25%
Range Ball Sales	2,781	2,000	781	2,136	645	39%	9	3,778	3,500	278	3,801	(23)	8%
Club Rental Sets	71	0	71	104	(33)	#DIV/0!	10	71	0	71	104	(33)	#DIV/0!
Walking Trolley Rental	0	0	0	19	(19)	#DIV/0!	11	19	0	19	71	(52)	#DIV/0!
Club/Cart Storage	0	0	0	0	0	#DIV/0!	12	0	35,000	(35,000)	706	(706)	-100%
Lessons	440	0	440	175	265	#DIV/0!	13	590	0	590	625	(35)	#DIV/0!
Golf Clinics	0	0	0	0	0	#DIV/0!	14	0	0	0	0	0	#DIV/0!
Tournaments	2,050	0	2,050	120	1,930	#DIV/0!	15	2,050	0	2,050	3,540	(1,490)	#DIV/0!
League Income	. 0	0	. 0	0	. 0	#DIV/0!	16	0	0	. 0	. 0	0	#DIV/0!
Merchandise	9,605	6,000	3,605	5,581	4,024	60%	17	14,569	12,000	2,569	15,035	(467)	21%
Over/Under	. 0	0	. 0	1	(1)	#DIV/0!		0	. 0	Ó	(60)	60	#DIV/0!
Total Revenue	44,428	44,550	(122)	46,493	(2,065)	0%		54,668	97,850	(43,182)	73,562	(18,894)	-44%
Cost of Goods Sold													
Golf Shop	9,179	3,500	5,679	370	8,809	162%	18	12,245	7,000	5,245	3,021	9,225	75%
Member 10% Shop Discounts	55	200	(145)	153	(98)	-73%		298	400	(102)	942	(644)	-25%
Total Cost of Goods Sold	9,234	3,700	5,534	523	8,711	150%		12,544	7,400	5,144	3,963	8,581	70%
Gross Profit	35,194	40,850	(5,656)	45,970	(10,776)	-14%		42,124	90,450	(48,326)	69,599	(27,474)	-53%
	,	,	(5)5557	-,-	( ), , ,			•		( 3/3 3/	,	. , ,	
Payroll Expense													
Golf Lessons	440	500	(60)	175	265	-12%	19	440	500	(60)	625	(185)	-12%
Gripping	72	0	72	30	42	#DIV/0!	20	72	0	72	90	(18)	#DIV/0!
Golf Clinic	0	0	0	0	0	#DIV/0!	21	0	0	0	0	0	#DIV/0!
Director of Golf Gross	11,885	12,017	(132)	11,923	(39)	-1%	22	35,258	36,050	(792)	35,000	258	-2%
Head Golf Pro	5,234	5,256	(23)	5,215	18	0%	23	15,526	15,768	(242)	15,309	217	-2%
Golf Professional Subs	0	0	0	0	0	#DIV/0!	24	0	0	0	0	0	#DIV/0!
Golf Shop Manager	0	0	0	0	0	#DIV/0!	25	0	0	0	0	0	#DIV/0!
Outside Service Mgr	0	0	0	0	0	#DIV/0!	26	0	0	0	0	0	#DIV/0!
Shop Clerks Gross	2,706	7,000	(4,294)	6,088	(3,382)	-61%	27	10,644	17,500	(6,856)	22,774	(12,130)	-39%
Outside Services Payroll	1,568	3,000	(1,432)	1,420	148	-48%	28	(1,376)	7,000	(8,376)	3,777	(5,153)	-120%
Commissions PR Equipment Sales Off	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Payroll	21,903	27,773	(5,870)	24,851	(2,947)	-21%		60,564	76,818	(16,254)	77,575	(17,011)	-21%
Operating Expenses													
Advertising	0	0	0	0	0	#DIV/0!	29	0	1,500	(1,500)	1,500	(1,500)	-100%
Dues and Subscriptions	1,286	2,000	(714)	983	303	-36%	30	1,636	4,000	(2,364)	1,383	253	-59%
•	•	-	• •					•	,		•		

Travel and Education	0	500	(500)	0	0	-100%	31	5,328	4,500	828	1,226	4,102	18%
Electricity - Cart Barn	1,583	750	833	2,307	(724)	111%		4,795	2,250	2,545	4,793	3	113%
Club Car/Golf Car Lease	0	0	0	0	0	#DIV/0!	32	0	0	0	0	0	#DIV/0!
Visage GPS	3,136	3,136	0	3,136	0	0%	33	6,272	9,408	(3,136)	12,544	(6,272)	-33%
Range Supplies	0	4,000	(4,000)	0	0	-100%	34	0	11,000	(11,000)	0	0	-100%
Golf Cart Repairs & Maintenance	0	500	(500)	0	0	-100%	35	(601)	500	(1,101)	0	(601)	-220%
Range Picker Repair & Maintenance	0	0	0	0	0	#DIV/0!	36	0	0	0	0	0	#DIV/0!
Range Balls	3,750	3,300	450	0	3,750	14%	37	3,750	3,300	450	0	3,750	14%
Tees, Markers, Etc.	0	1,000	(1,000)	0	0	-100%	38	0	1,000	(1,000)	0	0	-100%
Score Cards	0	2,900	(2,900)	0	0	-100%	39	0	4,400	(4,400)	0	0	-100%
Uniforms / Clothing Allowance	0	1,500	(1,500)	66	(66)	-100%	40	0	2,500	(2,500)	66	(66)	-100%
Bag Tags	0	0	0	0	0	#DIV/0!	41	0	1,750	(1,750)	0	0	-100%
Shipping (ups/fedex)	(133)	185	(318)	(72)	(61)	-172%	42	(246)	1,570	(1,816)	148	(395)	-116%
Office/Shop Supplies	37	208	(171)	96	(58)	-82%	43	306	666	(360)	211	95	-54%
Cell Phones	0	0	0	0	0	#DIV/0!	44	0	0	0	0	0	#DIV/0!
Handicaps	0	500	(500)	0	0	-100%	45	0	500	(500)	0	0	-100%
Golf Course Water Supplies	0	0	0	0	0	#DIV/0!	46	0	0	0	0	0	#DIV/0!
Damaged Goods/Outdated Merchandise	0	0	0	0	0	#DIV/0!	47	0	0	0	0	0	#DIV/0!
Rental Clubs	0	1,000	(1,000)	4,194	(4,194)	-100%	48	1,025	1,000	25	4,194	(3,169)	3%
Golf Clinic Equipment	0	0	0	0	0	#DIV/0!	49	0	0	0	0	0	#DIV/0!
Golf Shop Small Equipment	0	0	0	0	0	#DIV/0!	50	0	0	0	0	0	#DIV/0!
League Expense	0	0	0	0	0	#DIV/0!	51	0	0	0	0	0	#DIV/0!
Tournament Expenses	197	0	197	0	197	#DIV/0!	52	197	0	197	0	197	#DIV/0!
Tournament Supplies	0	0	0	0	0	#DIV/0!	53	0	1,000	(1,000)	1,563	(1,563)	-100%
Simulator Expense	4,627	0	4,627	4,850	(223)	#DIV/0!		4,627	4,850	(223)	4,922	(295)	
Supplies	663	1,000	(337)	126	537	-34%	54	663	1,000	(337)	126	537	-34%
Total Operating Expenses	15,146	22,479	(7,333)	15,685	(540)	-33%		27,751	56,694	(28,943)	32,675	(4,924)	-51%
Income/(Loss) from Operations	(1,855)	(9,402)	7,547	5,435	(7,289)	-80%		(46,191)	(43,062)	(3,129)	(40,652)	(5,540)	7%

