

AGENDA
Nantucket Land Bank Commission
Regular Meeting of September 22, 2020
Remote Participation via Zoom (see below*)

CALL TO ORDER: 4:00 P.M.

A. CONVENE IN OPEN SESSION

1. PUBLIC COMMENT / STAFF ANNOUNCEMENTS
2. GOLF BUSINESS
 - a. Sconset Golf Course – Manager’s Monthly Review
 - b. Miacomet Golf Course – Manager’s Monthly Review
 - c. Warrant Authorization – Golf Capital Funds Transfer Request
 - d. Warrant Authorization – Miacomet Golf Course Clubhouse
 - e. Warrant Authorization – Miacomet Golf Course Employee Housing Facility
3. PROPERTY MANAGEMENT
 - a. Sanford Meadows – DPW Bike Path Relocation Request
 - b. Frank Daily’s Dogs – Request to Modify Ban from Land Bank Properties
4. APPROVAL OF MINUTES
 - a. Regular Meeting of September 9, 2020
5. TRANSFER BUSINESS
 - a. “M” Exemptions Update – Release of Liens
6. FINANCIAL BUSINESS
 - a. Monthly Financial Report – August
 - b. Warrant Authorization – Cash Disbursement
7. REGULAR BUSINESS
 - a. Request to Hold Conservation Restriction – Fairgrounds Road

B. EXECUTIVE SESSION: *The Executive Session is for Purpose 6 [G.L. c. 30A, 21(a)(6)]. The particular transactions and parcels of real estate are not identified since disclosure of the property information may have a detrimental impact on the Land Bank's negotiating position with one or more third parties. The Commission will not reconvene in open session at the conclusion of executive session.*

1. Approval of Executive Session Minutes
2. Real Estate Acquisition

ADJOURNMENT

Join Zoom Meeting

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Meeting ID: 947 2143 5154

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OFFICE OF THE GOVERNOR
COMMONWEALTH OF MASSACHUSETTS
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(617) 725-4000

CHARLES D. BAKER
GOVERNOR

KARYN E. POLITO
LIEUTENANT GOVERNOR

**ORDER SUSPENDING CERTAIN PROVISIONS
OF THE OPEN MEETING LAW, G. L. c. 30A, § 20**

WHEREAS, on March 10, 2020, I, Charles D. Baker, Governor of the Commonwealth of Massachusetts, acting pursuant to the powers provided by Chapter 639 of the Acts of 1950 and Section 2A of Chapter 17 of the General Laws, declared that there now exists in the Commonwealth of Massachusetts a state of emergency due to the outbreak of the 2019 novel Coronavirus ("COVID-19"); and

WHEREAS, many important functions of State and Local Government are executed by "public bodies," as that term is defined in G. L. c. 30A, § 18, in meetings that are open to the public, consistent with the requirements of law and sound public policy and in order to ensure active public engagement with, contribution to, and oversight of the functions of government; and

WHEREAS, both the Federal Centers for Disease Control and Prevention ("CDC") and the Massachusetts Department of Public Health ("DPH") have advised residents to take extra measures to put distance between themselves and other people to further reduce the risk of being exposed to COVID-19. Additionally, the CDC and DPH have advised high-risk individuals, including people over the age of 60, anyone with underlying health conditions or a weakened immune system, and pregnant women, to avoid large gatherings.

WHEREAS, sections 7, 8, and 8A of Chapter 639 of the Acts of 1950 authorize the Governor, during the effective period of a declared emergency, to exercise authority over public assemblages as necessary to protect the health and safety of persons; and

WHEREAS, low-cost telephone, social media, and other internet-based technologies are currently available that will permit the convening of a public body through virtual means and allow real-time public access to the activities of the public body; and

WHEREAS section 20 of chapter 30A and implementing regulations issued by the Attorney General currently authorize remote participation by members of a public body, subject to certain limitations;

NOW THEREFORE, I hereby order the following:

(1) A public body, as defined in section 18 of chapter 30A of the General Laws, is hereby relieved from the requirement of section 20 of chapter 30A that it conduct its meetings in a public place that is open and physically accessible to the public, provided that the public body makes provision to ensure public access to the deliberations of the public body for interested members of the public through adequate, alternative means.

Adequate, alternative means of public access shall mean measures that provide transparency and permit timely and effective public access to the deliberations of the public body. Such means may include, without limitation, providing public access through telephone, internet, or satellite enabled audio or video conferencing or any other technology that enables the public to clearly follow the proceedings of the public body while those activities are occurring. Where allowance for active, real-time participation by members of the public is a specific requirement of a general or special law or regulation, or a local ordinance or by-law, pursuant to which the proceeding is conducted, any alternative means of public access must provide for such participation.

A municipal public body that for reasons of economic hardship and despite best efforts is unable to provide alternative means of public access that will enable the public to follow the proceedings of the municipal public body as those activities are occurring in real time may instead post on its municipal website a full and complete transcript, recording, or other comprehensive record of the proceedings as soon as practicable upon conclusion of the proceedings. This paragraph shall not apply to proceedings that are conducted pursuant to a general or special law or regulation, or a local ordinance or by-law, that requires allowance for active participation by members of the public.

A public body must offer its selected alternative means of access to its proceedings without subscription, toll, or similar charge to the public.

(2) Public bodies are hereby authorized to allow remote participation by all members in any meeting of the public body. The requirement that a quorum of the body and the chair be physically present at a specified meeting location, as provided in G. L. c. 30A, § 20(d) and in 940 CMR 29.10(4)(b), is hereby suspended.

(3) A public body that elects to conduct its proceedings under the relief provided in sections (1) or (2) above shall ensure that any party entitled or required to appear before it shall be able to do so through remote means, as if the party were a member of the public body and participating remotely as provided in section (2).

(4) All other provisions of sections 18 to 25 of chapter 30A and the Attorney General's implementing regulations shall otherwise remain unchanged and fully applicable to the activities of public bodies.

This Order is effective immediately and shall remain in effect until rescinded or until the State of Emergency is terminated, whichever happens first.

Given in Boston at 6:40 PM this 12th day of
March, two thousand and twenty.

Charles D. Baker

CHARLES D. BAKER
GOVERNOR
Commonwealth of Massachusetts

Siasconset Golf
Balance Sheet
August 2020

Assets

	Current YTD	Prior YTD
NGM - SGC Operating Account	\$393,010.75	\$250,283.79
Golf Shop Cash	\$300.00	\$300.30
Change Bank	\$500.00	\$500.00
CC Transactions Pro Shop	\$12,282.16	\$9,309.64
Credit Cards F&B	\$0.00	\$940.00
Management Contract escrow	\$1,575.00	\$1,575.00
Total Cash	\$407,667.91	\$262,908.73
Accounts Receivable-Miacomet Golf	(\$45,443.03)	(\$33,981.66)
Accounts Receivable	\$0.00	\$156.00
Total Accounts Receivable	(\$45,443.03)	(\$33,825.66)
Inventory Golf Shop	\$13,143.47	\$8,576.77
Rental Club Inventory	\$4,900.00	\$4,150.00
Inventory Food	\$1,036.09	\$975.93
Inventory Bar	\$979.70	\$984.50
Inventory Pesticides	\$0.00	\$2,045.49
Inventory - Wine	\$815.00	\$301.50
Total Inventory	\$20,874.26	\$17,034.19
Prepaid Expenses- Administration	\$4,743.69	\$6,628.69
Total Prepaid Expenses	\$4,743.69	\$6,628.69
Total Current Assets	\$387,842.83	\$252,745.95
Golf Course Equipment	\$286,474.83	\$286,474.83
Accum Depreciation	(\$525,880.66)	(\$411,042.62)
Club House Renovations	\$174,600.00	\$174,600.00
Land Improvements	\$8,484,627.00	\$8,484,627.00
Leasehold Improvements	\$2,756,014.50	\$2,756,014.50
Vehicle & Dump Trailer	\$2,149.00	\$2,149.00
Unspecified- (Equipment)	\$1,215.99	\$6,038.59
Total Fixed Assets	\$11,179,200.66	\$11,298,861.30
Total Fixed Assets	\$11,179,200.66	\$11,298,861.30
Total Assets	\$11,567,043.49	\$11,551,607.25

**Siasconset Golf
Balance Sheet
August 2020**

Liabilities and Equity

	Current YTD	Prior YTD
Accounts Payable	\$0.00	\$0.00
Total Accounts Payable	\$0.00	\$0.00
Total Accounts Payable	\$0.00	\$0.00
Gift Certificate Issued	\$864.25	\$601.25
Total Gift Certificate	\$864.25	\$601.25
Land Bank Advance on Operations	\$11,466,990.55	\$11,607,229.85
Lease Payable- PNC	\$0.00	\$9,421.22
Total Note Payable	\$11,466,990.55	\$11,616,651.07
Accrued Payroll	\$0.00	\$0.00
Total Payroll	\$0.00	\$0.00
MA Sales Tax Payables Golf	\$791.54	\$670.65
MA Meals Tax Payable	\$548.34	\$613.72
Total Tax	\$1,339.88	\$1,284.37
Total Current Liabilities	\$11,469,194.68	\$11,618,536.69
Total Liabilities	\$11,469,194.68	\$11,618,536.69
Retained Earnings	(\$137,056.48)	(\$154,801.52)
Total Retained Earnings	(\$137,056.48)	(\$154,801.52)
NLB Equity Contribution	\$0.00	\$0.00
Total NLB Equity Contribution	\$0.00	\$0.00
Total Current Year P&L	\$234,905.29	\$87,872.08
Total Equity	\$97,848.81	(\$66,929.44)
Total Liabilities and Equity	\$11,567,043.49	\$11,551,607.25

<div>Siasconset</div> <div>August, 2020</div> <div>Summary</div>							<div>Month To Date</div>						<div>YearTo Date</div>					
	Actual	Budget	Variance	Prior Year	Variance	Variance %		Actual	Budget	Variance	Prior Year	Variance	Variance %					
Rounds	2,803	2,500	303	2,077	726	12%		7,169	5,890	1,279	4,934	2,235	22%					
Covers	820	370	450	364	456	122%		1,566	1,020	546	1,004	562	54%					
Revenue																		
Golf Shop Revenue	163,302	108,700	54,602	105,778	57,524	50%		476,072	315,290	160,782	306,205	169,868	51%					
Food & Beverage	13,201	8,800	4,401	8,621	4,580	50%		30,673	24,150	6,523	23,583	7,090	27%					
Initiation Fees	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!					
Membership Dues	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!					
Member Finance Charges	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!					
Miscellaneous	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!					
Total Revenue	176,503	117,500	59,003	114,400	62,104	50%		506,745	339,440	167,305	329,788	176,957	49%					
Cost of Goods Sold																		
Golf Shop	16,035	7,000	9,035	7,277	8,758	129%		34,798	19,000	15,798	17,620	17,178	83%					
Food & Beverage	2,978	2,300	678	2,463	515	29%		8,167	7,620	547	6,464	1,703	7%					
Total Cost of Sales	19,013	9,300	9,713	9,740	9,273	104%		42,965	26,620	16,345	24,084	18,881	61%					
Gross Profit	157,490	108,200	49,290	104,659	52,831	46%		463,780	312,820	150,960	305,704	158,076	48%					
Payroll Expense																		
Golf Shop	11,881	6,656	5,225	4,955	6,926	79%		41,574	23,168	18,406	21,884	19,690	79%					
Food & Beverage	0	4,300	(4,300)	4,507	(4,507)	-100%		0	12,800	(12,800)	12,414	(12,414)	-100%					
General & Administrative	4,057	4,057	(1)	4,017	40	0%		12,170	12,170	(1)	12,050	120	0%					
Grounds	11,974	15,333	(3,359)	9,004	2,970	-22%		57,268	70,664	(13,396)	48,760	8,508	-19%					
Total Payroll	27,912	30,346	(2,434)	22,482	5,430	-8%		111,011	118,802	(7,791)	95,108	15,903	-7%					
Operating Expenses																		
Golf Shop	941	0	941	0	941	#DIV/0!		1,666	2,550	(884)	1,874	(208)	-35%					
Food & Beverage	0	400	(400)	468	(468)	-100%		0	1,800	(1,800)	468	(468)	-100%					
Membership	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!					
Maintenance	575	0	575	548	27	#DIV/0!		1,885	3,300	(1,415)	2,619	(734)	-43%					
General & Administrative	10,783	9,163	1,620	9,436	1,348	18%		45,710	46,814	(1,104)	47,847	(2,137)	-2%					
Grounds	1,127	4,100	(2,973)	1,695	(568)	-73%		11,183	32,150	(20,967)	12,400	(1,217)	-65%					
Total Operating Expenses	13,427	13,663	(236)	12,147	1,280	-2%		60,444	86,614	(26,170)	65,208	(4,764)	-30%					
Total Expense	41,339	44,009	(2,670)	34,629	6,710	-6%		171,456	205,416	(33,960)	160,316	2,920	-17%					
Income/(Loss) from Operations	116,151	64,191	51,960	70,030	46,121	81%		292,324	107,404	184,920	145,388	146,937	172%					
Depreciation Expense	0	0	0	0	0	#DIV/0!		57,419	56,200	1,219	56,200	1,219	2%					
Net After Depreciation	116,151	64,191	51,960	70,030	46,121	81%		234,905	51,204	183,701	89,188	145,717	359%					