Miacomet													
March, 2025		Mo	nth To Date						Ye	ar To Date			
Food & Beverage	Actual	Budget	Variance	Prior Year	Variance	Variance %	Variance Code	Actual	Budget	Variance	Prior Year	Variance	Variance %
room a pereruge	Actual	Duuget	variance	THOI TCUI	variance	variance 70	variance code	Accuai	Dauget	variance	Thor real	variance	variance 70
Revenue													
Food Sales	50,063	60,000	(9,937)	60,861	(10,798)	-17%	55	107,366	134,500	(27,134)	141,085	(33,720)	-20%
Bar Sales	39,169	43,100	(3,931)	41,208	(2,039)	-9%	56	79,542	91,100	(11,558)	91,376	(11,834)	-13%
Clubhouse Usage Fees (Rental)	0	500	(500)	500	(500)	-100%	57	0	500	(500)	500	(500)	-100%
Over/Under	22	0	22	(23)	46	#DIV/0!		(16)	0	(16)	(59)	43	#DIV/0!
Total Revenue	89,255	103,600	(14,345)	102,546	(13,292)	-14%		186,891	226,100	(39,209)	232,902	(46,011)	-17%
Cost of Goods Sold	40.000		(= 004)		(= 050)					(44 ==0)		(40 ==0)	/
Food	18,099	24,000	(5,901)	23,959	(5,860)	-25%	58	41,242	52,800	(11,558)	53,793	(12,550)	-22%
Beer	4,400	10,775 0	(6,375)	3,097	1,303	-59%	59	7,487	23,150 0	(15,663)	9,588	(2,101)	-68%
Wine Bar Banar / Supply Cost	1,603 0	0	1,603 0	1,890 0	(287) 0	#DIV/0! #DIV/0!	60 61	4,391 0	0	4,391 0	7,373 0	(2,981) 0	#DIV/0! #DIV/0!
Bar Paper/Supply Cost Non- Alcoholic Beverage	910	0	910	272	638	#DIV/0!	62	1,298	0	1,298	1,716	(418)	#DIV/0!
Bar Snacks	0	0	0	0	0	#DIV/0!	63	0	0	0	80	(80)	#DIV/0!
Liquor	3,630	0	3,630	1,443	2,187	#DIV/0!	64	7,736	Ö	7,736	8,815	(1,080)	#DIV/0!
Member Food 10% Discount	0	150	(150)	0	0	-100%	04	0	300	(300)	0,019	0	-100%
Total Cost of Goods Sold	28,641	34,925	(6,284)	30,661	(2,020)	-18%		62,155	76,250	(14,095)	81,365	(19,210)	-18%
		- <b>,,</b>	(0)=0.1	55,552	(=,===,			52,255	,	(= 1,000)	,	(,,	
Gross Profit	60,614	68,675	(8,061)	71,885	(11,272)	-12%		124,736	149,850	(25,114)	151,537	(26,801)	-17%
Payroll Expense													
Food & Beverage Manager	7005.49	7333	(328)	7068.69	(63)	-4%	65	20,824	21,999	(1,175)	20,750	74	-5%
Restaurant Manager	4500	4200	300	4999.64	(500)	7%	66	13,350	12,200	1,150	12,199	1,151	9%
Chef Gross	11126	11250	(124)	10730.76	396	-1%	67	33,008	33,750	(742)	31,500	1,508	-2%
Payroll Bar/Wait Staff	10382	11500	(1,118)	10219.87	162	-10%	68	22,585	24,000	(1,415)	26,212	(3,627)	-6%
Cook Gross	0	6700	(6,700)	6642.86	(6,643)	-100%	69	1,071	20,100	(19,029)	19,500	(18,429)	-95%
Kitchen Staff/Dishwashers Gross	14,073	12,800	1,273	13,456	618	10%	70	37,652	28,800	8,852	29,402	8,250	31%
Total Payroll	47,087	53,783	(6,696)	53,118	(6,030)	-12%		128,491	140,849	(12,358)	139,564	(11,073)	-9%
Operating Expenses	_	_		_	_			_	_	_	_	_	
Advertising	0	0	0	0	(220)	#DIV/0!	71	0	0	(2.220)	0	(200)	#DIV/0!
Dues and Subscriptions Travel and Education	264.56 0	265 1000	(0)	603	(338)	0% -100%	72	1,101 0	4,330	(3,229)	1,500 2,225	(399)	-75% -100%
Uniforms / Clothing Allowance	1156.66	2000	(1,000) (843)	1,831 530	(1,831) 627	-100% -42%	73 74	1,157	2,500 3,000	(2,500) (1,843)	530	(2,225) 627	-100% -61%
Clubhouse Cleaning Labor	1130.00	6,000	(6,000)	9,680	(9,680)	-100%	75	13,751	16,000	(2,249)	9,680	4,071	-14%
Clubhouse Floor Supplies	277	1500	(1,223)	1,364	(1,087)	-82%	76	2,587	3,750	(1,163)	2,704	(117)	-31%
China, Glass & Silver	0	500	(500)	158	(158)	-100%	77	2,307	1,000	(1,000)	158	(158)	-100%
Kitchen Cleaning & Dishwasher Supplies	471	150	321	193	277	214%	78	471	600	(129)	193	277	-22%
Kitchen Equipment Lease	0	0	0	0	0	#DIV/0!	79	0	0	0	0	0	#DIV/0!
Kitchen Equipment Repair & Maint	449	0	449	0	449	#DIV/0!	80	449	500	(51)	106	343	-10%
Bar Repair & Maintenance	0	200	(200)	203	(203)	-100%	81	0	200	(200)	203	(203)	-100%
Bar Small Equipment	0	500	(500)	0	0	-100%	82	0	500	(500)	0	0	-100%
Kitchen Small Equipment	106	1,000	(894)	0	106	-89%	83	929	1,000	(71)	106	824	-7%
Clubhouse Small Equipment	0	0	0	0	0	#DIV/0!	84	0	0	0	0	0	#DIV/0!
Kitchen Laundry	65	100	(35)	80	(15)	-35%	85	155	200	(45)	103	51	-23%
Kitchen Paper & Supplies	0	1,000	(1,000)	518	(518)	-100%	86	2,103	2,000	103	1,031	1,071	5%
Clubhouse Cleaning & Supplies	0	50	(50)	38	(38)	-100%	87	58	600	(542)	703	(645)	-90%
Flowers/Decorations	55	0	55	0	55	#DIV/0!	88	233	100	133	0	233	133%
Total Operating Expenses	2,844	14,265	(11,421)	15,198	(12,354)	-80%		22,993	36,280	(13,287)	19,242	3,751	-37%
10 11 1	(0.000		40.000	2				(200)	(27 272)		(7.00)	(40.470)	201
Income/(Loss) from Operations	10,683	627	10,056	3,570	7,113	1604%		(26,748)	(27,279)	531	(7,269)	(19,479)	-2%

Miacomet
March, 2025
Membership
Revenue
Initiation Fees
Member Dues
Member Finance Charges
Total Revenue
Operating Expenses
Capital Fund from Init. Fees
Member Relations
<b>Total Operating Expenses</b>
Income/(Loss) from Operations

	Mo	nth To Date						Ye	earTo Date			
Actual	Budget	Variance	<b>Prior Year</b>	Variance	Variance %	Variance Code	Actual	Budget	Variance	<b>Prior Year</b>	Variance	Variance %
0	0	0	0	0	#DIV/0!	89	0	0	0	0	0	#DIV/0!
(7,730)	0	(7,730)	(3,080)	(4,650)	#DIV/0!	90	1,474,419	1,424,290	50,129	1,486,988	(12,568)	4%
0	0	0	0	0	#DIV/0!	91	. 0		. 0	0	0	#DIV/0!
(7,730)	0	(7,730)	(3,080)	(4,650)	#DIV/0!		1,474,419	1,424,290	50,129	1,486,988	(12,568)	4%
0	0	0	0	0	#DIV/0!	92	0	0	0	0	0	#DIV/0!
0	0	0	0	0	#DIV/0!	93	0	0	0	0	0	#DIV/0!
0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
(7,730)	0	(7,730)	(3,080)	(4,650)	#DIV/0!		1,474,419	1,424,290	50,129	1,486,988	(12,568)	4%
					•				•			

Miacomet													
March, 2025		Mo	nth To Date						Ye	ar To Date			
Grounds	Actual	Budget	Variance	Prior Year	Variance	Variance %	Variance Code	Actual	Budget	Variance	Prior Year	Variance	Variance %
Payroll Expense													
Golf Course Superintendent Gross	12,775	12,917	(142)	12,775	0	-1%	94	37,898	38,751	(853)	37,500	398	-2%
Assistant Superintendent	8,109	8,199	(90)	8,135	(26)	-1%	95	24,056	24,597	(541)	23,880	176	-2%
Asst. Superintendent #2	6,840	6,916	(76)	1,538	5,302	-1%	96	20,292	20,748	(456)	11,438	8,854	-2%
Mechanic Gross	7,665	7,750	(85)	6,923	742	-1%	97	22,739	23,250	(511)	11,980	10,759	-2%
Hourly Labor Gross	6,204	7,500	(1,296)	6,645	(441)	-17%	98	19,325	17,500	1,825	19,729	(404)	10%
Seasonal Labor	7,664 49,256	18,000	(10,336)	9,266 45,282	(1,602) 3,974	-57%	99	21,741 146,052	34,000 158,846	(12,259)	12,782 117,310	8,959	-36% -8%
Total Payroll	49,256	61,282	(12,026)	45,282	3,974	-20%		146,052	158,846	(12,794)	117,310	28,743	-8%
Operating Expenses													
Water	98	100	(2)	98	0	-2%	100	243	300	(57)	286	(43)	-19%
Golf Course Supplies	11,961	4,500	7,461	1,274	10,687	166%	101	12,211	9,500	2,711	1,274	10,937	29%
Fertilizer	968	6,000	(5,032)	2,102	(1,134)	-84%	102	968	6,000	(5,032)	2,102	(1,134)	-84%
Chemicals/Weed Control	0	28,000	(28,000)	480	(480)	-100%	103	0	28,000	(28,000)	480	(480)	-100%
Surfactants	0	11,000	(11,000)	0	0	-100%	104	0	11,000	(11,000)	0	0	-100%
Tools	274	0	274	1,548	(1,274)	#DIV/0!	105	2,000	5,000	(3,000)	1,738	262	-60%
Shop Supplies	2,259	0	2,259	1,231	1,028	#DIV/0!	106	2,830	4,000	(1,170)	4,958	(2,128)	-29%
Electric - Pump House & Irigation	353	900	(547)	22	330	-61%	107	353	2,700	(2,347)	169	184	-87%
Electric - Maintenance Building	533	800	(267)	427	106	-33%	108	1,505	1,900	(395)	924	581	-21%
Electric - Dorm	2,706	1,000	1,706	3,634	(928)	171%	109	5,815	2,000	3,815	6,062	(247)	191%
Liquid Propane	3,931	3,100	831	1,369	2,562	27%	110	5,568	6,300	(732)	9,346	(3,779)	-12%
Cell Phones	220	220	0	200	20	0%	111	650	660	(10)	736	(86)	-2%
Raw Materials & Topdressing	0	10,000	(10,000)	5,031	(5,031)	-100%	112	146	10,000	(9,854)	5,031	(4,885)	-99%
Seed	0	0	0	0	0	#DIV/0!	113	0	0	0	0	0	#DIV/0!
Gas, Oil & Diesel	2,212	1,000	1,212	85	2,127	121%	114	4,342	2,000	2,342	3,905	437	117%
Debris Disposal Removal	1,064	500	564	0	1,064	113%	115	1,534	1,500	34	1,377	157	2%
Golf Course Repairs & Main	0	0	0	0	0	#DIV/0!	116	0	0	0	0	0	#DIV/0!
Equipment - Repairs & Main	335	2,000	(1,665)	6,933	(6,597)	-83%	117	4,342	11,000	(6,658)	7,161	(2,819)	-61%
Irrigation - Repair & Main	706	0	706	713	(7)	#DIV/0!	118	916	0	916	713	203	#DIV/0!
Roads / Fences - Repair & Main	0	0	0	0	0	#DIV/0!	119	0	3,000	(3,000)	150	(150)	-100%
Contract Services	318	0	318	0	318	#DIV/0!	120	318	0	318	965	(647)	#DIV/0!
Cleaning Dorm	0	1,250 0	(1,250) 0	3,600 0	(3,600)	-100%	121 122	1,600 0	3,750 0	(2,150) 0	7,708 0	(6,108) 0	-57% #DIV/0!
Small Equipment Rental Leases (Utility Vehicles)	0	0	0	0	0	#DIV/0! #DIV/0!	122	0	0	0	192	(192)	#DIV/0! #DIV/0!
Consultants	0	0	0	0	0	#DIV/0!	123	318	0	318	0	318	#DIV/0! #DIV/0!
Office Supplies	0	500	(500)	612	(612)	-100%	125	210	1,500	(1,290)	633	(423)	-86%
Cable TV & Internet	416	550	(134)	486	(69)	-24%	126	833	1,650	(817)	1,092	(260)	-50%
Telephone	0	0	0	0	0	#DIV/0!	127	0	0	(817)	0	0	#DIV/0!
Travel and Education	1,677	1,000	677	(830)	2,507	68%	128	2,050	8,000	(5,950)	4,259	(2,209)	-74%
Dues & Subscriptions	2,277	0	2,277	470	1,807	#DIV/0!	129	2,372	100	2,272	2,939	(567)	2272%
Uniforms	1,958	2,500	(542)	1,850	109	-22%	130	2,836	7,500	(4,664)	3,879	(1,043)	-62%
Storage Container Rental	0	0	0	0	0	#DIV/0!	131	0	0	0	0	0	#DIV/0!
Employee Relations	0	0	0	0	0	#DIV/0!	132	0	0	0	0	0	#DIV/0!
Groundwater Monitoring	0	0	0	0	0	#DIV/0!	133	0	0	0	0	0	#DIV/0!
Freight	699	3,000	(2,301)	0	699	-77%	134	8,432	3,000	5,432	0	8,432	181%
Clubhouse Grounds	0	2,000	(2,000)	0	0	-100%	135	0	2,000	(2,000)	0	0	-100%
<b>Total Operating Expenses</b>	34,965	79,920	(44,955)	31,334	3,631	-56%		62,390	132,360	(69,970)	68,081	(5,690)	-53%
Income/(Loss) from Operations	(84,221)	(141,202)	56,981	(76,616)	(7,605)	-40%		(208,442)	(291,206)	82,764	(185,390)	(23,052)	-28%

Miacomet													
March, 2025		Mo	nth To Date						Yea	ar To Date			
Maintenance	Actual	Budget	Variance	Prior Year	Variance	Variance %	Variance Code	Actual	Budget	Variance	Prior Year	Variance	Variance %
Operating Expenses													
Clubhouse Repair & Maintenance	7,719	4,166	3,553	126	7,593	85%	136	24,576	18,332	6,244	16,381	8,195	34%
Dorm Repair & Maint	0	500	(500)	0	0	-100%	137	279	500	(221)	1,506	(1,227)	-44%
Golf Course Building Repair & Maint	0	1,250	(1,250)	316	(316)	-100%	138	1,400	2,000	(600)	1,064	336	-30%
Golf Course Building HVAC R&M	0	0	0	0	0	#DIV/0!	139	0	500	(500)	0	0	-100%
Clubhouse HVAC R&M	443	0	443	0	443	#DIV/0!	140	443	0	443	0	443	#DIV/0!
Clubhouse Electrical R&M	0	500	(500)	0	0	-100%	141	0	1,500	(1,500)	0	0	-100%
Golf Course Building Electrical R&M	2,962	210	2,752	48	2,914	1310%	142	2,962	630	2,332	48	2,914	370%
Clubhouse Plumbing R&M	2,119	416	1,703	100	2,019	409%	143	3,229	1,916	1,313	100	3,129	69%
Oakson Septic System	0	0	0	0	0	#DIV/0!	144	0	0	0	0	0	#DIV/0!
Golf Course Building Plumbing R&M	0	333	(333)	0	0	-100%	145	0	999	(999)	150	(150)	-100%
Alarm System/Activity	0	675	(675)	0	0	-100%	146	1,524	2,025	(501)	1,110	414	-25%
Refrigeration	1,575	850	725	0	1,575	85%	147	3,474	2,050	1,424	0	3,474	69%
Miscellaneous	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Operating Expenses	14,818	8,900	5,918	590	14,228	66%		37,886	30,452	7,434	20,359	17,527	24%
Income/(Loss) from Operations	(14,818)	(8,900)	(5,918)	(590)	(14,228)	66%		(37,886)	(30,452)	0	(20,359)	(17,527)	24%

March 2025		64.	nth To Date						V.	ear To Date			
March, 2025			ntn 10 Date							ear 10 Date			
General & Administrative	Actual	Budget	Variance	Prior Year	Variance	Variance %	Variance Code	Actual	Budget	Variance	Prior Year	Variance	Variance %
Revenue													
Other Income	0	0	0	0	0	#DIV/0!	148	0	0	0	0	0	#DIV/0
Interest Income	0	1,250	(1,250)	0	o	-100%	149	0	3,750	(3,750)	5,134	(5,134)	-100%
Winter Memberships	0	0	0	0	0	#DIV/0!	150	0	0	0	0	0	#DIV/0
House Rental Income	8,574	9,100	(526)	7,781	794	-6%	151	28,899	22,100	6,799	20,977	7,922	319
	0 0	0	0			DIV/0!		0 0	0	0	•	•	DIV/0!
Total Revenue	8,574	10,350	(526)	7,781	794	-17%		28,899	25,850	6,799	26,111	2,788	129
ayroll Expense													
Controller	9,643	9,750	(107)	9,538	104	-1%	152	28,607	29,250	(643)	28,000	607	-29
Administrative Services Manager	5,110	5,168	(58)	4,431	679	-1%	153	15,159	15,500	(341)	10,740	4,420	-29
General Manager	19,533	19,750	(217)	19,162	371	-1%	154	57,948	59,250	(1,302)	56,250	1,698	-29
Management Payment	19,583	19,583	0	18,333	1,250	0%	155	58,750	58,749	1	55,000	3,750	09
Total Payroll	53,869	54,251	(382)	51,465	2,404	-1%		160,464	162,749	(2,285)	149,990	10,474	-19
Operating Expenses													
Cleaning Admin. Office	0	0	0	0	0	#DIV/0!	156	0	0	0	0	0	#DIV/0
mployee Shift Meals 100%	2,043	900	1,143	1,962	81	127%	157	4,345	2,350	1,995	3,756	589	859
office Supplies	222	500	(278)	405	(183)	-56%	158	1,671	1,700	(29)	2,063	(392)	-29
Bank & Finance Charges	0	42	(42)	393	(393)	-100%	159	86	126	(40)	548	(462)	-329
Credit Card Merchant Services	4,219	4,000	219	3,830	390	5%	160	9,753	11,500	(1,747)	10,063	(311)	-159
Nant Land Bank Debt - Interest	0	0		0				0	0		0		
Office Equipment Leases	0	200	(200)	204	(204)	-100%	161	0	600	(600)	611	(611)	-100%
Office Furniture	0	0	0	0	0	#DIV/0!	162	0	0	0	0	0	#DIV/0
Advertising	0	0	0	0	0	#DIV/0!	163	0	0	0	0	0	#DIV/0
Postage & Shipping	0	200	(200)	0	0	-100%	164	419	600	(181)	284	135	-30%
Dues and Subscriptions	795	200	595	2,449	(1,654)	298%	165	820	800	20	2,449	(1,629)	39
Travel and Education	4,171	3,666	505	2,450	1,721	14%	166	9,545	8,498	1,047	7,488	2,056	129
POS Support/Computer Support	37,297	35,788	1,509	36,723	575	4%	167	46,862	47,364	(502)	43,167	3,696	-19
egal Fees	0	1,000	(1,000)	0	0	-100%	168	0	4,500	(4,500)	0	0	-1009
Professional Accounting	0	0	0	0	0	#DIV/0!	169	0	0	0	0	0	#DIV/0
Cell Phones	228	350	(122)	255	(27)	-35%	170	727	1,050	(323)	918	(191)	-319
Payroll Service	1,781	3,500	(1,719)	12,743	(10,962)	-49% -23%	171	6,193	8,500	(2,307)	20,668	(14,475)	-279
rash Removal	1,549 0	2,300 0	(751) 0	1,729 0	(180) 0	-33% #DIV/0!	172 173	4,633 0	4,900 0	(267) 0	5,000 0	(367) 0	-59 #DIV/0
Employee Relations ncentive Bonuses'	0	0	0	0	0	#DIV/0! #DIV/0!	173 174	0	0	0	0	0	#DIV/0
icense & Fees	689	2,000	(1,311)	0	689	#DIV/0: -66%	174	1,382	2,000	(618)	441	941	-319
Miscellaneous	003	2,000	(1,311)	0	083	-00%	1/3	1,382	2,000	018)	0	0	#DIV/0
Electricity	3.997	3,000	997	2,522	1,475	33%	176	11,930	11,200	730	9.950	1,979	75
iquid Propane	5,000	5,000	0	5,000	0	0%	177	14,005	12,500	1,505	11,899	2,106	129
elephone	78	60	18	65	13	30%	178	222	180	42	192	29	239
leating Fuel	0	0	0	0	0	#DIV/0!	179	0	0	0	0	0	#DIV/0
Vater	215	400	(186)	436	(221)	-46%	180	663	1,000	(338)	1,423	(760)	-349
Cable TV & Internet	2,185	1,750	435	2,652	(467)	25%	181	7,314	5,810	1,504	5,839	1,474	269
Veb Site	0	0	0	0	(407)	#DIV/0!	182	0	0	0	0	0	#DIV/
PLI Insurance	0	5,500	(5,500)	0	0	-100%	183	0	5,500	(5,500)	0	0	-1009
nsurance - Property/Liability	43,014	43,014	(3,300)	35,639	7,375	0%	184	43,014	43,014	(3,300)	35,639	7,375	0
	1,406	43,014	1,406	0	1,406	#DIV/0!	185	1,406	0	1,406	0	1,406	#DIV/0