Siasconset
August, 2020
Departmental Summary

		Month To Date						Year To Date						Key
		Actual	Budget	Variance	Prior Year	Variance	Variance %	Actual	Budget	Variance	Prior Year	Variance	Variance %	
	Rounds	2,803	2,500	303	2,077	726	12%	7,169	5,890	1,279	4,934	2,235	22%	
	Covers	820	370	450	364	456	122%	1,566	1,020	546	1,004	562	54%	
Golf Shop														
Revenue		163,302	108,700	54,602	105,778	57,524	50%	476,072	315,290	160,782	306,205	169,868	51%	
Cost of Goods		16,035	7,000	9,035	7,277	8,758	129%	34,798	19,000	15,798	17,620	17,178	83%	
Payroll Expense		11,881	6,656	5,225	4,955	6,926	79%	41,574	23,168	18,406	21,884	19,690	79%	
Operating Expense		941	0	941	0	941	#DIV/0!	1,666	2,550	(884)	1,874	(208)	-35%	
Net Profit / (Loss)		134,445	95,044	39,401	93,547	40,898	41%	398,034	270,572	127,462	264,826	133,208	47%	6
Food & Beverage														
Revenue		13,201	8,800	4,401	8,621	4,580	50%	30,673	24,150	6,523	23,583	7,090	27%	
Cost of Goods		2,978	2,300	678	2,463	515	29%	8,167	7,620	547	6,464	1,703	7%	
Payroll Expense		0	4,300	(4,300)	4,507	(4,507)	-100%	0	12,800	(12,800)	12,414	(12,414)	-100%	
Operating Expense		0	400	(400)	468	(468)	-100%	0	1,800	(1,800)	468	(468)	-100%	
Net Profit / (Loss)		10,223	1,800	8,423	1,184	9,039	468%	22,506	1,930	20,576	4,238	18,268	1066%	7
Membership														
Dues		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Initiation Fees		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Member Finance Charges		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Payroll Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Operating Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Net Profit / (Loss)		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Grounds														
Payroll Expense		11,974	15,333	(3,359)	9,004	2,970	-22%	57,268	70,664	(13,396)	48,760	8,508	-19%	
Operating Expense		1,127	4,100	(2,973)	1,695	(568)	-73%	11,183	32,150	(20,967)	12,400	(1,217)	-65%	
Net Profit / (Loss)		(13,101)	(19,433)	6,332	(10,700)	(2,402)	-33%	(68,451)	(102,814)	34,363	(61,160)	(7,291)	-33%	8
General & Administrative														
Revenue		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Payroll Expense		4,057	4,057	(1)	4,017	40	0%	12,170	12,170	(1)	12,050	120	0%	
Operating Expense		10,783	9,163	1,620	9,436	1,348	18%	45,710	46,814	(1,104)	47,847	(2,137)	-2%	
Net Profit / (Loss)		(14,840)	(13,220)	(1,620)	(13,452)	(1,388)	12%	(57,879)	(58,984)	1,105	(59,897)	2,017	-2%	
Maintenance														
Payroll Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!	
Operating Expense		575	0	575	548	27	#DIV/0!	1,885	3,300	(1,415)	2,619	(734)	-43%	9
Net Profit / (Loss)		(575)	0	(575)	(548)	(27)	#DIV/0!	(1,885)	(3,300)	1,415	(2,619)	734	-43%	
Income/(Loss) from Operations		116,151	64,191	51,960	70,030	46,121	81%	292,324	107,404	184,920	145,388	146,937	172%	10
Depreciation Expense		0	0	0	0	0	#DIV/0!	57,419	56,200	1,219	56,200	1,219	2%	
Net After Depreciation		116,151	64,191	51,960	70,030	46,121	81%	234,905	51,204	183,701	89,188	145,717	359%	

Siasconset August, 2020 Golf Shop								Month To Date						Year To Date					
	Actual	Budget	Variance	Prior Year	Variance	Variance %								Actual	Budget	Variance	Prior Year	Variance	Variance %
Revenue																			
Play Cards	7,605	2,000	5,605	1,980	5,625	280%	1							49,605	22,850	26,755	22,530	27,075	117%
Annual Pass	1,755	0	1,755	0	1,755	#DIV/0!	2							61,960	34,500	27,460	33,215	28,745	80%
Resident Discount Cards	0	0	0	0	0	#DIV/0!	3							0	0	0	0	0	#DIV/0!
Handicap (Non-Members)	0	0	0	0	0	#DIV/0!	4							0	0	0	0	0	#DIV/0!
Greens Fees	113,525	82,000	31,525	81,315	32,210	38%	5							286,355	194,200	92,155	193,645	92,710	47%
Cart Fees	0	0	0	0	0	#DIV/0!	6							0	0	0	0	0	#DIV/0!
Golf Club Repair	0	0	0	0	0	#DIV/0!	7							0	0	0	0	0	#DIV/0!
Range Ball Sales	0	0	0	0	0	#DIV/0!	8							0	0	0	0	0	#DIV/0!
Club Rental Sets	5,190	6,400	(1,210)	5,370	(180)	-19%	9							8,270	15,840	(7,570)	12,525	(4,255)	-48%
Walking Trolley Rental	7,077	5,000	2,077	3,993	3,084	42%	10							14,919	13,200	1,719	9,573	5,346	13%
Club/Cart Storage	0	0	0	0	0	#DIV/0!	11							0	0	0	0	0	#DIV/0!
Lessons	0	0	0	0	0	#DIV/0!	12							0	0	0	0	0	#DIV/0!
Golf Clinics	0	0	0	0	0	#DIV/0!	13							0	0	0	0	0	#DIV/0!
Tournaments	0	0	0	0	0	#DIV/0!	14							0	0	0	0	0	#DIV/0!
Merchandise	28,150	13,300	14,850	13,177	14,973	112%	15							55,342	34,700	20,642	34,693	20,650	59%
Over/Under	0	0	0	(57)	57	#DIV/0!								(379)	0	(379)	24	(403)	#DIV/0!
Total Revenue	163,302	108,700	54,602	105,778	57,524	50%								476,072	315,290	160,782	306,205	169,868	51%
Cost of Goods Sold																			
Golf Shop	16,035	7,000	9,035	7,277	8,758	129%	16							34,798	19,000	15,798	17,622	17,176	83%
Member 10% Shop Discounts	0	0	0	0	0	#DIV/0!	17							0	0	0	(2)	2	#DIV/0!
Total Cost of Sales	16,035	7,000	9,035	7,277	8,758	129%								34,798	19,000	15,798	17,620	17,178	83%
Gross Profit	147,267	101,700	45,567	98,501	48,766	45%								441,274	296,290	144,984	288,585	152,690	49%
Payroll Expense																			
Golf Shop Manager	3,720	3,200	520	426	3,294	16%	18							12,576	10,800	1,776	3,352	9,225	16%
Shop Clerks Gross	8,161	3,456	4,705	4,529	3,632	136%	19							28,998	12,368	16,630	18,533	10,465	134%
Total Payroll	11,881	6,656	5,225	4,955	6,926	79%								41,574	23,168	18,406	21,884	19,690	79%
Operating Expenses																			
Dues and Subscriptions	0	0	0	0	0	#DIV/0!	20							0	200	(200)	250	(250)	-100%
Club Car/Golf Car Lease	0	0	0	0	0	#DIV/0!	21							0	0	0	0	0	#DIV/0!
Tees, Markers, Etc.	106	0		0	106	#DIV/0!	22							616	200	416	0	616	208%
Score Cards	737	0	737	0	737	#DIV/0!	23							737	600	137	558	179	23%
Uniforms / Clothing Allowance	99	0	99	0	99	#DIV/0!	24							314	500	(186)	0	314	-37%
Shipping (ups/fedex)	0	0	0	0	0	#DIV/0!	25							0	50	(50)	0	0	-100%
Office/Shop Supplies	0	0	0	0	0	#DIV/0!	26							0	0	0	0	0	#DIV/0!
Golf Course Water Supplies	0	0	0	0	0	#DIV/0!	27							0	0	0	0	0	#DIV/0!
Damaged Goods/Outdated Merchandise	0	0	0	0	0	#DIV/0!	28							0	0	0	1,066	(1,066)	#DIV/0!
Rental Clubs	0	0	0	0	0	#DIV/0!	29							0	1,000	(1,000)	0	0	-100%
Supplies	0	0	0	0	0	#DIV/0!	30							0	0	0	0	0	#DIV/0!
Total Operating Expenses	941	0	835	0	941	#DIV/0!								1,666	2,550	(884)	1,874	(208)	-35%
Income/(Loss) from Operations	134,445	95,044	39,507	93,547	40,898	41%								398,034	270,572	127,462	264,826	133,208	47%

Siasconset
August, 2020
Food & Beverage

	Month To Date							Year To Date					
	Actual	Budget	Variance	Prior Year	Variance	Variance %		Actual	Budget	Variance	Prior Year	Variance	Variance %
Revenue													
Food Sales	797	1,000	(203)	857	(59)	-20%	31	1,607	2,650	(1,043)	2,263	(656)	-39%
Bar Sales	12,404	7,800	4,604	7,765	4,639	59%	32	29,066	21,500	7,566	21,335	7,731	35%
Clubhouse Usage Fees (Rental)	0	0	0	0	0	#DIV/0!	33	0	0	0	0	0	#DIV/0!
Over/Under	0	0	0	0	0	#DIV/0!		0	0	0	(15)	15	#DIV/0!
Total Revenue	13,201	8,800	4,401	8,621	4,580	50%		30,673	24,150	6,523	23,583	7,090	27%
Cost of Goods Sold													
Food	172	0	172	88	84	#DIV/0!	34	(9)	1,000	(1,009)	280	(289)	-101%
Beer	1,241	700	541	721	520	77%	35	4,661	2,250	2,411	1,896	2,765	107%
Wine	0	200	(200)	167	(167)	-100%	36	331	750	(420)	680	(350)	-56%
Bar Paper/Supply Cost	0	0	0	0	0	#DIV/0!	37	0	0	0	0	0	#DIV/0!
Non- Alcoholic Beverage	1,086	1,000	86	1,007	79	9%	38	2,135	2,020	115	1,964	172	6%
Bar Snacks	479	400	79	480	(1)	20%	39	1,048	1,600	(552)	1,644	(595)	-34%
Liquor	0	0	0	0	0	#DIV/0!	40	0	0	0	0	0	#DIV/0!
Member Food 10% Discount	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Cost of Sales	2,978	2,300	678	2,463	515	29%		8,167	7,620	547	6,464	1,703	7%
Gross Profit	10,223	6,500	3,723	6,158	4,065	57%		22,506	16,530	5,976	17,120	5,386	36%
Payroll Expense													
Food & Beverage Manager	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Restaurant Manager	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Chef Gross	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Payroll Bar/Wait Staff	0	4300	-4300	4507	-4507	-100%	41	0	12,800	(12,800)	12,414	(12,414)	-100%
Cook Gross	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Kitchen Staff/Dishwashers Gross	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Clubhouse Cleaning Labor	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Payroll	0	4,300	(4,300)	4,507	(4,507)	-100%		0	12,800	(12,800)	12,414	(12,414)	-100%
Operating Expenses													
Dues and Subscriptions	0	0	0	0	0	#DIV/0!	42	0	0	0	0	0	#DIV/0!
Uniforms / Clothing Allowance	0	0	0	0	0	#DIV/0!	43	0	0	0	0	0	#DIV/0!
Clubhouse Floor Supplies	0	0	0	0	0	#DIV/0!	44	0	200	(200)	0	0	-100%
Clubhouse Cleaning & Supplies	0	400	(400)	468	(468)	-100%	45	0	1,600	(1,600)	468	(468)	-100%
Total Operating Expenses	0	400	(400)	468	(468)	-100%		0	1,800	(1,800)	468	(468)	-100%
Income/(Loss) from Operations	10,223	1,800	8,423	1,184	9,039	468%		22,506	1,930	20,576	4,238	18,268	1066%

**Siasconset
August, 2020
Membership**

August, 2020 Membership	Month To Date						Year To Date					
	Actual	Budget	Variance	Prior Year	Variance	Variance %	Actual	Budget	Variance	Prior Year	Variance	Variance %
Revenue												
Initiation Fees	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Member Dues	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Member Finance Charges	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Total Revenue	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Operating Expenses												
Capital Fund from Init. Fees	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Member Relations	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Total Operating Expenses	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Income/(Loss) from Operations	0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!