Insurance - Workers Comp	2,352	1,500	852	1,187	1,165	57%	186	8,078	3,750	4,328	3,422	4,656	115%
Excise Tax/Truck Registration	0	. 0	0	. 0	0	#DIV/0!	187	0	1,400	(1,400)	267	(267)	-100%
Insurance - Vehicles	0	0	0	0	0	#DIV/0!	188	2,900	2,800	100	2,677	223	4%
Land Management Payment (\$1/Round)	0	0	0	0	0	#DIV/0!	189	0	0	0	0	0	#DIV/0!
Bad Debt	0	0	0	0	0	#DIV/0!	190	0	0	0	0	0	#DIV/0!
Retirement Plan	2,878	2,000	878	1,590	1,288	44%	191	6,857	6,600	257	6,081	776	4%
Payroll Taxes - Mgmnt. & Empl. Exp.	21,661	32,000	(10,339)	21,325	336	-32%	192	73,287	82,000	(8,713)	58,331	14,957	-11%
Employee Housing Rent	20,300	25,000	(4,700)	24,300	(4,000)	-19%	193	60,900	74,000	(13,100)	75,900	(15,000)	-18%
Employee Housing - Utilities	10,401	10,000	401	7,914	2,487	4%	194	25,274	28,500	(3,226)	20,600	4,674	-11%
Employee Housing R&M	653	200	453	475	178	227%	195	4,909	10,400	(5,491)	19,483	(14,574)	-53%
Dorm Rent	0	0	0	10,000	(10,000)	#DIV/0!	196	0	0	0	30,000	(30,000)	#DIV/0!
Health Insurance	23,158	21,237	1,921	23,758	(600)	9%	197	74,376	82,737	(8,361)	75,103	(727)	-10%
Manager Clothing Allowance	0	300	(300)	258	(258)	-100%	198	0	1,000	(1,000)	258	(258)	-100%
Employee Severence Expense	0	0	0	0	0	#DIV/0!	199	0	0	0	0	0	#DIV/0!
General Manager Comp Charges	0	100	(100)	0	0	-100%	200	97	100	(3)	14	83	-3%
Food & Bev Manager Comp Charges	179	350	(171)	170	10	-49%	201	823	950	(127)	367	456	-13%
Golf Course Manager Comp Charges	58	0	58	0	58	#DIV/0!	202	58	0	58	0	58	#DIV/0!
Director of Golf Comp Charges	0	100	(100)	0	0	-100%	203	0	100	(100)	0	0	-100%
Interest Expense	0	0	0	0	0	#DIV/0!	204	0	0	0	0	0	#DIV/0!
Penalties	0	0	0	41	(41)	#DIV/0!	205	0	0	0	123	(123)	#DIV/0!
Suspense	0	0	0	0	0	#DIV/0!	206	0	0	0	0	0	#DIV/0!
Total Operating Expenses	190,529	206,157	(15,628)	200,474	(9,945)	-8%		422,547	468,029	(45,482)	455,026	(32,479)	-10%
Income/(Loss) from Operations	(235,824)	(250,058)	15,485	(244,158)	8,334	-6%		(554,112)	(604,928)	54,566	(578,905)	24,792	-8%
Depreciation Expense	0	0	0	0	0	#DIV/0!		-	-	0	-	0	#DIV/0!
Income/(Loss) After Depreciation	(235,824)	(250,058)	14,235	(244,158)	8,334	-6%		(554,112)	(604,928)	50,816	(578,905)	24,792	-8%

#### **MGC March Variance Report**

	YTD Actual	YTD Budget	Difference	% Variance	Justification
GOLF SHOP					
Revenue					
Play Cards	0	0	0	0%	
Winter Membership	3,400	7,200	(3800)	-53%	
Resident Discount Cards	125	0	125	#DIV/0!	
Handicap (Non-Members)	0	0	0	0%	
Greens Fees	23,973	34,800	(10827)	-31%	
Tee Time No Show Charge Cart Fees	5,981	5,200	781	0% 15%	
Golf Club Repair	113	150	(37)	-25%	
Range Ball Sales	3,778	3,500	278	8%	
Club Rental Sets	71	0	71	#DIV/0!	
Walking Trolley Rental	19	0	19	#DIV/0!	
Club/Cart Storage	0	35,000	(35000)	-100%	Like last year, we will bill once the members arrive and store their bag
Lessons	590	0	590	#DIV/0!	
Golf Clinics	0	0	0	0%	
Tournaments	2,050	0	2050	#DIV/0!	
League Income	0	0	0	0%	
Merchandise	14,569	12,000	2569	21%	
Cost of Goods Sold					
Golf Shop	12,245	7,000	5245	75%	Inventory for the golf shop has not been counted in time.
·					
Payroll Expense	4.0	F00	(60)	120/	
Golf Lessons Gripping	72	500	(60) 72	-12% #DIV/0!	
Gripping Golf Clinic	0	0	0	#DIV/U! 0%	
Director of Golf Gross	35,258	36,050	(792)	-2%	
Head Golf Pro	15,526	15,768	(242)	-2%	
Golf Professional Subs	0	0	0	0%	
Golf Shop Manager	0	0	0	0%	
Outside Service Mgr	0	0	0	0%	
Shop Clerks Gross	10,644	17,500	(6856)	-39%	
Outside Services Payroll	(1,376)	7,000	(8376)	-120%	Stale checks. We have to show it for 2025 as we have cut new ones to employees in 20
Operating Expenses					
Advertising	0	1,500	(1500)	-100%	
Dues and Subscriptions	1,636	4,000	(2364)	-59%	
Travel and Education	5,328	4,500	828	18%	Timing as I budgeted for this over a three-month period
Club Car/Golf Car Lease	0	0	0	0%	
Visage GPS	6,272	9,408	(3136)	-33%	
Range Supplies	0	11,000	(11000)	-100%	
Golf Cart Repairs & Maintenance	(601)	500	(1101)	-220%	
Range Picker Repair & Maintenance	0	0	0	0%	Outrod the Cotton of the United States
Range Balls Tees, Markers, Etc.	3,750 0	3,300 1,000	450 (1000)	14% -100%	Ordered the first round of new golf balls.
Score Cards	0	4,400	(4400)	-100%	
Uniforms / Clothing Allowance	0	2,500	(2500)	-100%	
Bag Tags	0	1,750	(1750)	-100%	
Shipping (ups/fedex)	(246)	1,570	(1816)	-116%	
Office/Shop Supplies	306	666	(360)	-54%	
Cell Phones	0	0	0	0%	
Handicaps	0	500	(500)	-100%	
Golf Course Water Supplies	0	0	0	0%	
Damaged Goods/Outdated Merchandise	0	0	0	0%	
Rental Clubs	1,025	1,000	25	3%	
Golf Clinic Equipment	0	0	0	0%	
Golf Shop Small Equipment League Expense	0	0	0	0% 0%	
Tournament Expenses	197	0	197	#DIV/0!	
Tournament Expenses Tournament Supplies	0	1,000	(1000)	-100%	
Supplies	663	1,000	(337)	-34%	
	505	2,000	(557)	- 1/0	
FOOD & BEVERAGE					
Revenue		45	/	0.77	lange : any
Food Sales	107,366	134,500	(27134)	-20%	COGS is 38%
Bar Sales	79,542	91,100	(11558)	-13%	COGS is 26%
Clubhouse Usage Fees (Rental)	0	500	(500)	-100%	
Cost of Goods Sold					
Food	41,242	52,800	(11558)	-22%	
Beer	7,487	23,150	(15663)	-68%	
Wine	4,391	0	4391	#DIV/0!	
Bar Paper/Supply Cost	0	0	0	0%	
Non- Alcoholic Beverage	1,298	0	1298	#DIV/0!	
I Dan Canalia	0	0	0	0%	
Bar Snacks Liquor	7,736	0	7736	#DIV/0!	

Variance Code		YTD Actual	YTD Budget	Difference	% Variance	Justification
	Payroll Expense					
65	Food & Beverage Manager	20,824	21,999	(1175)	-5%	
	Restaurant Manager	13,350	12,200	1150	9%	
	Chef Gross	33,008	33,750	(742)	-2%	
68	Payroll Bar/Wait Staff	22,585	24,000	(1415)	-6%	
69	Cook Gross	1,071	20,100	(19029)	-95%	
70	Kitchen Staff/Dishwashers Gross	37,652	28,800	8852	31%	Catching back up with the shutdown.
	Operating Expenses					
71	Advertising	0	0	0	0%	
	Dues and Subscriptions	1,101	4,330	(3229)	-75%	
73	Travel and Education	0	2,500	(2500)	-100%	
74	Uniforms / Clothing Allowance	1,157	3,000	(1843)	-61%	
75	Clubhouse Cleaning Labor	13,751	16,000	(2249)	-14%	
76	Clubhouse Floor Supplies China, Glass & Silver	2,587	3,750 1,000	(1163) (1000)	-31% -100%	
77 78	Kitchen Cleaning & Dishwasher Supplies	0 471	600	(1000)	-100%	
79	Kitchen Equipment Lease	0	0	0	0%	
	Kitchen Equipment Repair & Maint	449	500	(51)	-10%	
	Bar Repair & Maintenance	0	200	(200)	-100%	
82	Bar Small Equipment	0	500	(500)	-100%	
83	Kitchen Small Equipment	929	1,000	(71)	-7%	
84	Clubhouse Small Equipment	0	0	0	0%	
85	Kitchen Laundry	155	200	(45)	-23%	
86	Kitchen Paper & Supplies	2,103	2,000	103	5%	
87	Clubhouse Cleaning & Supplies	58 233	600 100	(542)	-90% 122%	
88	Flowers/Decorations	233	100	133	133%	
	MEMBERSHIP					
	Revenue					
89	Initiation Fees	0	0	0	0%	
	Member Dues	1,474,419	1,424,290	50129	4%	
91	Member Finance Charges	0	0	0	0%	
	Operating Expenses					
92	Capital Fund from Init. Fees	0	0		0%	
93	Member Relations	0	0	0	0%	
	GROUNDS	+		1		
	Payroll Expense					
94	Golf Course Superintendent Gross	37,898	38,751	(853)	-2%	
	Assistant Superintendent	24,056	24,597	(541)	-2%	
96	Asst. Superintendent #2	20,292	20,748	(456)	-2%	
	Mechanic Gross	22,739	23,250	(511)	-2%	
	Hourly Labor Gross	19,325	17,500	1825	10%	
99	Seasonal Labor	21,741	34,000	(12259)	-36%	
	Operating Expenses	1				
	Water	243	300	(57)	-19%	
101	Golf Course Supplies	12,211	9,500	2711	29%	Timing. I budgeted for 4 months.
	Fertilizer	968	6,000	(5032)	-84%	
	Chemicals/Weed Control	0	28,000	(28000)	-100%	
	Surfactants	0	11,000	(11000)	-100%	
	Tools	2,000	5,000	(3000)	-60%	
	Shop Supplies Electric - Pump House & Irigation	2,830 353	4,000 2,700	(1170) (2347)	-29% -87%	
	Electric - Pump House & Ingation  Electric - Maintenance Building	1,505	1,900	(395)	-21%	
	Electric - Dorm	5,815	2,000	3815	191%	Still trying to figure it out because it is electric heat
	Liquid Propane	5,568	6,300	(732)	-12%	
	Cell Phones	650	660	(10)	-2%	
	Raw Materials & Topdressing	146	10,000	(9854)	-99%	
	Seed	0	0		0%	
114	Gas, Oil & Diesel  Debris Disposal Removal	4,342	2,000	2342	117%	Timing
115 116	Golf Course Repairs & Main	1,534 0	1,500 0	34	2% 0%	
	Equipment - Repairs & Main	4,342	11,000	(6658)	-61%	
	Irrigation - Repair & Main	916	0	916	#DIV/0!	
	Roads / Fences - Repair & Main	0	3,000	(3000)	-100%	
	Contract Services	318	0		#DIV/0!	
121	Cleaning Dorm	1,600	3,750	(2150)	-57%	
122	Small Equipment Rental	0	0	0	0%	
123	Leases (Utility Vehicles)	0	0		0%	
	Consultants	318	0		#DIV/0!	
	Office Supplies	210	1,500	(1290)	-86%	
	Cable TV & Internet	833	1,650	(817)	-50%	
127 128	Telephone Travel and Education	2,050	8,000	(5950)	0% -74%	
	Dues & Subscriptions	2,030	100	2272	2272%	Timing.
	Uniforms	2,836	7,500	(4664)	-62%	· ·
	Storage Container Rental	0	0		0%	