Siasconset
August, 2020
Grounds

	Month To Date							Year To Date					
	Actual	Budget	Variance	Prior Year	Variance	Variance %		Actual	Budget	Variance	Prior Year	Variance	Variance %
Payroll Expense													
Golf Course Superintendent Gross	2,129	2,083	46	2,129	(0)	2%	46	17,651	16,664	987	16,758	893	6%
Assistant Superintendent	1,277	1,250	27	1,277	0	2%	47	10,591	10,000	591	10,055	536	6%
Asst. Superintendent #2	0	0	0	0	0	#DIV/0!	48	3,143	4,000	(857)	4,000	(857)	-21%
Mechanic Gross	0	0	0	0	0	#DIV/0!	49	0	0	0	0	0	#DIV/0!
Hourly Labor Gross	0	0	0	0	0	#DIV/0!	50	0	0	0	0	0	#DIV/0!
Seasonal Labor	8,567	12,000	(3,433)	5,598	2,970	-29%	51	25,883	40,000	(14,117)	17,947	7,936	-35%
Total Payroll	11,974	15,333	(3,359)	9,004	2,970	-22%		57,268	70,664	(13,396)	48,760	8,508	-19%
Operating Expenses													
Water	0	0	0	0	0	#DIV/0!	52	0	0	0	0	0	#DIV/0!
Golf Course Supplies	0	0	0	0	0	#DIV/0!	53	852	1,500	(648)	122	730	-43%
Fertilizer	0	0	0	0	0	#DIV/0!	54	0	500	(500)	0	0	-100%
Chemicals/Weed Control	0	1,500	(1,500)	1,520	(1,520)	-100%	55	0	3,000	(3,000)	1,520	(1,520)	-100%
Surfactants	0	0	0	0	0	#DIV/0!	56	7,728	9,500	(1,772)	9,236	(1,507)	-19%
Tools	0	0	0	0	0	#DIV/0!	57	0	1,000	(1,000)	0	0	-100%
Shop Supplies	0	0	0	0	0	#DIV/0!	58	0	250	(250)	0	0	-100%
Electric - Pump House & Irrigation	0	0	0	0	0	#DIV/0!	59	0	0	0	0	0	#DIV/0!
Electric - Maintenance Building	113	100	13	80	33	13%	60	346	300	46	269	78	15%
Raw Materials & Topdressing	0	0	0	0	0	#DIV/0!	61	0	2,500	(2,500)	0	0	-100%
Seed	0	0	0	0	0	#DIV/0!	62	0	500	(500)	0	0	-100%
Gas, Oil & Diesel	0	0	0	0	0	#DIV/0!	63	0	0	0	0	0	#DIV/0!
Debris Disposal Removal	0	0	0	0	0	#DIV/0!	64	0	0	0	0	0	#DIV/0!
Golf Course Repairs & Main	0	0	0	0	0	#DIV/0!	65	0	500	(500)	0	0	-100%
Equipment - Repairs & Main	0	1,000	(1,000)	0	0	-100%	66	0	3,000	(3,000)	0	0	-100%
Irrigation - Repair & Main	133	0	133	0	133	#DIV/0!	67	133	2,000	(1,867)	3	130	-93%
Roads / Fences - Repair & Main	0	0	0	0	0	#DIV/0!	68	0	500	(500)	0	0	-100%
Contract Services	0	1,500	(1,500)	0	0	-100%	69	0	1,500	(1,500)	0	0	-100%
Small Equipment Rental	0	0	0	0	0	#DIV/0!	70	0	1,000	(1,000)	0	0	-100%
Consultants	0	0	0	0	0	#DIV/0!	71	0	600	(600)	0	0	-100%
Uniforms	0	0	0	0	0	#DIV/0!	72	0	0	0	0	0	#DIV/0!
Freight	0	0	0	0	0	#DIV/0!	73	0	2,000	(2,000)	0	0	-100%
Clubhouse Grounds	881	0	881	95	786	#DIV/0!	74	2,124	2,000	124	1,251	873	6%
Total Operating Expenses	1,127	4,100	(2,973)	1,695	(568)	-73%		11,183	32,150	(20,967)	12,400	(1,217)	-65%
Income/(Loss) from Operations	(13,101)	(19,433)	6,332	(10,700)	(2,402)	-33%		(68,451)	(102,814)	34,363	(61,160)	(7,291)	-33%

Siasconset
August, 2020
Maintenance

	Month To Date							Year To Date					
	Actual	Budget	Variance	Prior Year	Variance	Variance %		Actual	Budget	Variance	Prior Year	Variance	Variance %
Operating Expenses													
Clubhouse Repair & Maintenance	225	0	225	150	75	#DIV/0!	75	225	800	(575)	815	(590)	-72%
Golf Course Building Repair & Maint	0	0	0	0	0	#DIV/0!	76	0	0	0	0	0	#DIV/0!
Golf Course Building HVAC R&M	0	0	0	0	0	#DIV/0!	77	0	0	0	0	0	#DIV/0!
Clubhouse HVAC R&M	0	0	0	0	0	#DIV/0!	78	0	0	0	0	0	#DIV/0!
Clubhouse Electrical R&M	0	0	0	0	0	#DIV/0!	79	0	0	0	0	0	#DIV/0!
Golf Course Building Electrical R&M	0	0	0	0	0	#DIV/0!	80	0	0	0	0	0	#DIV/0!
Clubhouse Plumbing R&M	350	0	350	278	72	#DIV/0!	81	350	1,500	(1,150)	278	72	-77%
Oakson Septic System	0	0	0	0	0	#DIV/0!	82	0	0	0	0	0	#DIV/0!
Golf Course Building Plumbing R&M	0	0	0	0	0	#DIV/0!	83	0	0	0	0	0	#DIV/0!
Alarm System/Activity	0	0	0	120	(120)	#DIV/0!	84	1,310	1,000	310	1,526	(216)	31%
Refrigeration	0	0	0	0	0	#DIV/0!	85	0	0	0	0	0	#DIV/0!
Miscellaneous	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Operating Expenses	575	0	575	548	27	#DIV/0!		1,885	3,300	(1,415)	2,619	(734)	-43%
Income/(Loss) from Operations	(575)	0	(575)	(548)	(27)	#DIV/0!		(1,885)	(3,300)	0	(2,619)	734	-43%

Siasconset
August, 2020
General & Administrative

	Month To Date							Year To Date					
	Actual	Budget	Variance	Prior Year	Variance	Variance %		Actual	Budget	Variance	Prior Year	Variance	Variance %
Revenue													
Other Income	0	0	0	0	0	#DIV/0!	86	0	0	0	0	0	#DIV/0!
Interest Income	0	0	0	0	0	#DIV/0!	87	0	0	0	0	0	#DIV/0!
Winter Memberships	0	0	0	0	0	#DIV/0!	88	0	0	0	0	0	#DIV/0!
House Rental Income	0	0	0	0	0	#DIV/0!	89	0	0	0	0	0	#DIV/0!
	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Revenue	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Payroll Expense													#DIV/0!
Management Payment	4,057	4,057	(1)	4,017	40	0%	90	12,170	12,170	(1)	12,050	120	0%
Total Payroll	4,057	4,057	(1)	4,017	40	0%		12,170	12,170	(1)	12,050	120	0%
Operating Expenses													
Office Supplies	190	50	140	143	47	281%	91	799	150	649	193	606	433%
Bank & Finance Charges	0	0	0	0	0	#DIV/0!	92	0	0	0	482	(482)	#DIV/0!
Credit Card Merchant Services	2,549	1,700	849	1,688	861	50%	93	8,909	3,930	4,979	3,419	5,490	127%
Dues and Subscriptions	0	0	0	0	0	#DIV/0!	94	323	0	323	0	323	#DIV/0!
Travel and Education	0	0	0	0	0	#DIV/0!	95	0	0	0	0	0	#DIV/0!
POS Support/Computer Support	250	0	250	0	250	#DIV/0!	96	250	350	(100)	249	1	-29%
Legal Fees	0	0	0	0	0	#DIV/0!	97	0	1,600	(1,600)	1,581	(1,581)	-100%
Professional Accounting	4,000	5,000	(1,000)	5,700	(1,700)	-20%	98	4,000	5,000	(1,000)	5,700	(1,700)	-20%
Cell Phones	0	0	0	0	0	#DIV/0!	99	0	0	0	0	0	#DIV/0!
Payroll Service	450	100	350	0	450	350%	100	2,140	400	1,740	0	2,140	435%
Trash Removal	78	200	(123)	175	(98)	-61%	101	477	290	187	644	(167)	64%
License & Fees	0	0	0	0	0	#DIV/0!	102	255	1,650	(1,395)	1,600	(1,345)	-85%
Electricity	315	300	15	306	8	5%	103	6,923	9,200	(2,277)	9,030	(2,107)	-25%
Telephone	0	0	0	0	0	#DIV/0!	104	0	0	0	0	0	#DIV/0!
Water	71	125	(54)	124	(53)	-43%	105	299	440	(141)	389	(90)	-32%
Cable TV & Internet	190	188	2	0	190	1%	106	1,541	1,504	37	1,503	38	2%
Web Site	0	0	0	0	0	#DIV/0!	107	0	0	0	0	0	#DIV/0!
EPLI Insurance	0	0	0	0	0	#DIV/0!	108	0	0	0	0	0	#DIV/0!
Insurance - Property/Liability	0	0	0	0	0	#DIV/0!	109	9,628	16,000	(6,372)	15,911	(6,283)	-40%
Insurance - Workers Comp	0	0	0	0	0	#DIV/0!	110	0	0	0	0	0	#DIV/0!
Retirement Plan	0	0	0	0	0	#DIV/0!	111	0	0	0	0	0	#DIV/0!
Payroll Taxes - Mgmt. & Empl. Exp.	2,160	1,500	660	1,299	861	44%	112	7,966	6,300	1,666	5,975	1,991	26%
Clubhouse cleaning labor	532	0	532	0	532	#DIV/0!	113	2,200	0	2,200	1,170	1,030	#DIV/0!
Interest Expense	0	0	0	0	0	#DIV/0!	114	0	0	0	1,316	(1,316)	#DIV/0!
Suspense	0	0	0	0	0	#DIV/0!	115	0	0	0	0	0	#DIV/0!
Total Operating Expenses	10,783	9,163	1,620	9,436	1,348	18%		45,710	46,814	(1,104)	49,163	(3,453)	-2%
Income/(Loss) from Operations	(14,840)	(13,220)	(1,620)	(13,452)	(1,388)	12%		(57,879)	(58,984)	1,105	(61,212)	3,333	-2%
Depreciation Expense	0	0	0	0	0	#DIV/0!		57,419	56,200	1,219	56,200	1,219	2%
Income/(Loss) After Depreciation	(14,840)	(13,220)	(1,620)	(13,452)	(1,388)	12%		(115,298)	(115,184)	(114)	(117,412)	2,114	0%

SGC Aug Variance Report

Variance Code		Month Actual	Budget	Difference	% Variance	Justification
GOLF SHOP						
Revenue						
1	Play Cards	7,605	2,000	5,605	280%	Over flow from Miacomet and increased popularity of sconset Large number of golfers
2	Annual Pass	1,755	0	1,755		
3	Resident Discount Cards	0	0	0	0%	
4	Handicap (Non-Members)	0	0	0	0%	
5	Greens Fees	113,525	82,000	31,525	38%	Great Wx and lots of golfers
6	Cart Fees	0	0	0	0%	
7	Golf Club Repair	0	0	0	0%	
8	Range Ball Sales	0	0	0	0%	
9	Club Rental Sets	5,190	6,400	(1,210)	-19%	Covid rules = fewer rentals more golfers
10	Walking Trolley Rental	7,077	5,000	2,077	42%	
11	Club/Cart Storage	0	0	0	0%	
12	Lessons	0	0	0	0%	
13	Golf Clinics	0	0	0	0%	
14	Tournaments	0	0	0	0%	
15	Merchandise	28,150	13,300	14,850	112%	Strong sales once shop was open
Cost of Goods Sold						
16	Golf Shop	16,035	7,000	9,035	129%	added sales and restocking
17	Member 10% Shop Discounts	0	0	0	0%	
Payroll Expense						
18	Golf Shop Manager	3,720	3,200	520	16%	increase salary additional employee required due to Covid
19	Shop Clerks Gross	8,161	3,456	4,705	136%	
Operating Expenses						
20	Dues and Subscriptions	0	0	0	0%	
21	Club Car/Golf Car Lease	0	0	0	0%	
22	Tees, Markers, Etc.	106	0	106		pencils, tees more golf more required New shipment
23	Score Cards	737	0	737	#DIV/0!	
24	Uniforms / Clothing Allowance	99	0	99	#DIV/0!	
25	Shipping (ups/fedex)	0	0	0	0%	
26	Office/Shop Supplies	0	0	0	0%	
27	Golf Course Water Supplies	0	0	0	0%	
28	Damaged Goods/Outdated Merchandise	0	0	0	0%	
29	Rental Clubs	0	0	0	0%	
30	Supplies	0	0	0	0%	
FOOD & BEVERAGE						
Revenue						
31	Food Sales	797	1,000	(203)	-20%	lower than anticipated snack sales More golfers more beer sales
32	Bar Sales	12,404	7,800	4,604	59%	
33	Clubhouse Usage Fees (Rental)	0	0	0	0%	
Cost of Goods Sold						
34	Food	172	0	172		snacks increased sales
35	Beer	1,241	700	541	77%	
36	Wine	0	200	(200)	-100%	more beer sales not as much wine
37	Bar Paper/Supply Cost	0	0	0	0%	
38	Non- Alcoholic Beverage	1,086	1,000	86	9%	increased sales restock for August
39	Bar Snacks	479	400	79	20%	
40	Liquor	0	0	0	0%	
Payroll Expense						
41	Payroll Bar/Wait Staff	0	4300	-4300	-100%	Using golf POS only
Operating Expenses						
42	Dues and Subscriptions	0	0	0	0%	
43	Uniforms / Clothing Allowance	0	0	0	0%	
44	Clubhouse Floor Supplies	0	0	0	0%	
45	Clubhouse Cleaning & Supplies	0	400	(400)	-100%	in house cleaning supplies adequate for the month
GROUNDS						
Payroll Expense						
46	Golf Course Superintendent Gross	2,129	2,083	46	2%	
47	Assistant Superintendent	1,277	1,250	27	2%	
48	Asst. Superintendent #2	0	0	0	0%	
49	Mechanic Gross	0	0	0	0%	
50	Hourly Labor Gross	0	0	0	0%	
51	Seasonal Labor	8,567	12,000	(3,433)	-29%	Fewer employees
Operating Expenses						
52	Water	0	0	0	0%	
53	Golf Course Supplies	0	0	0	0%	
54	Fertilizer	0	0	0	0%	

55	Chemicals/Weed Control	0	1,500	(1,500)	-100%	not requires this month
56	Surfactants	0	0	0	0%	
57	Tools	0	0	0	0%	
58	Shop Supplies	0	0	0	0%	
59	Electric - Pump House & Irrigation	0	0	0	0%	
60	Electric - Maintenance Building	113	100	13	13%	
61	Raw Materials & Topdressing	0	0	0	0%	
62	Seed	0	0	0	0%	
63	Gas, Oil & Diesel	0	0	0	0%	
64	Debris Disposal Removal	0	0	0	0%	
65	Golf Course Repairs & Main	0	0	0	0%	
66	Equipment - Repairs & Main	0	1,000	(1,000)	-100%	all equipment working well
67	Irrigation - Repair & Main	133	0	133		
68	Roads / Fences - Repair & Main	0	0	0	0%	
69	Contract Services	0	1,500	(1,500)	-100%	not needed this month
70	Small Equipment Rental	0	0	0	0%	
71	Consultants	0	0	0	0%	
72	Uniforms	0	0	0	0%	
73	Freight	0	0	0	0%	
74	Clubhouse Grounds	881	0	881		Flowers and garden bed work
MAINTENANCE						
Operating Expenses						
75	Clubhouse Repair & Maintenance	225	0	225		screen repairs
76	Golf Course Building Repair & Maint	0	0	0	0%	
77	Golf Course Building HVAC R&M	0	0	0	0%	
78	Clubhouse HVAC R&M	0	0	0	0%	
79	Clubhouse Electrical R&M	0	0	0	0%	
80	Golf Course Building Electrical R&M	0	0	0	0%	
81	Clubhouse Plumbing R&M	350	0	350		sink repair
82	Oakson Septic System	0	0	0	0%	
83	Golf Course Building Plumbing R&M	0	0	0	0%	
84	Alarm System/Activity	0	0	0	0%	
85	Refrigeration	0	0	0	0%	
GENERAL & ADMINISTRATIVE						
Revenue						
86	Other Income	0	0	0	0%	
87	Interest Income	0	0	0	0%	
88	Winter Memberships	0	0	0	0%	
89	House Rental Income	0	0	0	0%	
Payroll Expense						
90	Management Payment	4,057	4,057	(1)	0%	
Operating Expenses						
91	Office Supplies	190	50	140	281%	paper for signage
92	Bank & Finance Charges	0	0	0	0%	
93	Credit Card Merchant Services	2,549	1,700	849	50%	more sales
94	Dues and Subscriptions	0	0	0	0%	
95	Travel and Education	0	0	0	0%	
96	POS Support/Computer Support	250	0	250		POS issues with internet
97	Legal Fees	0	0	0	0%	
98	Professional Accounting	4,000	5,000	(1,000)	-20%	will likely be over next month
99	Cell Phones	0	0	0	0%	
100	Payroll Service	337	100	237	237%	More employees
101	Trash Removal	78	200	(123)	-61%	will catch up next month
102	License & Fees	0	0	0	0%	
103	Electricity	315	300	15	5%	
104	Telephone	0	0	0	0%	
105	Water	71	125	(54)	-43%	
106	Cable TV & Internet	190	188	2	1%	
107	Web Site	0	0	0	0%	
108	EPLI Insurance	0	0	0	0%	
109	Insurance - Property/Liability	0	0	0	0%	
110	Insurance - Workers Comp	0	0	0	0%	
111	Retirement Plan	0	0	0	0%	
112	Payroll Taxes - Mgmt. & Empl. Exp.	1,655	1,500	155	10%	more shop employees
113	Clubhouse cleaning labor	532	0	532	#DIV/0!	Budget mistake, this should have been in the budget
114	Interest Expense	0	0	0	0%	
115	Suspense	0	0	0	0%	

Siasconset Golf**Check Register Report**

From 8/1/2020 To 8/31/2020

Account: N/A -

Vendors: <All>



*Voided

Check #	Vendor #	Vendor Name	Batch Date	Printed Date	Amt To Pay
50932	NGM	NGM Inc	8/3/2020	8/3/2020	\$4,056.50
50933	Cris Farley	Cris Farley	8/11/2020	8/11/2020	\$39.98
50934	Judy Zurheide	Judy Zurheide	8/11/2020	8/11/2020	\$28.99
50935	SIA001	Ahead	8/12/2020	8/12/2020	\$1,345.07
50936	Burke	Burke & Lamb, P.C.	8/12/2020	8/12/2020	\$4,000.00
50937	Coastline	Coastline Technologies	8/12/2020	8/12/2020	\$249.99
50938	Dussault	David Dussault Plumbing & Heating, Inc.	8/12/2020	8/12/2020	\$350.00
50939	70615	Gear for Sports, Inc.	8/12/2020	8/12/2020	\$115.42
50940	20165192	Griggs & Brown, Inc.	8/12/2020	8/12/2020	\$225.00
50941	MIA554	IBKUL CORP	8/12/2020	8/12/2020	\$2,411.94
50942	10877	Imperial	8/12/2020	8/12/2020	\$1,988.51
50943	M14270	S. McCarthy Printers	8/12/2020	8/12/2020	\$736.58
50944	Kai	Kai Custom Gloves	8/12/2020	8/12/2020	\$774.00
50945	M-117-0	Nantucket Office Products	8/12/2020	8/12/2020	\$19.90
50946	Plumbers	Plumbers' Supply Company	8/12/2020	8/12/2020	\$133.38
50947	000	RJ Shephard	8/12/2020	8/12/2020	\$69.36
50948	Titleist	Titleist	8/12/2020	8/12/2020	\$83.18
50949	1294	Turtleson, LLC	8/12/2020	8/12/2020	\$2,250.06
50950	07455	Wannacomet Water Company	8/12/2020	8/12/2020	\$71.00
50951	Comcast	Comcast	8/19/2020	8/19/2020	\$189.50
50952	70615	Gear for Sports, Inc.	8/19/2020	8/19/2020	\$527.75
50953	M-117-0	Nantucket Office Products	8/19/2020	8/19/2020	\$101.50
50954	National G	National Grid	8/19/2020	8/19/2020	\$427.09
50955	NR01	Native Roots Gardening	8/19/2020	8/19/2020	\$881.40
50956	Titleist	Titleist	8/19/2020	8/19/2020	\$1,106.00
50957	Reis	P & M Reis Trucking	8/19/2020	8/19/2020	\$77.50
50958	MIA554	IBKUL CORP	8/25/2020	8/25/2020	\$380.59
50959	IPP01	Innovative Product Partners	8/25/2020	8/25/2020	\$758.98
50960	Island Beverage Ackcessories	Island Beverage Ackcessories	8/25/2020	8/25/2020	\$200.00
50961	MGC / SGC	Johnnie-O	8/25/2020	8/25/2020	\$2,196.88
50962	Kai	Kai Custom Gloves	8/25/2020	8/25/2020	\$656.00
50963	TAYLORMADE	Taylor Made Golf Company Inc.	8/25/2020	8/25/2020	\$872.76
50964	Titleist	Titleist	8/25/2020	8/25/2020	\$4,799.11
Subtotal:					\$32,123.92
Voided Checks:					\$0.00
Total:					\$32,123.92