132	Employee Relations	0	0	0	0%	
133	Groundwater Monitoring	0	0	0	0%	
134	Freight	8,432	3,000	5432	181%	Delivery of sand earlier than anticipated. Barry goes off his own schedule
	-					Delivery of sand earlier than anticipated. Barry goes on his own schedule
135	Clubhouse Grounds	0	2,000	(2000)	-100%	
	MAINTENANCE					
	Operating Expenses					
136	Clubhouse Repair & Maintenance	24,576	18,332	6244	34%	Timing. Regular reapir work during off season.
137	Dorm Repair & Maintenance	279	500	(221)	-44%	
138	Golf Course Building Repair & Maint	1,400	2,000	(600)	-30%	
139	Golf Course Building HVAC R&M	0	500	(500)	-100%	
140	Clubhouse HVAC R&M	443	0	443	#DIV/0!	
141	Clubhouse Electrical R&M	0	1,500	(1500)	-100%	
142	Golf Course Building Electrical R&M	2,962	630	2332	370%	+
143	Clubhouse Plumbing R&M	3,229	1,916	1313	69%	
144	Oakson Septic System	0	0	0	0%	
145	Golf Course Building Plumbing R&M	0	999	(999)	-100%	
146	Alarm System/Activity	1,524	2,025	(501)	-25%	
				. ,		Tiving Manager day and the second state of the
147	Refrigeration	3,474	2,050	1424	69%	Timing. We replaced some seals in refigerators and cleaned out compressors
	CENEDAL & ADMINISTRATIVE					
	GENERAL & ADMINISTRATIVE					
	Revenue					
148	Other Income	0	0	0	0%	
149	Interest Income	0	3,750	(3750)	-100%	
150	Winter Memberships	0	0	0	0%	
	·					<del> </del>
151	House Rental Income	28,899	22,100	6799	31%	
	Desiral Francis	1				<del> </del>
	Payroll Expense					
152	Controller	28,607	29,250	(643)	-2%	
153	Administrative Services Manager	15,159	15,500	(341)	-2%	
154	General Manager	57,948	59,250	(1302)	-2%	
				(1302)		<u> </u>
155	Management Payment	58,750	58,749	1	0%	
	0					
	Operating Expenses					
156	Cleaning Admin. Office	0	0	0	0%	
157	Employee Shift Meals 100%	4,345	2,350	1995	85%	Starting to feed grounds staff in the basement of clubhouse. More and more staff arriving.
158	Office Supplies	1,671	1,700	(29)	-2%	
159	Bank & Finance Charges	86	126	(40)	-32%	
160	Credit Card Merchant Services	9,753	11,500	(1747)	-15%	
	NLB Debt / Interest	0	0	0	0%	
161	Office Equipment Leases	0	600	(600)	-100%	
162	Office Furniture	0	0	0	0%	1
163	Advertising	0	0	0	0%	
164	Postage & Shipping	419	600	(181)	-30%	
165	Dues and Subscriptions	820	800	20	3%	
166	Travel and Education	9,545	8,498	1047	12%	
		,				
167	POS Support/Computer Support	46,862	47,364	(502)	-1%	
168	Legal Fees	0	4,500	(4500)	-100%	
169	Professional Accounting	0	0	0	0%	
170	Cell Phones	727	1,050	(323)	-31%	
171	Payroll Service	6,193	8,500	(2307)	-27%	1
	·					
172	Trash Removal	4,633	4,900	(267)	-5%	
173	Employee Relations	0	0	0	0%	
174	Incentive Bonuses'	0	0	0	0%	
175	License & Fees	1,382	2,000	(618)	-31%	
176	Electricity	11,930	11,200	730	7%	
177	Liquid Propane	14,005	12,500	1505	12%	
178	Telephone	222	180	42	23%	
179	Heating Fuel	0	0	0	0%	
180	Water	663	1,000	(338)	-34%	
	Cable TV & Internet	7,314	5,810	1504	26%	We have upgraded the internet speed.
181						vve nave apgraded the internet speed.
182	Web Site	0	0	0	0%	
183	EPLI Insurance	0	5,500	(5500)	-100%	
184	Insurance - Property/Liability	43,014	43,014	0	0%	
185	Professional Liability	1,406	43,014	1406	#DIV/0!	Timing
						Ü
186	Insurance - Workers Comp	8,078	3,750	4328	115%	Hartford Insurance, and we paid twice in January. Timing on check coming back to us.
187	Excise Tax/Truck Registration	0	1,400	(1400)	-100%	
188	Insurance - Vehicles	2,900	2,800	100	4%	
189	Land Management Payment (\$1/Round)	0	0	0	0%	
190						<del> </del>
	Bad Debt	0	0	0	0%	
	L .	6,857	6,600	257	4%	
191	Retirement Plan		82,000	(8713)	-11%	
	Retirement Plan Payroll Taxes - Mgmnt. & Empl. Exp.	73,287			-18%	
191 192	Payroll Taxes - Mgmnt. & Empl. Exp.			(12100)	10/0	Ī.
191 192 193	Payroll Taxes - Mgmnt. & Empl. Exp. Employee Housing Rent	60,900	74,000	(13100)	110/	
191 192 193 194	Payroll Taxes - Mgmnt. & Empl. Exp. Employee Housing Rent Employee Housing - Utilities	60,900 25,274	74,000 28,500	(3226)	-11%	
191 192 193	Payroll Taxes - Mgmnt. & Empl. Exp. Employee Housing Rent Employee Housing - Utilities Employee Housing R&M	60,900 25,274 4,909	74,000	(3226) (5491)	-53%	
191 192 193 194	Payroll Taxes - Mgmnt. & Empl. Exp. Employee Housing Rent Employee Housing - Utilities	60,900 25,274	74,000 28,500	(3226)		
191 192 193 194 195 196	Payroll Taxes - Mgmnt. & Empl. Exp. Employee Housing Rent Employee Housing - Utilities Employee Housing R&M Dorm Rent	60,900 25,274 4,909	74,000 28,500 10,400 0	(3226) (5491) 0	-53% 0%	
191 192 193 194 195 196 197	Payroll Taxes - Mgmnt. & Empl. Exp. Employee Housing Rent Employee Housing - Utilities Employee Housing R&M Dorm Rent Health Insurance	60,900 25,274 4,909 0 74,376	74,000 28,500 10,400 0 82,737	(3226) (5491) 0 (8361)	-53% 0% -10%	
191 192 193 194 195 196 197 198	Payroll Taxes - Mgmnt. & Empl. Exp. Employee Housing Rent Employee Housing - Utilities Employee Housing R&M Dorm Rent Health Insurance Manager Clothing Allowance	60,900 25,274 4,909 0 74,376	74,000 28,500 10,400 0 82,737 1,000	(3226) (5491) 0 (8361) (1000)	-53% 0% -10% -100%	
191 192 193 194 195 196 197	Payroll Taxes - Mgmnt. & Empl. Exp. Employee Housing Rent Employee Housing - Utilities Employee Housing R&M Dorm Rent Health Insurance Manager Clothing Allowance Employee Severence Expense	60,900 25,274 4,909 0 74,376 0	74,000 28,500 10,400 0 82,737 1,000	(3226) (5491) 0 (8361)	-53% 0% -10% -100% 0%	
191 192 193 194 195 196 197 198	Payroll Taxes - Mgmnt. & Empl. Exp. Employee Housing Rent Employee Housing - Utilities Employee Housing R&M Dorm Rent Health Insurance Manager Clothing Allowance	60,900 25,274 4,909 0 74,376	74,000 28,500 10,400 0 82,737 1,000	(3226) (5491) 0 (8361) (1000)	-53% 0% -10% -100%	
191 192 193 194 195 196 197 198 199	Payroll Taxes - Mgmnt. & Empl. Exp. Employee Housing Rent Employee Housing - Utilities Employee Housing R&M Dorm Rent Health Insurance Manager Clothing Allowance Employee Severence Expense	60,900 25,274 4,909 0 74,376 0	74,000 28,500 10,400 0 82,737 1,000	(3226) (5491) 0 (8361) (1000)	-53% 0% -10% -100% 0%	

202	Golf Course Manager Comp Charges	58	0	58	#DIV/0!	
203	Director of Golf Comp Charges	0	100	(100)	-100%	
204	Interest Expense	0	0	0	0%	
205	Penalties	0	0	0	0%	
206	Suspense	0	0	0	0%	

# Nantucket Islands Land Bank Golf Capital Fund Transfer Request 03.18.25-04.17.25

## **Miacomet Golf**

Business Card (Wittek Golf Supply – Range Picker)	\$5,561.54
DLL Finance, LLC (April Lease 101-0576193-000)	\$2,238.92
DLL Finance, LLC (April Lease 101-0570758-000)	\$658.19
DLL Finance, LLC (April Lease 101-0568608-000)	\$1,906.54
DLL Finance, LLC (April Lease 101-0601264-000)	\$1,753.69
DLL Finance, LLC (April Lease 101-0623515-000)	\$2,975.50

Total Miacomet Gon Capital Expenditules to be remindrated \$13,074.30	Total Miac	omet Golf Capital Expenditures to be reimbursed	\$15,094.38
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## **Siasconset Golf**

DAF Services, Inc (New irrigation pump station)	\$45,591.07
Maher Services, Inc. (New irrigation pump station)	\$33,673.00

#### **Member** Golf Committee Shall Act As a Liaison

Owner will establish an advisory Golf Member Committee (the "Member Golf Committee"). The Member Golf Committee shall be composed of up to nine golfing customers Members in good standing and must represent a broad cross-section of the golfing customers, member and non-member alike, including demographics, league play, men and women groups, etc. The purpose of the Golf Member Committee includes fostering good relations between Members Miacomet GC golfers and management of the facilities, providing Miacomet golfers with input on programs, plans and activities provided at Miacomet, and providing input on policies and Rules. It is anticipated that Manager shall solicit from among the Miacomet golfers membership those Members those who are interested in serving on the Golf Committee on an annual basis, and request those Members who are interested to submit their qualifications for consideration. Manager shall evaluate the qualifications of each person interested in serving on the Member Golf Committee. After evaluating each candidate, Manager shall recommend the candidate to serve on the Golf Committee to the Owner. After consulting with the Manager, the Owner shall select members for the Golf Committee from among those Miacomet golfers who have indicated an interest and willingness to serve on the Golf Committee. The members of the Golf Committee shall serve staggered three-year terms established by the Owner. These by-laws may be amended from time to time by Owner.

#### The General Role and Responsibility of the Golf Committee

In general, the role and responsibility of the Golf Committee includes the following.

- \* To develop, preserve and enhance the membership roster.
- \* To provide input on modifications to the Membership Plan and Rules.
- \* To provide input on questions of conduct, mode of dress and other related disciplinary matters.
- \* To provide input on the needs and interests of the membership and non-member golfers.
- \* To provide input regarding the proposed timing and program of tournaments to be held at Miacomet.
- \* To oversee the golfer handicap rating process when applicable for competitive tournaments.
- \* To provide input on a financing plan to assist in the financing of any future capital improvements to the facilities provided at Miacomet.
- \* To provide input to management of the facilities in the organization of member events and programs and to promote and participate in events and programs organized for the membership.

#### The Golf Committee Meets With Manager on a Periodic Basis

Manager shall meet with the Golf Committee on a regular basis to discuss the issues outlined above. The Golf Committee has no duty or power to negotiate or otherwise act on behalf of the Owner or Manager, or the Members, and shall serve only in an advisory capacity as a liaison between Miacomet golfers and Manager. The Owner has the final authority on all matters relating to Miacomet Golf Course and its facilities, the Membership Plan, Rules, and the Members.

Miacomet golfers are encouraged to utilize the Golf Committee by voicing their suggestions and concerns through the Golf Committee.

# REMAIN

#### April 3, 2025

#### **Nantucket Land Bank Commission**

#### **Exploring Building Assessments and Workforce Training Partnership Opportunities**

 Remain is proposing to support deconstruction over demolition by funding a deconstruction building assessment by consultants at <u>Boston Building Resources</u> for Land Bank structures. BBR, a 501(c)(3) organization, is an established partner of Remain.

We propose a grant directly to BBR for their services and will donate the assessment to the Land Bank, eliminating Land Bank administrative efforts.

BBR will be on Nantucket the afternoon of **April 18** and available to provide additional information, including potential deconstruction opportunities and a pre-assessment of structures.