**Miacomet
Balance Sheet
August 2020**

Assets

	Current YTD	Prior YTD
NGM - MIA Operating Account	\$798,482.15	\$570,093.94
Golf Shop Cash	\$600.00	\$600.00
Restaurant Cash	\$1,800.00	\$1,800.00
Change Bank	\$1,000.00	\$1,000.00
Petty Cash	\$300.00	\$300.00
Credit Cards Pro Shop	\$36,703.16	\$62,655.33
Credit Cards F&B	\$8,359.24	\$3,417.64
ACH Payment Admin	\$33,302.02	\$60.00
Total Cash	\$880,546.57	\$639,926.91
Accounts Receivable	\$267,660.67	\$217,849.88
Accounts Receivable-Siasconset Golf	\$27,194.39	\$33,981.66
Total Accounts Receivable	\$294,855.06	\$251,831.54
Inventory Golf Shop	\$112,358.76	\$120,527.06
Rental Club Inventory	\$900.00	\$900.00
Inventory Food	\$16,018.04	\$8,897.72
Inventory Bar	\$31,925.15	\$10,491.42
Inventory Wine	\$29,825.24	\$1,213.61
Inventory Pesticides	\$41,607.31	\$92,027.78
Total Inventory	\$232,634.50	\$234,057.59
Gift Cert Clearing Acct	\$0.00	\$0.00
Prepaid Expenses- Administration	\$69,067.41	\$55,674.81
Total Prepaid Expenses	\$69,067.41	\$55,674.81
Loan / Trailer	(\$9,000.00)	\$0.00
NGM Inc Exchange Account	\$0.00	\$0.00
Management Contract Escrow	\$17,705.07	\$17,640.37
Total Other Assets	\$8,705.07	\$17,640.37
Total Current Assets	\$1,485,808.61	\$1,199,131.22
Clubhouse	\$10,177,741.30	\$5,645,644.09
Golf Shop Renovations	\$753.00	\$0.00
ClubhouseDeck Awning	\$10,540.00	\$0.00
Clubhouse Grounds	\$20,500.00	\$3,000.00
Equipment	\$0.00	\$0.00
Insurance Claims Receivable	\$0.00	\$11,250.00
Ric-shaw Push/Pull Carts	\$1,666.07	\$1,666.07
Golf Course Equipment	\$838,905.87	\$836,592.46
Accum Depr/Amort	(\$8,969,865.09)	(\$8,649,123.34)
10 Year assets for expansion	\$349,835.00	\$349,835.00
20 Year assets for expansion	\$3,740.00	\$3,740.00
7 Year assets for expansion	\$971.00	\$971.00
Club House Renovations	\$4,705.00	\$0.00
Clubhouse Furn & Fix	\$5,255.25	\$0.00
Computer System	\$155,973.40	\$95,490.59
Golf Course Expansion (GC Exp-3 Yr)	\$803,986.00	\$803,986.00

**Miacomet
Balance Sheet
August 2020**

Furniture & Fixtures	\$1,174,498.34	\$1,157,638.34
Golf Cart Storage	\$27,677.56	\$27,677.56
Golf Course Renov 2	\$3,548,414.31	\$3,548,414.31
House Renovations	\$11,009.00	\$11,009.00
Land Improvements	\$2,924,115.00	\$2,924,115.00
Leasehold Improvements	\$4,132,447.41	\$4,074,752.29
Surveillance System	\$12,882.52	\$3,281.76
Vehicle & Dump Trailer	\$13,123.76	\$13,123.76
Unspecified- (Equipment)	\$165,827.96	\$145,325.25
Kitchen Equipment	\$29,299.55	\$20,420.11
Phone System	\$4,803.36	\$4,803.36
Computer System	\$0.00	\$0.00
Dormitory	\$1,405,247.86	\$404,453.49
Total Fixed Assets	<u>\$16,854,053.43</u>	<u>\$11,438,066.10</u>
Total Fixed Assets	<u>\$16,854,053.43</u>	<u>\$11,438,066.10</u>
Total Assets	<u><u>\$18,339,862.04</u></u>	<u><u>\$12,637,197.32</u></u>

**Miacomet
Balance Sheet
August 2020**

Liabilities and Equity

	Current YTD	Prior YTD
Accounts Payable	(\$4,044.70)	\$38,678.91
Total Accounts Payable	(\$4,044.70)	\$38,678.91
Total Accounts Payable	(\$4,044.70)	\$38,678.91
Lease payable TCF 008-0717174-300	\$11,557.24	\$41,509.22
MA Sales Tax Payables Golf	\$13,153.49	\$11,722.89
MA Meals Tax Payable	\$23,698.50	\$4,072.23
Lease payable TCF - 008-0717174-301	\$110,838.92	\$135,869.48
Clbhse / Dorm Payment	(\$38,529.46)	\$0.00
Total Accounts Payable	\$120,718.69	\$193,173.82
Accrued Payroll & Related Expenses	\$94,653.76	\$67,062.82
Employee Bonus Fund	\$9,074.58	\$7,473.63
Total Payroll	\$103,728.34	\$74,536.45
Chit CR Book (Tourn. Gift Cert.)	\$0.00	\$566.66
Gift Certificate Issued	\$45,696.30	\$36,099.95
Total Gift Certificate	\$45,696.30	\$36,666.61
Deferred Revenue	(\$10,998.60)	\$0.00
Total Deferred Revenue	(\$10,998.60)	\$0.00
Gratuity Liability Bar	(\$12.76)	(\$278.01)
Total Gratuity	(\$12.76)	(\$278.01)
Land Bank Advance on Operations	\$18,668,583.51	\$13,091,118.13
NLB – ST Advances	\$0.00	\$94,341.00
Total Other Funds	\$18,668,583.51	\$13,185,459.13
Note Payable- Nantucket Land Bank	\$4,329,733.00	\$4,329,733.00
Total Note Payable	\$4,329,733.00	\$4,329,733.00
Total Current Liabilities	\$23,257,448.48	\$17,819,291.00
Total Liabilities	\$23,253,403.78	\$17,857,969.91
Retained Earnings	(\$6,314,590.10)	(\$5,928,483.65)
Total Retained Earnings	(\$6,314,590.10)	(\$5,928,483.65)
NLB Equity Contribution	\$141,070.82	\$35,581.32
Total NLB Equity Contribution	\$141,070.82	\$35,581.32
Total Current Year P&L	\$1,259,977.54	\$672,129.74
Total Equity	(\$4,913,541.74)	(\$5,220,772.59)
Total Liabilities and Equity	\$18,339,862.04	\$12,637,197.32

Miacomet		Month To Date						YearTo Date					
August, 2020		Actual	Budget	Variance	Prior Year	Variance	Variance %	Actual	Budget	Variance	Prior Year	Variance	Variance %
Summary													
	Rounds	7,140	5,000	2,140	5,350	1,790	43%	19,377	14,470	398	15,140	4,237	34%
	Covers	10,996	2,500	8,496	3,466	7,530	340%	25,523	12,000	13,523	12,831	12,692	113%
Revenue													
	Golf Shop Revenue	967,117	792,300	174,817	767,673	199,443	22%	2,390,057	2,067,165	322,892	1,981,311	408,746	16%
	Food & Beverage	176,184	180,000	(3,816)	56,904	119,280	-2%	453,462	758,300	(304,838)	226,298	227,164	-40%
	Initiation Fees	0	0	0	0	0	#DIV/0!	43,200	118,000	(74,800)	138,600	(95,400)	-63%
	Membership Dues	0	0	0	0	0	#DIV/0!	1,353,706	1,468,810	(115,104)	1,361,115	(7,408)	-8%
	Member Finance Charges	832	0	832	78	754	#DIV/0!	5,401	1,300	4,101	1,901	3,500	315%
	Miscellaneous	14,836	16,900	(2,064)	7,942	6,894	-12%	66,632	95,960	(29,328)	207,683	(141,052)	-31%
	Total Revenue	1,158,968	989,200	169,768	832,597	326,371	17%	4,312,458	4,509,535	(197,077)	3,916,908	395,550	-4%
Cost of Goods Sold													
	Golf Shop	84,996	77,000	7,996	78,530	6,466	10%	206,270	215,600	(9,330)	218,726	(12,456)	-4%
	Food & Beverage	69,562	78,000	(8,438)	33,650	35,912	-11%	142,564	328,400	(185,836)	112,687	29,877	-57%
	Total Cost of Goods Sold	154,557	155,000	(443)	112,180	42,377	0%	348,835	544,000	(195,165)	331,414	17,421	-36%
	Gross Profit	1,004,411	834,200	170,211	720,417	283,994	20%	3,963,623	3,965,535	(1,912)	3,585,495	378,129	0%
Payroll Expense													
	Golf Shop	154,724	134,118	20,606	127,004	27,721	15%	421,649	392,652	28,997	370,916	50,733	7%
	Food & Beverage	57,669	51,921	5,748	31,916	25,754	11%	224,133	329,972	(105,839)	206,545	17,588	-32%
	General & Administrative	27,547	27,277	270	26,752	796	1%	218,350	218,216	134	221,698	(3,348)	0%
	Grounds	107,694	114,919	(7,225)	111,219	(3,525)	-6%	569,588	627,352	(57,764)	597,117	(27,529)	-9%
	Total Payroll	347,635	328,235	19,400	296,890	50,745	6%	1,433,720	1,568,192	(134,472)	1,396,276	37,444	-9%
Operating Expenses													
	Golf Shop	22,667	18,421	4,246	28,194	(5,526)	23%	161,267	155,796	5,471	137,132	24,135	4%
	Food & Beverage	11,274	8,850	2,424	11,855	(581)	27%	65,405	73,650	(8,245)	70,066	(4,661)	-11%
	Membership	0	3,000	(3,000)	0	0	-100%	21,600	124,000	(102,400)	(5,030)	26,630	-83%
	Maintenance	11,445	552	10,893	3,182	8,263	1973%	26,495	12,864	13,631	20,879	5,616	106%
	General & Administrative	134,907	84,642	50,265	108,498	26,410	59%	743,024	673,396	69,628	762,926	(19,902)	10%
	Grounds	37,301	28,791	8,510	40,337	(3,036)	30%	248,839	298,853	(50,014)	252,914	(4,075)	-17%
	Total Operating Expenses	217,595	144,256	73,339	192,065	25,530	51%	1,266,630	1,338,559	(71,929)	1,238,887	27,743	-5%
	Total Expense	565,229	472,491	92,738	488,955	76,274	20%	2,700,350	2,906,751	(206,401)	2,635,163	33,952	-7%
	Income/(Loss) from Operations	439,181	361,709	77,472	231,462	207,720	21%	1,263,273	1,058,784	204,489	950,332	312,941	19%
	Depreciation Expense	0	0	0	0	0	#DIV/0!	0	278,202	(278,202)	278,202	(278,202)	-100%
	Net After Depreciation	439,181	361,709	77,472	231,462	207,720	21%	1,263,273	780,582	482,691	672,130	591,143	62%

Miacomet
August, 2020
Departmental Summary

		Month To Date						Year To Date					
		Actual	Budget	Variance	Prior Year	Variance	Variance %	Actual	Budget	Variance	Prior Year	Variance	Variance %
	Rounds	7,140	5,000	2,140	5,350	1,790	43%	19,377	14,470	398	15,140	4,237	34%
	Covers	10,996	2,500	8,496	3,466	7,530	340%	25,523	12,000	13,523	12,831	12,692	113%
Golf Shop													
Revenue		967,117	792,300	174,817	767,673	199,443	22%	2,390,057	2,067,165	322,892	1,981,311	408,746	16%
Cost of Goods Sold		84,996	77,000	7,996	78,530	6,466	10%	206,270	215,600	(9,330)	218,726	(12,456)	-4%
Payroll Expense		154,724	134,118	20,606	127,004	27,721	15%	421,649	392,652	28,997	370,916	50,733	7%
Operating Expense		22,667	18,421	4,246	28,194	(5,526)	23%	161,267	155,796	5,471	137,132	24,135	4%
Net Profit / (Loss)		704,729	562,761	141,968	533,946	170,784	25%	1,600,871	1,303,117	297,754	1,254,538	346,334	23%
Food & Beverage													
Revenue		176,184	180,000	(3,816)	56,904	119,280	-2%	453,462	758,300	(304,838)	226,298	227,164	-40%
Cost of Goods Sold		69,562	78,000	(8,438)	33,650	35,912	-11%	142,564	328,400	(185,836)	112,687	29,877	-57%
Payroll Expense		57,669	51,921	5,748	31,916	25,754	11%	224,133	329,972	(105,839)	206,545	17,588	-32%
Operating Expense		11,274	8,850	2,424	11,855	(581)	27%	65,405	73,650	(8,245)	70,066	(4,661)	-11%
Net Profit / (Loss)		37,679	41,229	(3,550)	(20,517)	58,195	-9%	21,360	26,278	(4,918)	(163,000)	184,360	-19%
Membership													
Dues		0	0	0	0	0	#DIV/0!	1,353,706	1,468,810	(115,104)	1,361,115	(7,408)	-8%
Initiation Fees		0	0	0	0	0	#DIV/0!	43,200	118,000	(74,800)	138,600	(95,400)	-63%
Member Finance Charges		832	0		78	754	#DIV/0!	5,401	1,300		1,901	3,500	315%
Payroll Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Operating Expense		0	3,000	(3,000)	0	0	-100%	21,600	124,000	(102,400)	(5,030)	26,630	-83%
Net Profit / (Loss)		832	(3,000)	3,832	78	754	-128%	1,380,707	1,464,110	(83,403)	1,506,645	(125,938)	-6%
Grounds													
Payroll Expense		107,694	114,919	(7,225)	111,219	(3,525)	-6%	569,588	627,352	(57,764)	597,117	(27,529)	-9%
Operating Expense		37,301	28,791	8,510	40,337	(3,036)	30%	248,839	298,853	(50,014)	252,914	(4,075)	-17%
Net Profit / (Loss)		(144,995)	(143,710)	(1,285)	(151,556)	6,561	1%	(818,427)	(926,205)	107,778	(850,032)	31,604	-12%
General & Administrative													
Revenue		14,836	16,900	(2,064)	7,942	6,894	-12%	66,632	95,960	(29,328)	207,683	(141,052)	-31%
Payroll Expense		27,547	27,277	270	26,752	796	1%	218,350	218,216	134	221,698	(3,348)	0%
Operating Expense		134,907	84,642	50,265	108,498	26,410	59%	743,024	673,396	69,628	762,926	(19,902)	10%
Net Profit / (Loss)		(147,619)	(95,019)	(52,600)	(127,307)	(20,311)	55%	(894,743)	(795,652)	(99,091)	(776,941)	(117,802)	12%
Maintenance													
Payroll Expense		0	0	0	0	0	#DIV/0!	0	0	0	0	0	#DIV/0!
Operating Expense		11,445	552	10,893	3,182	8,263	1973%	26,495	12,864	13,631	20,879	5,616	106%
Net Profit / (Loss)		(11,445)	(552)	(10,893)	(3,182)	(8,263)	1973%	(26,495)	(12,864)	(13,631)	(20,879)	(5,616)	106%
Income/(Loss) from Operations		439,181	361,709	77,472	231,462	207,720	21%	1,263,273	1,058,784	204,489	950,332	312,941	19%
Depreciation Expense		0	0	0	0	0	#DIV/0!	0	278,202	(278,202)	278,202	(278,202)	-100%
Net After Depreciation		439,181	361,709	77,472	231,462	207,720	21%	1,263,273	780,582	482,691	672,130	591,143	62%

<div>Miacomet</div> <div>August, 2020</div> <div>Golf Shop</div>								Year To Date					
Month To Date								Year To Date					
	Actual	Budget	Variance	Prior Year	Variance	Variance %	Variance Code	Actual	Budget	Variance	Prior Year	Variance	Variance %
Revenue													
Play Cards	0	0	0	0	0	#DIV/0!	1	0	0	0	0	0	#DIV/0!
Winter Membership	0	0	0	0	0	#DIV/0!	2	0	0	0	700	(700)	#DIV/0!
Resident Discount Cards	3,200	2,000	1,200	1,900	1,300	60%	3	49,075	37,400	11,675	36,600	12,475	31%
Handicap (Non-Members)	175	200	(25)	175	0	-13%	4	980	1,245	(265)	1,225	(245)	-21%
Greens Fees	546,130	437,000	109,130	426,775	119,355	25%	5	1,361,920	1,104,725	257,195	1,061,649	300,271	23%
Cart Fees	78,950	64,000	14,950	56,554	22,396	23%	6	192,498	185,810	6,688	159,440	33,058	4%
Golf Club Repair	116	100	16	88	28	16%	7	411	625	(214)	657	(246)	-34%
Range Ball Sales	40,685	40,000	685	39,096	1,589	2%	8	102,022	104,650	(2,628)	104,248	(2,226)	-3%
Club Rental Sets	13,492	23,500	(10,008)	22,777	(9,285)	-43%	9	23,788	61,410	(37,622)	56,791	(33,003)	-61%
Walking Trolley Rental	6,146	7,000	(854)	6,919	(772)	-12%	10	19,340	16,400	2,940	16,186	3,154	18%
Club/Cart Storage	141	0	141	141	0	#DIV/0!	11	20,282	22,000	(1,718)	19,821	462	-8%
Lessons	146,047	82,000	64,047	81,458	64,589	78%	12	271,891	166,500	105,391	165,573	106,318	63%
Golf Clinics	0	27,500	(27,500)	27,145	(27,145)	-100%	13	0	44,500	(44,500)	43,205	(43,205)	-100%
Tournaments	0	1,000	(1,000)	(3,291)	3,291	-100%	14	1,570	8,500	(6,930)	3,609	(2,039)	-82%
Merchandise	132,035	108,000	24,035	107,935	24,099	22%	15	346,313	313,400	32,913	311,635	34,679	11%
Over/Under	0	0	0	3	(2)	#DIV/0!		(34)	0	(34)	(26)	(8)	#DIV/0!
Total Revenue	967,117	792,300	174,817	767,673	199,443	22%		2,390,057	2,067,165	322,892	1,981,311	408,746	16%
Cost of Goods Sold													
Golf Shop	85,025	76,000	9,025	77,623	7,402	12%	16	206,362	213,500	(7,138)	215,947	(9,585)	-3%
Member 10% Shop Discounts	(29)	1,000	(1,029)	907	(936)	-103%		(91)	2,100	(2,191)	2,779	(2,870)	-104%
Total Cost of Goods Sold	84,996	77,000	7,996	78,530	6,466	10%		206,270	215,600	(9,330)	218,726	(12,456)	-4%
Gross Profit	882,121	715,300	166,821	689,143	192,978	23%		2,183,787	1,851,565	332,222	1,762,585	421,202	18%
Payroll Expense													
Golf Lessons	93,631	68,000	25,631	67,182	26,449	38%	17	194,374	134,000	60,374	130,227	64,147	45%
Gripping	124	100	24	73	51	24%	18	448	750	(302)	672	(224)	-40%
Golf Clinic	0	11,400	(11,400)	11,360	(11,360)	-100%	19	0	32,300	(32,300)	31,925	(31,925)	-100%
Director of Golf Gross	7,601	7,438	163	7,239	362	2%	20	59,586	59,504	82	56,978	2,608	0%
Head Golf Pro	8,680	10,500	(1,820)	7,883	797	-17%	21	33,600	43,638	(10,038)	31,786	1,814	-23%
Golf Professional Subs	6,377	6,400	(23)	6,377	(0)	0%	22	15,566	18,300	(2,734)	18,034	(2,469)	-15%
Golf Shop Manager	0	0	0	0	0	#DIV/0!	23	0	0	0	0	0	#DIV/0!
Outside Service Mgr	0	0	0	0	0	#DIV/0!	24	0	0	0	0	0	#DIV/0!
Shop Clerks Gross	12,919	9,000	3,919	7,098	5,821	44%	25	43,707	39,000	4,707	34,983	8,724	12%
Outside Services Payroll	25,391	21,280	4,111	19,791	5,600	19%	26	74,369	65,160	9,209	66,311	8,057	14%
Commissions PR Equipment Sales Off	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Payroll	154,724	134,118	20,606	127,004	27,721	15%		421,649	392,652	28,997	370,916	50,733	7%
Operating Expenses													
Advertising	0	0	0	0	0	#DIV/0!	27	0	0	0	0	0	#DIV/0!
Dues and Subscriptions	0	0	0	0	0	#DIV/0!	28	2,345	300	2,045	330	2,015	682%
Travel and Education	0	0	0	0	0	#DIV/0!	29	1,507	3,100	(1,593)	2,352	(845)	-51%
Club Car/Golf Car Lease	14,041	12,621	1,420	11,170	2,871	11%	30	70,405	50,484	19,921	55,850	14,554	39%

Visage GPS	0	2,800	(2,800)	3,002	(3,002)	-100%	31	21,756	22,400	(644)	21,944	(188)	-3%
Range Supplies	0	0	0	569	(569)	#DIV/0!	32	10,464	9,000	1,464	5,410	5,054	16%
Golf Cart Repairs & Maintenance	218	500	(282)	862	(644)	-56%	33	800	1,000	(200)	1,014	(214)	-20%
Range Picker Repair & Maintenance	85	0	85	0	85	#DIV/0!	34	804	1,000	(196)	254	550	-20%
Range Balls	3,038	0	3,038	2,000	1,038	#DIV/0!	35	9,338	6,000	3,338	2,000	7,338	56%
Tees, Markers, Etc.	304	0	304	4,956	(4,652)	#DIV/0!	36	2,166	22,812	(20,646)	13,486	(11,320)	-91%
Score Cards	0	0	0	0	0	#DIV/0!	37	2,210	3,000	(790)	5,508	(3,298)	-26%
Uniforms / Clothing Allowance	1,222	0	1,222	258	964	#DIV/0!	38	3,402	3,000	402	2,738	664	13%
Bag Tags	0	0	0	33	(33)	#DIV/0!	39	0	1,000	(1,000)	771	(771)	-100%
Shipping (ups/fedex)	(480)	50	(530)	94	(573)	-1059%	40	1,265	400	865	136	1,129	216%
Office/Shop Supplies	344	150	194	27	317	129%	41	1,118	1,200	(82)	1,175	(57)	-7%
Cell Phones	0	0	0	0	0	#DIV/0!	42	0	0	0	0	0	#DIV/0!
Handicaps	345	1,500	(1,155)	1,025	(680)	-77%	43	13,935	14,500	(565)	13,810	125	-4%
Golf Course Water Supplies	0	500	(500)	966	(966)	-100%	44	0	3,500	(3,500)	2,607	(2,607)	-100%
Damaged Goods/Outdated Merchandise	0	0	0	0	0	#DIV/0!	45	0	0	0	874	(874)	#DIV/0!
Rental Clubs	0	0	0	0	0	#DIV/0!	46	10,335	6,000	4,335	1,650	8,685	72%
Golf Clinic Equipment	0	0	0	0	0	#DIV/0!	47	0	0	0	0	0	#DIV/0!
Golf Shop Small Equipment	1,687	0	1,687	153	1,534	#DIV/0!	48	1,761	500	1,261	217	1,545	252%
Tournament Expenses	1,864	0	1,864	2,811	(947)	#DIV/0!	49	4,147	5,000	(853)	3,483	664	-17%
Tournament Supplies	0	300	(300)	268	(268)	-100%	50	1,763	1,600	163	1,524	240	10%
Supplies	0	0	0	0	0	#DIV/0!	51	1,746	0	1,746	0	1,746	#DIV/0!
Total Operating Expenses	22,667	18,421	4,246	28,194	(5,526)	23%		161,267	155,796	5,471	137,132	24,135	4%
Income/(Loss) from Operations	704,729	562,761	141,968	533,946	170,784	25%		1,600,871	1,303,117	297,754	1,254,538	346,334	23%