Key questions to consider before moving forward with financial and managerial applications. Beyond costs, can we assess the environmental impacts of a demolition project, diverting waste to reuse instead of exporting C&D waste off island? Are on-site materials distribution viable? What are feasible timelines for deconstruction? What else?

#### • Deconstruction Workforce Training:

If deconstruction is to move ahead, can this Land Bank structure serve as a deconstruction workforce training site in partnership with Nantucket Community School (NCS) and Boston Building Resources (BBR)?

- o NCS would host curriculum developed by <u>The ReUse People</u>
- BBR would teach curriculum and provide hands on training on-site
- o Enrollment would be for 12-20 students in the building trades

#### • Shared Communications for both proposals:

This would be a win for non-profit collaboration. All aspects of this partnership can be captured in images and video for storytelling in social media, blogs, local news, and evergreen footage. (Evergreen communications and reusable content to be shared with all thinking partners including Nantucket Preservation Trust (NPT).

We welcome your thoughts and look forward to continuing the conversation to explore potential opportunities for collaboration. We are excited about the possibility of working together and are eager

<sup>\*\*</sup>Remain would provide grants to BBR and NCS for student training.

to see how we can align our efforts. Thank you for your time, consideration, and the opportunity to connect.

#### **Additional Information**

#### **Proposed Deconstruction Workshop Curriculum**

#### Day One:

The benefits of deconstruction vs. demolition

Tools and equipment

Layout of the jobsite

Sequence of work

Deconstruction techniques for specific materials

Layered-materials handling

Debris handling and source separation

Materials handling and shipping

Maintaining salvage values

In-depth review of tax-deductible donations of salvaged materials

#### Day Two:

Visit to potential deconstruction project site, including:

Jobsite inspection

Analysis of jobsite layout

Identification of salvageable materials

How salvaged materials are removed and handled

Identification of materials to be recycled

Review of local recycling centers

Understanding the business of deconstruction contracting

Return to the classroom for final wrap-up and questions

#### Why Deconstruction is Part of Conservation

- Resource Preservation: Deconstruction allows the careful removal and reuse of materials from old buildings, reducing the need for new raw materials and conserving natural resources.
- Waste Reduction: By salvaging reusable components (like wood, bricks, and metals), deconstruction prevents these materials from ending up in landfills, reducing construction waste.
- Lower Environmental Impact: Deconstruction promotes the reuse and repurposing of materials, minimizing the environmental harm caused by mining, manufacturing, and transportation of new materials.

- Energy Efficiency: The reprocessing and repurposing of materials typically require less energy compared to producing new materials from scratch, lowering carbon emissions.
- Cultural Preservation: Historic or architecturally significant materials, such as decorative elements or structural features, can be salvaged and repurposed, preserving cultural heritage.
- Economic Benefits: Deconstruction creates jobs in materials recovery, sorting, and processing, contributing to local economies.

#### **Importance of Circular Economies**

- Waste Minimization: Circular economies focus on keeping products and materials in use for as long as possible, reducing waste generation and minimizing environmental impact.
- Resource Efficiency: By closing the loop of product life cycles, circular economies encourage the
  efficient use of resources, maximizing the lifespan of materials and minimizing the need for
  virgin resources.
- Sustainable Growth: Circular economies foster sustainable development by reducing dependency on finite natural resources and encouraging regenerative practices.
- Innovation and Design: Circular economies promote innovation in product design, emphasizing durability, repairability, and recyclability, which leads to more sustainable products.
- Economic Resilience: Circular systems support long-term economic resilience by creating new business models (e.g., remanufacturing, repair, recycling), reducing reliance on resource extraction, and providing opportunities for green job creation.
- Reduction of Carbon Footprint: Circular economies help reduce greenhouse gas emissions by minimizing the environmental impact associated with production, transportation, and disposal of products.

#### **Helpful Background Information**

#### Work-To-Date in Salvage, ReUse - Virna Gonzalez (Remain), Mary Bergman (NPT)

- Collaboration with NPT for 2-part Building Materials ReUse Studies:
  - o Phase 1
  - o Phase 2
- NPT public speaker events: Sr Mgr, Circular Economy & Deconstruction of San Antonio, <u>Stephanie Phillips</u> and Former Exec. Dir., Re:Purpose Savannah, <u>Mae Bowley</u>
- Round table discussions with Mae Bowley, Holly Backus, Builder's Association
- Cohort attending <u>Build ReUse: Deconstruction + ReUse Conference</u> Feb 2024
- NPT Salvage Showcase
- NPT's Article 8 Demolition Delay Bylaw
- Carey Construction-Deconstruction Institute trained by <u>Dave Bennink</u> and first partial residential deconstruction

• Joe Bedell - Deconstruction

#### 2025 Project Planning in Salvage, ReUse - Virna Gonzalez (Remain), Mary Bergman (NPT)

- Renewed Workspaces with CFN and Boston Building's Resource
- NHA Nantucket By Design Panel Discussion
- Cohort to attend Build ReUse's Deconstruction ReUse Conference Aug 2025
- Shed the Waste wood recycling program with Habitat for Humanity (harvesting wood, doors and window materials to build 8x10 sheds

#### **Remain and Nantucket Preservation Trust Partners:**

Community Foundation for Nantucket
Nantucket Historical Association
Habitat for Humanity Nantucket
Nantucket Community School
Housing Nantucket
DPW
Chris Carey Construction
Josh Brown Builders
Joe Bedell Construction
Boston Building Resources
New-Nantucket Current
New-Nantucket Conservation Foundation

## TRANSFER BUSINESS Nantucket Land Bank Commission Regular Meeting of April 22, 2025

- 1. "M" Exemption Update:
  - a. Five-Year Domicile and Ownership Compliance Release of Liens:

No. 41633 Erik Hughes No. 41638 Taylor Hughes

- 2. "O" Exemption Update:
  - a. Five-Year Domicile and Ownership Compliance Release of Lien:

No. 41644 Joseph H. Tormay

# NANTUCKET LAND BANK COMMISSION WORKSHEET UNAUDITED FINANCIAL REPORT as of March 31, 2025

STATEMENT OF ACCOUNTS - UN	IRESTRICTED FUNDS	FEB YIELD	MAR YIELD	2/28/2025	3/31/2025
Nantucket Bank / Operating Fund x	0.00	0.00	\$92,283.94	\$95,011.86	
Nantucket Bank / Collection Accour		4.07	4.07	\$29,573,720.38	\$29,891,539.91
Nantucket Bank / Special CD x1135		4.16	4.16	\$5,532,589.18	\$5,552,170.10
Nantucket Bank / Operations Reser	ve Fund CD matures 6/18/25	4.16	4.16	\$3,752,630.83	\$3,764,624.79
TOTAL UNRESTRICTED FUNDS:				\$38,951,224.33	\$39,303,346.66
STATEMENT OF ACCOUNTS - RE	STRICTED FUNDS	FEB YIELD	MAR YIELD	2/28/2025	3/31/2025
US Bank / Series A Bonds Reserve	Fund / SLGS mature 12/1/27 & 2/15/32 MktVal	2.93	2.93	\$1,558,299.59	\$1,560,244.14
US Bank / Series A Bonds Debt Ser	vice Fund x1002	0.00	0.00	\$20,919.37	\$20,919.46
US Bank / Acquisition Fund x1003		0.00	0.00	\$1.10	\$1.10
Nantucket Bank / Cisco Beach Park	ing Mitigation Fund			\$20,022.62	\$20,026.87
Nantucket Bank / WTCA Escrow		0.25	0.25	\$16,049.94	\$16,053.35
Nantucket Bank / SHAC Escrow x70		0.25	0.25	\$20,772.49	\$20,776.90
Nantucket Bank / NFRM Escrow x9		0.25	0.25	\$10,016.63	\$10,018.76
Nantucket Bank / CSMF (Industrial	, ,	0.25	0.25	\$28,046.54	\$28,052.50
Nantucket Bank / Nabalus Escrow >		0.25 0.25	0.25 0.25	\$1,671.84	\$1,672.19
·	ucket Bank / MGC Golf Capital Reserve			\$569,248.25	\$418,030.66
Nantucket Bank / SGC Capital Rese		0.25	0.25	\$543,055.57	\$410,740.43
Nantucket Bank / NGM Managemer		3.92	3.92	\$52,560.99	\$52,719.27
Hingham Savings / Marble Reserve	4.26	4.26	\$249,511.26	\$250,415.64	
Citizens Bank / Verrill Dana Acquisi	ion escrow			\$70,010.00	\$65,010.00
TOTAL RESTRICTED FUNDS:				\$3,160,186.19	\$2,874,681.27
TOTAL FUNDS:				\$42,111,410.52	\$42,178,027.93
BONDS:	Principal Outstanding			Payment Due	Annual Payments
2012 Series A Issue (Final principal payment 2/15/2032)	\$2,725,000	Interest	due 8/15/25, Principal	and Interest due 2/15/26	\$429,212.50
2016 Series A Refunding Bond (Final principal payment 12/1/2027)	\$3,035,000	Interest due 6/1/25, Principal and Interest due 12/1/25		and Interest due 12/1/25	\$1,071,050.00
TOTAL BONDS:	\$5,760,000	TOTAL ANNUAL BOND PAYMENTS:			\$1,500,262.50
NOTES:	Principal Outstanding	Payment Due		Payment Due	Annual Payments
Marble Note #19	Marble Note #19 \$1,700,000		\$25,768.60 due 6/9/2	5, 9/9/25, 12/9/25, 3/9/26	\$103,074.40
Purple Wampum Note	\$6,500,000	ı	Principal and interest o	lue 11/13/25 and 2/13/26	\$6,664,798.50
TOTAL NOTES:	\$8,200,000		TOTAL ANN	UAL NOTE PAYMENTS:	\$6,767,872.90
TOTAL DEBT:	\$13,960,000	T	OTAL ANNUAL I	DEBT PAYMENTS:	\$8,268,135.40



The Land Bank Commission will allow small, short, simple ceremonies with minimal set up (no tents, no amplified music, a few chairs for guests who cannot be expected to stand, and preferably fewer than 35 guests). Carpooling is strongly encouraged. Depending upon the size and scope, your request will either be reviewed internally by Staff or at a Land Bank Commission meeting after which you will be notified regarding approval status. All commercial events require payment of a \$100 fee, EXCEPT filming which requires a \$250/day fee.