Miacomet
August, 2020
Food & Beverage

	Month To Date						Variance Code	Year To Date					
	Actual	Budget	Variance	Prior Year	Variance	Variance %		Actual	Budget	Variance	Prior Year	Variance	Variance %
Revenue													
Food Sales	86,995	116,000	(29,005)	22,450	64,546	-25%	52	217,543	474,100	(256,557)	91,121	126,422	-54%
Bar Sales	89,188	64,000	25,188	34,454	54,734	39%	53	235,946	284,200	(48,255)	135,276	100,670	-17%
Clubhouse Usage Fees (Rental)	0	0	0	0	0	#DIV/0!	54	0	0	0	0	0	#DIV/0!
Over/Under	0	0	0	(0)	0	#DIV/0!		(27)	0	(27)	(99)	72	#DIV/0!
Total Revenue	176,184	180,000	(3,816)	56,904	119,280	-2%		453,462	758,300	(304,838)	226,298	227,164	-40%
Cost of Goods Sold													
Food	39,940	50,000	(10,060)	11,283	28,656	-20%	55	103,770	203,000	(99,230)	51,714	52,056	-49%
Beer	10,258	7,000	3,258	6,886	3,371	47%	56	24,524	40,700	(16,176)	20,641	3,883	-40%
Wine	6,550	7,000	(450)	3,076	3,474	-6%	57	1,923	27,000	(25,077)	11,325	(9,403)	-93%
Bar Paper/Supply Cost	(172)	0	(172)	0	(172)	#DIV/0!	58	(4,094)	200	(4,294)	0	(4,094)	-2147%
Non- Alcoholic Beverage	6,280	5,000	1,280	7,039	(759)	26%	59	10,396	16,500	(6,104)	10,384	12	-37%
Bar Snacks	1,118	500	618	2,414	(1,296)	124%	60	302	3,100	(2,798)	1,665	(1,363)	-90%
Liquor	5,589	6,500	(911)	2,657	2,933	-14%	61	5,745	28,300	(22,555)	15,753	(10,008)	-80%
Member Food 10% Discount	0	2,000	(2,000)	296	(296)	-100%		0	9,600	(9,600)	1,206	(1,206)	-100%
Total Cost of Goods Sold	69,562	78,000	(8,438)	33,650	35,912	-11%		142,564	328,400	(185,836)	112,687	29,877	-57%
Gross Profit	106,622	102,000	4,622	23,254	83,368	5%		310,897	429,900	(119,003)	113,611	197,287	-28%
Payroll Expense													
Food & Beverage Manager	5774.17	5650	124	5263.18	511	2%	62	40,047	45,200	(5,153)	41,426	(1,380)	-11%
Restaurant Manager	0	0	0	0	0	#DIV/0!	63	0	0	0	0	0	#DIV/0!
Chef Gross	0	6438	(6,438)	6387.38	(6,387)	-100%	64	23,134	51,504	(28,370)	50,275	(27,140)	-55%
Payroll Bar/Wait Staff	26854	18000	8,854	11487.5	15,367	49%	65	75,215	97,600	(22,385)	56,873	18,342	-23%
Cook Gross	5962	5833	129	5436.92	525	2%	66	38,654	46,668	(8,014)	42,794	(4,140)	-17%
Kitchen Staff/Dishwashers Gross	19,080	16,000	3,080	3,341	15,739	19%	67	47,082	89,000	(41,918)	15,177	31,906	-47%
Total Payroll	57,669	51,921	5,748	31,916	25,754	11%		224,133	329,972	(105,839)	206,545	17,588	-32%
Operating Expenses													
Advertising	0	0	0	0	0	#DIV/0!	68	0	0	0	0	0	#DIV/0!
Dues and Subscriptions	0	0	0	0	0	#DIV/0!	69	480	300	180	295	185	60%
Travel and Education	1500	0	1,500	1,000	500	#DIV/0!	70	5,500	6,000	(500)	5,467	33	-8%
Uniforms / Clothing Allowance	314.41	0	314	18	296	#DIV/0!	71	2,345	3,000	(655)	1,238	1,107	-22%
Clubhouse Cleaning Labor	3,838	5,000	(1,162)	7,245	(3,407)	-23%	72	24,494	40,000	(15,506)	23,134	1,360	-39%
Clubhouse Floor Supplies	3452	1500	1,952	(143)	3,596	130%	73	12,559	9,000	3,559	4,481	8,078	40%
China, Glass & Silver	30	0	30	0	30	#DIV/0!	74	1,299	600	699	1,026	274	117%
Kitchen Cleaning & Dishwasher Supplies	(321)	450	(771)	0	(321)	-171%	75	381	3,600	(3,219)	0	381	-89%
Kitchen Equipment Lease	0	0	0	0	0	#DIV/0!	76	0	0	0	22,500	(22,500)	#DIV/0!
Kitchen Equipment Repair & Maint	71	0	71	0	71	#DIV/0!	77	516	500	16	0	516	3%
Bar Repair & Maintenance	0	0	0	0	0	#DIV/0!	78	731	500	231	0	731	46%
Bar Small Equipment	0	0	0	0	0	#DIV/0!	79	4,179	200	3,979	2,096	2,084	1990%
Kitchen Small Equipment	172	0	172	0	172	#DIV/0!	80	2,667	1,500	1,167	631	2,036	78%
Clubhouse Small Equipment	0	0	0	0	0	#DIV/0!	81	2,759	1,500	1,259	808	1,951	84%
Kitchen Laundry	201	500	(299)	0	201	-60%	82	692	1,000	(308)	0	692	-31%
Kitchen Paper & Supplies	1,955	500	1,455	3,734	(1,779)	291%	83	6,024	4,000	2,024	8,286	(2,263)	51%
Clubhouse Cleaning & Supplies	0	100	(100)	0	0	-100%	84	334	800	(466)	0	334	-58%
Flowers/Decorations	62	800	(738)	0	62	-92%	85	445	1,150	(705)	104	341	-61%
Total Operating Expenses	11,274	8,850	2,424	11,855	(581)	27%		65,405	73,650	(8,245)	70,066	(4,661)	-11%
Income/(Loss) from Operations	37,679	41,229	(3,550)	(20,517)	58,195	-9%		21,360	26,278	(4,918)	(163,000)	184,360	-19%

Miacomet
August, 2020
Membership

August, 2020 Membership		Month To Date						Variance Code	YearTo Date					
		Actual	Budget	Variance	Prior Year	Variance	Variance %		Actual	Budget	Variance	Prior Year	Variance	Variance %
Revenue														
Initiation Fees		0	0	0	0	0	#DIV/0!	86	43,200	118,000	(74,800)	138,600	(95,400)	-63%
Member Dues		0	0	0	0	0	#DIV/0!	87	1,353,706	1,468,810	(115,104)	1,361,115	(7,408)	-8%
Member Finance Charges		832	0	832	78	754	#DIV/0!	88	5,401	1,300	4,101	1,901	3,500	315%
Total Revenue		832	0	832	78	754	#DIV/0!		1,402,307	1,588,110	(185,803)	1,501,615	(99,308)	-12%
Operating Expenses														
Capital Fund from Init. Fees		0	0	0	0	0	#DIV/0!	89	21,600	118,000	(96,400)	(5,400)	27,000	-82%
Member Relations		0	3,000	(3,000)	0	0	-100%	90	0	6,000	(6,000)	370	(370)	-100%
Total Operating Expenses		0	3,000	(3,000)	0	0	-100%		21,600	124,000	(102,400)	(5,030)	26,630	-83%
Income/(Loss) from Operations		832	(3,000)	3,832	78	754	-128%		1,380,707	1,464,110	(83,403)	1,506,645	(125,938)	-6%

Miacomet
August, 2020
Grounds

	Month To Date						Variance Code	Year To Date					
	Actual	Budget	Variance	Prior Year	Variance	Variance %		Actual	Budget	Variance	Prior Year	Variance	Variance %
Payroll Expense													
Golf Course Superintendent Gross	13,822	13,525	297	13,421	402	2%	91	108,349	108,200	149	105,633	2,715	0%
Assistant Superintendent	8,304	8,125	179	8,048	255	2%	92	65,089	65,000	89	63,346	1,743	0%
Asst. Superintendent #2	5,055	10,000	(4,945)	11,318	(6,263)	-49%	93	38,460	62,000	(23,540)	57,078	(18,618)	-38%
Mechanic Gross	7,161	6,269	892	7,854	(693)	14%	94	54,371	50,152	4,219	53,824	547	8%
Hourly Labor Gross	3,984	5,000	(1,016)	2,033	1,951	-20%	95	49,313	34,000	15,313	16,669	32,644	45%
Seasonal Labor	69,368	72,000	(2,632)	68,546	822	-4%	96	254,006	308,000	(53,994)	300,567	(46,561)	-18%
Total Payroll	107,694	114,919	(7,225)	111,219	(3,525)	-6%		569,588	627,352	(57,764)	597,117	(27,529)	-9%
Operating Expenses													
Water	637	0	637	0	637	#DIV/0!	97	945	0	945	1,080	(135)	#DIV/0!
Golf Course Supplies	0	0	0	0	0	#DIV/0!	98	7,064	11,500	(4,436)	8,269	(1,205)	-39%
Fertilizer	2,200	0	2,200	3,400	(1,200)	#DIV/0!	99	2,200	13,000	(10,800)	7,971	(5,771)	-83%
Chemicals/Weed Control	0	0	0	3,410	(3,410)	#DIV/0!	100	55,809	50,000	5,809	29,777	26,031	12%
Surfactants	0	0	0	650	(650)	#DIV/0!	101	20,000	20,000	0	15,972	4,028	0%
Tools	0	0	0	0	0	#DIV/0!	102	4,552	6,000	(1,448)	2,765	1,788	-24%
Shop Supplies	276	610	(334)	953	(676)	-55%	103	5,102	4,880	222	3,284	1,817	5%
Electric - Pump House & Irrigation	3,084	4,000	(916)	1,556	1,528	-23%	104	5,837	9,550	(3,713)	3,082	2,755	-39%
Electric - Maintenance Building	688	700	(12)	412	276	-2%	105	3,109	4,100	(991)	2,011	1,098	-24%
Liquid Propane	0	0	0	0	0	#DIV/0!	106	4,940	4,900	40	5,244	(304)	1%
Cell Phones	435	175	260	133	302	148%	107	1,194	1,775	(581)	1,267	(73)	-33%
Raw Materials & Topdressing	4,091	2,500	1,591	3,501	590	64%	108	14,362	12,500	1,862	12,071	2,291	15%
Seed	0	0	0	768	(768)	#DIV/0!	109	0	1,500	(1,500)	1,741	(1,741)	-100%
Gas, Oil & Diesel	5,369	4,000	1,369	3,573	1,796	34%	110	8,704	15,000	(6,296)	14,350	(5,646)	-42%
Debris Disposal Removal	0	0	0	0	0	#DIV/0!	111	0	500	(500)	0	0	-100%
Golf Course Repairs & Main	0	0	0	0	0	#DIV/0!	112	0	8,000	(8,000)	898	(898)	-100%
Equipment - Repairs & Main	5,627	5,000	627	2,823	2,804	13%	113	27,409	31,000	(3,591)	36,536	(9,127)	-12%
Irrigation - Repair & Main	447	2,000	(1,553)	3,569	(3,122)	-78%	114	21,494	13,000	8,494	17,601	3,893	65%
Roads / Fences - Repair & Main	0	0	0	0	0	#DIV/0!	115	0	2,000	(2,000)	0	0	-100%
Contract Services	0	0	0	0	0	#DIV/0!	116	1,290	4,000	(2,710)	4,950	(3,660)	-68%
Small Equipment Rental	0	0	0	0	0	#DIV/0!	117	460	500	(40)	0	460	-8%
Leases (Utility Vehicles)	7,820	8,400	(580)	7,820	0	-7%	118	39,101	42,000	(2,899)	48,012	(8,911)	-7%
Consultants	0	0	0	252	(252)	#DIV/0!	119	0	2,500	(2,500)	252	(252)	-100%
Office Supplies	0	0	0	892	(892)	#DIV/0!	120	0	2,000	(2,000)	973	(973)	-100%
Cable TV & Internet	110	106	4	108	2	3%	121	679	848	(169)	1,112	(434)	-20%
Telephone	0	0	0	0	0	#DIV/0!	122	0	0	0	0	0	#DIV/0!
Travel and Education	0	0	0	0	0	#DIV/0!	123	4,120	12,500	(8,380)	11,019	(6,899)	-67%
Dues & Subscriptions	0	0	0	0	0	#DIV/0!	124	1,125	1,200	(75)	904	221	-6%
Uniforms	1,590	0	1,590	356	1,234	#DIV/0!	125	5,488	8,500	(3,012)	6,174	(686)	-35%
Storage Container Rental	0	0	0	500	(500)	#DIV/0!	126	0	0	0	3,500	(3,500)	#DIV/0!
Employee Relations	0	300	(300)	0	0	-100%	127	0	600	(600)	0	0	-100%
Groundwater Monitoring	0	0	0	0	0	#DIV/0!	128	0	0	0	0	0	#DIV/0!
Freight	591	1,000	(409)	5,661	(5,070)	-41%	129	6,248	9,000	(2,752)	9,011	(2,763)	-31%
Clubhouse Grounds	4,337	0	4,337	0	4,337	#DIV/0!	130	7,608	6,000	1,608	3,087	4,521	27%
Total Operating Expenses	37,301	28,791	8,510	40,337	(3,036)	30%		248,839	298,853	(50,014)	252,914	(4,075)	-17%
Income/(Loss) from Operations	(144,995)	(143,710)	(1,285)	(151,556)	6,561	1%		(818,427)	(926,205)	107,778	(850,032)	31,604	-12%