Please note that the Land Bank's approval is contingent upon all other applicable Town permits having been obtained.<sup>1</sup>

APPLICANT NAME: Kevin Kyle & Cora Young

MAILING ADDRESS: 7 Rudder Lane, Nantucket, MA 02554\_OR 47 Monte

Vista Ave, Vallejo, CA 94590

TELEPHONE: (510)-599-4491 E-MAIL: coralilyy@gmail.com

Proposed Location of EVENT: Miacomet Beach 41°14'36.5"N 70°07'06.4"W

DATE of EVENT: 09/13/25 TIME of EVENT: 4:00 PM

<u>Description / Anticipated # of attendees small wedding ceremony, no more than 30 friends and family</u>

PLEASE DESCRIBE THE EVENT (theme, scope, duration, installation, food and beverage ...):

This would be a small, short wedding ceremony with less than 30 friends and family (including the bride and groom) the only furniture will be a few benches for some to sit on (older individuals, mothers with small children), there will be no arch or flower installation, no tent, no food or catering. We

<sup>&</sup>lt;sup>1</sup> Applicants must be in full compliance with Health Department, Fire, Police, and Natural Resources regulations. Contact Town of Nantucket Events Coordinator, Marina Dzvonik at 508-325-4166 or by email to <a href="mailto:mdzvonik@police.nantucket-ma.gov">mdzvonik@police.nantucket-ma.gov</a>

•	nall portable bluetooth speaker to only. We will arrange for transpor	- •
location, the dinner	to follow will take place at a ne	arby family home on
<u>Rudder Lane.</u> *********	_ *************	******
****		
Approved/Denied:		Date:
date Staff Comments:	Special Projects Coordinator	Approval
Starr Gormania.		



The Land Bank Commission will allow small, short, simple ceremonies with minimal set up (no tents, no amplified music, a few chairs for guests who cannot be expected to stand, and preferably fewer than 35 guests). Carpooling is strongly encouraged. Depending upon the size and scope, your request will either be reviewed internally by Staff or at a Land Bank Commission meeting after which you will be notified regarding approval status. All commercial events require payment of a \$100 fee, EXCEPT filming which requires a \$250/day fee.

PLEASE NOTE THAT THE LAND BANK'S APPROVAL IS CONTINGENT UPON ALL OTHER APPLICABLE TOWN PERMITS HAVING BEEN OBTAINED.

APPLICANT NAME: Hospital Thrift Shop, Inc. (Many Casey)
MAILING ADDRESS: P.O. BOX 3 17 India Sheet
TELEPHONE: (918)-228-1125 E-MAIL: managen 105pitalthuftshop a smarl
Proposed Location of EVENT: Donestron Drop-off 2 Long Parking Lo
DATE of EVENT: Begins Thursday 6/5 TIME of EVENT: SAM-94M
Description / Anticipated # of attendees friends, family, catering staff:
PLEASE DESCRIBE THE EVENT (theme, scope, duration, installation, food and beverage):
our Mispital That shap truck will come to
the on him tot on Thursday marriage 7:45-9AM
to me et donne i with their items.
los cill oct and sales at the end of the
The wife post years and the crack the
- 7000 TO and the people to the boatton.
******************************
Approved/Denied: Date:
Special Projects Coordinator Approval date
Staff Comments:

<sup>&</sup>lt;sup>1</sup> Applicants must be in full compliance with Health Department, Fire, Police, and Natural Resources regulations. Contact Town of Nantucket Events Coordinator, Marina Dzvonik at 508-325-4166 or by email to <a href="mailto:mdzvonik@police.nantucket-ma.gov">mdzvonik@police.nantucket-ma.gov</a>



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PLEASE NOTE THAT THE LAND BANK'S APPROVAL IS CONTINGENT UPON ALL OTHER APPLICABLE TOWN PERMITS HAVING BEEN OBTAINED.<sup>1</sup>

APPLICANT NAME:	Mark Carapezza		
MAILING ADDRESS: PO	Box 416 Nantucket	02554	
<u>TELEPHONE:</u> (508)-596-4443	E-MAIL: mlc	<u>arapezza@me.con</u>	<u>n</u>
<b>Proposed Location of EVENT:</b>	Millbrook Woods		
DATE of EVENT: TBD Sat	TIN	IE of EVENT:	9-1
Description / Anticipated # of at	tendees friends, family, o	catering staff. 25-75	
PLEASE DESCRIBE THE EVENT (the	neme, scope, duration,	installation, food a	nd beverage):
"Stick Silhouettes" is a free pa	rticipatory land art i	nstallment for all	l ages. On a decided
Saturday, community members	may come to Millbr	ook Woods to tra	ce their body on the
ground and fill it with small s	sticks. The end resul	t will be dozens	of Stick Silhouettes
scattered alongside a small stre	tch of trail. Coffee an	ıd hot chocolate v	vill be provided. The
installment will be left to det	eriorate. The creation	on and deteriorat	tion process will be
captured through photos and vice	deo and used for docu	ımentary purpose	•
**********	********	******	*******
*			
Approved/Denied:		Date:	

Applicants must be in full compliance with Health Department, Fire, Police, and Natural Resources regulations.

Contact Town of Nantucket Events Coordinator, Marina Dzvonik at 508-325-4166 or by email to <a href="mailto:mdzvonik@police.nantucket-ma.gov">mdzvonik@police.nantucket-ma.gov</a>

# STICK SILHOUETTES

## Community Land Art | Millbrook Woods | Spring 2025



Project Location: North Millbrook Woods

## **Participate**

Trace your silhouette on the ground and fill it in with sticks to help create a community made artwork.

#### When

Saturday May (TBD), 2025 Stop by between 9-1

#### Where

Millbrook Woods. Enter from Millbrook Rd. Parking (near apple orchard)

# **Community Land Art**

Last time I checked there was still remnants of Pine Needle River. It has been meaningful watching it deteriorate through the seasons while shared memories remain. If you have not seen the documentary you can watch it <u>here</u>. Again, thank you for that opportunity.

I would like to again invite the Nantucket community to help create another artwork, *Stick Silhouettes*, consisting of dozens of silhouettes made of twigs and sticks to lay along side a short stretch of trail in Millbrook Woods. All materials used will be from on site, the project will be left to deteriorate, and the process, final work, and deterioration will be documented through photos and video.

### Mission

108arts mission is to build empathy and camaraderie by facilitating community participatory artworks and events that (a) explore various cultures, landscapes, and histories, (b) provide art and the challenging questions it brings to those who may not have regular have access to it, (c) introduce participants to new processes and forms of art. 108arts.org



Rock Silhouette (imagine made of sticks)



The Land Bank Commission will allow small, short, simple ceremonies with minimal set up (no tents, no amplified music, a few chairs for guests who cannot be expected to stand, and preferably fewer than 35 guests). Carpooling is strongly encouraged. Depending upon the size and scope, your request will either be reviewed internally by Staff or at a Land Bank Commission meeting after which you will be notified regarding approval status. All commercial events require payment of a \$100 fee, EXCEPT filming which requires a \$250/day fee.

PLEASE NOTE THAT THE LAND BANK'S APPROVAL IS CONTINGENT UPON ALL OTHER APPLICABLE TOWN PERMITS HAVING BEEN OBTAINED.

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<sup>&</sup>lt;sup>†</sup> Applicants must be in full compliance with Health Department, Fire, Police, and Natural Resources regulations. Contact Town of Nantucket Events Coordinator, Marina Dzvonik at 508-325-4166 or by email to <a href="mailto:mdzvonik@police.nantucket-ma.gov">mdzvonik@police.nantucket-ma.gov</a>



**Property Information** 

WALKING ROUTE -1 LOOP
RUNNING ROUTE



## MAP FOR REFERENCE ONLY NOT A LEGAL DOCUMENT

Town and County of Nantucket, MA makes no claims and no warranties, expressed or implied, concerning the validity or accuracy of the GIS data presented on this map.

Geometry updated 06/04/2024 Data updated Jan. 2021 Print map scale is approximate. Critical layout or measurement activities should not be done using this resource.