Miacomet
August, 2020
Maintenance

	Month To Date						Variance Code	Year To Date					
	Actual	Budget	Variance	Prior Year	Variance	Variance %		Actual	Budget	Variance	Prior Year	Variance	Variance %
Operating Expenses													
Clubhouse Repair & Maintenance	3,658	0	3,658	100	3,558	#DIV/0!	131	6,108	2,000	4,108	100	6,008	205%
Golf Course Building Repair & Maint	4,247	0	4,247	635	3,612	#DIV/0!	132	9,458	2,000	7,458	7,442	2,016	373%
Golf Course Building HVAC R&M	0	300	(300)	0	0	-100%	133	0	600	(600)	595	(595)	-100%
Clubhouse HVAC R&M	0	0	0	1,585	(1,585)	#DIV/0!	134	0	500	(500)	2,154	(2,154)	-100%
Clubhouse Electrical R&M	0	0	0	0	0	#DIV/0!	135	112	1,000	(888)	125	(12)	-89%
Golf Course Building Electrical R&M	948	0	948	0	948	#DIV/0!	136	1,432	1,000	432	2,963	(1,531)	43%
Clubhouse Plumbing R&M	0	0	0	862	(862)	#DIV/0!	137	955	1,400	(445)	5,865	(4,910)	-32%
Oakson Septic System	0	0	0	0	0	#DIV/0!	138	0	1,600	(1,600)	1,360	(1,360)	-100%
Golf Course Building Plumbing R&M	2,592	0	2,592	0	2,592	#DIV/0!	139	3,155	1,000	2,155	175	2,980	215%
Alarm System/Activity	0	52	(52)	0	0	-100%	140	1,715	1,364	351	100	1,615	26%
Refrigeration	0	200	(200)	0	0	-100%	141	3,560	400	3,160	0	3,560	790%
Miscellaneous	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Operating Expenses	11,445	552	10,893	3,182	8,263	1973%		26,495	12,864	13,631	20,879	5,616	106%
Income/(Loss) from Operations	(11,445)	(552)	(10,893)	(3,182)	(8,263)	1973%		(26,495)	(12,864)	0	(20,879)	(5,616)	106%

Miacomet
August, 2020
General & Administrative

	Month To Date						Variance Code	Year To Date					
	Actual	Budget	Variance	Prior Year	Variance	Variance %		Actual	Budget	Variance	Prior Year	Variance	Variance %
Revenue													
Other Income	0	0	0	0	0	#DIV/0!	142	0	0	0	152,500	(152,500)	#DIV/0!
Interest Income	0	0	0	0	0	#DIV/0!	143	0	0	0	57	(57)	#DIV/0!
Winter Memberships	0	0	0	0	0	#DIV/0!	144	0	0	0	0	0	#DIV/0!
House Rental Income	14,836	16,900	(2,064)	7,942	6,894	-12%	145	66,632	95,960	(29,328)	55,127	11,505	-31%
	0	0	0	0	0	#DIV/0!		0	0	0	0	0	#DIV/0!
Total Revenue	14,836	16,900	(2,064)	7,942	6,894	-12%		66,632	95,960	(29,328)	207,683	(141,052)	-31%
Payroll Expense													
Controller	7,460	7,300	160	7,239	221	2%	146	58,480	58,400	80	66,201	(7,721)	0%
Administrative Services Manager	5,110	5,000	110	4,684	426	2%	147	40,055	40,000	55	36,868	3,187	0%
Management Payment	14,977	14,977	(0)	14,829	148	0%	148	119,815	119,816	(1)	118,629	1,186	0%
Total Payroll	27,547	27,277	270	26,752	796	1%		218,350	218,216	134	221,698	(3,348)	0%
Operating Expenses													
Cleaning Admin. Office	0	500	(500)	980	(980)	-100%	149	0	4,000	(4,000)	4,620	(4,620)	-100%
Employee Shift Meals 100%	1,707	700	1,007	1,150	557	144%	150	5,088	3,100	1,988	8,668	(3,580)	64%
Office Supplies	860	500	360	431	429	72%	152	4,715	3,400	1,315	5,159	(444)	39%
Bank & Finance Charges	12	20	(8)	33	(21)	-40%	153	(21)	160	(181)	375	(396)	-113%
Credit Card Merchant Services	22,145	8,000	14,145	9,261	12,884	177%	154	53,150	43,600	9,550	39,618	13,532	22%
Nant Land Bank Debt - Interest	0	0	0	0	0			0	0	0	0	0	
Office Equipment Leases	161	170	(9)	0	161	-6%	155	1,692	1,360	332	0	1,692	24%
Office Furniture	0	0	0	0	0	#DIV/0!	156	258	0	258	107	151	#DIV/0!
Advertising	0	0	0	0	0	#DIV/0!	157	0	0	0	0	0	#DIV/0!
Postage & Shipping	61	50	11	243	(182)	21%	158	726	400	326	571	155	81%
Dues and Subscriptions	99	300	(201)	832	(733)	-67%	159	2,092	2,400	(308)	2,801	(708)	-13%
Travel and Education	1,000	0	1,000	1,000	0	#DIV/0!	160	6,275	9,000	(2,725)	10,449	(4,174)	-30%
POS Support/Computer Support	2,516	2,400	116	2,648	(133)	5%	161	52,724	19,200	33,524	32,670	20,054	175%
Legal Fees	0	0	0	0	0	#DIV/0!	162	0	2,000	(2,000)	0	0	-100%
Professional Accounting	13,700	0	13,700	12,400	1,300	#DIV/0!	163	13,700	10,000	3,700	17,400	(3,700)	37%
Cell Phones	258	200	58	186	73	29%	164	2,679	1,600	1,079	1,939	740	67%
Payroll Service	5,388	4,500	888	4,539	849	20%	165	28,438	27,500	938	25,827	2,611	3%
Trash Removal	3,508	1,450	2,058	1,597	1,911	142%	166	12,817	11,600	1,217	10,978	1,840	10%
Employee Relations	65	0	65	0	65	#DIV/0!	167	390	500	(110)	48	342	-22%
Incentive Bonuses'	0	0	0	0	0	#DIV/0!	168	0	0	0	0	0	#DIV/0!
License & Fees	90	0	90	0	90	#DIV/0!	169	4,198	1,000	3,198	923	3,274	320%
Electricity	3,645	3,000	645	4,508	(862)	22%	171	22,912	24,000	(1,088)	33,129	(10,217)	-5%
Liquid Propane	925	1,000	(75)	686	240	-7%	172	16,778	8,000	8,778	7,263	9,515	110%
Telephone	392	350	42	337	54	12%	173	3,562	2,800	762	2,392	1,170	27%
Heating Fuel	0	0	0	0	0	#DIV/0!	174	0	0	0	0	0	#DIV/0!
Water	279	500	(222)	322	(44)	-44%	175	2,431	2,350	81	2,964	(533)	3%
Cable TV & Internet	2,316	550	1,766	1,493	823	321%	176	15,663	4,400	11,263	7,481	8,182	256%
Web Site	0	0	0	0	0	#DIV/0!	177	0	0	0	0	0	#DIV/0!
EPLI Insurance	0	0	0	0	0	#DIV/0!	178	11,988	11,900	88	5,928	6,061	1%
Insurance - Property/Liability	0	0	0	0	0	#DIV/0!	179	61,171	56,840	4,331	47,786	13,385	8%
Professional Liability	0	0	0	0	0	#DIV/0!	180	2,155	2,300	(145)	2,230	(75)	-6%
Insurance - Workers Comp	2,829	1,200	1,629	2,337	493	136%	181	11,522	9,600	1,922	7,402	4,121	20%
Excise Tax/Truck Registration	0	0	0	0	0	#DIV/0!	182	250	470	(220)	454	(204)	-47%

Insurance - Vehicles	0	0	0	0	0	#DIV/0!	183	1,800	2,600	(800)	2,510	(710)	-31%
Land Management Payment (\$1/Round)	0	0	0	0	0	#DIV/0!	184	0	20,500	(20,500)	19,341	(19,341)	-100%
Bad Debt	0	0	0	0	0	#DIV/0!	185	0	0	0	0	0	#DIV/0!
Retirement Plan	2,462	1,900	562	3,210	(748)	30%	186	22,528	15,200	7,328	17,056	5,472	48%
Payroll Taxes - Mgmt. & Empl. Exp.	39,197	28,000	11,197	27,811	11,386	40%	187	160,299	140,500	19,799	142,925	17,374	14%
Employee Housing Rent	6,300	5,800	500	7,100	(800)	9%	188	40,600	41,600	(1,000)	90,050	(49,450)	-2%
Employee Housing - Utilities	958	1,800	(842)	428	530	-47%	189	12,597	15,000	(2,403)	15,214	(2,617)	-16%
Employee Housing R&M	989	500	489	294	696	98%	190	7,018	4,000	3,018	6,644	374	75%
Health Insurance	20,578	17,582	2,996	22,185	(1,607)	17%	191	141,565	140,656	909	157,518	(15,953)	1%
Manager Clothing Allowance	400	0	400	0	400	#DIV/0!	192	519	500	19	224	295	4%
Employee Severence Expense	0	0	0	0	0	#DIV/0!	193	0	0	0	0	0	#DIV/0!
General Manager Comp Charges	316	100	216	65	252	216%	194	426	800	(374)	166	261	-47%
Food & Bev Manager Comp Charges	204	150	54	0	204	36%	195	691	1,200	(509)	948	(257)	-42%
Golf Course Manager Comp Charges	0	50	(50)	0	0	-100%	196	4	400	(396)	0	4	-99%
Director of Golf Comp Charges	46	50	(4)	0	46	-8%	197	97	400	(303)	25	73	-76%
Interest Expense	1,500	3,320	(1,820)	2,421	(922)	-55%	198	17,528	26,560	(9,032)	31,104	(13,576)	-34%
Penalties	0	0	0	0	0	#DIV/0!	199	0	0	0	22	(22)	#DIV/0!
Suspense	0	0	0	0	0	#DIV/0!	200	0	0	0	0	0	#DIV/0!
Total Operating Expenses	134,907	84,642	50,265	108,498	26,410	59%		743,024	673,396	69,628	762,926	(19,902)	10%
Income/(Loss) from Operations	(147,619)	(95,019)	(52,600)	(127,307)	(20,311)	55%		(894,743)	(795,652)	(99,091)	(776,941)	(117,802)	12%
Depreciation Expense	0	0	0	0	0	#DIV/0!		-	278,202	(278,202)	278,202	(278,202)	-100%
Income/(Loss) After Depreciation	(147,619)	(95,019)	(52,600)	(127,307)	(20,311)	55%		(894,743)	(1,073,854)	179,111	(1,055,143)	160,400	-17%

MGC August Variance Report

Variance Code		Month Actual	Budget	Difference	% Variance	Justification
	GOLF SHOP					
	Revenue					
1	Play Cards	0	0	0	0%	
2	Winter Membership	0	0	0	0%	
3	Resident Discount Cards	3,200	2,000	1,200	60%	Lack of memberships available=more resident cards
4	Handicap (Non-Members)	175	200	(25)	-13%	fewer requests
5	Greens Fees	546,130	437,000	109,130	25%	Great Wx and lots of golfers
6	Cart Fees	78,950	64,000	14,950	23%	Single use golf cars due to covid
7	Golf Club Repair	116	100	16	16%	increased grip sales
8	Range Ball Sales	40,685	40,000	685	2%	
9	Club Rental Sets	13,492	23,500	(10,008)	-43%	Covid rules = no rental clubs
10	Walking Trolley Rental	6,146	7,000	(854)	-12%	Golf cars became available fewer walking trolleys
11	Club/Cart Storage	141	0	141		new member
12	Lessons	146,047	82,000	64,047	78%	More people and more lessons
13	Golf Clinics	0	27,500	(27,500)	-100%	Covid= cancelled clinics
14	Tournaments	0	1,000	(1,000)	-100%	Covid= cancelled tournaments
15	Merchandise	132,035	108,000	24,035	22%	Great selection and good job selling by staff
	Cost of Goods Sold					
16	Golf Shop	85,025	76,000	9,025	12%	Increased sales
	Payroll Expense					
17	Golf Lessons	93,631	68,000	25,631	38%	More people and more lessons
18	Gripping	124	100	24	24%	increased requests
19	Golf Clinic	0	11,400	(11,400)	-100%	Covid=cancelled clinics
20	Director of Golf Gross	7,601	7,438	163	2%	
21	Head Golf Pro	8,680	10,500	(1,820)	-17%	
22	Golf Professional Subs	6,377	6,400	(23)	0%	late start due to covid
23	Golf Shop Manager	0	0	0	0%	
24	Outside Service Mgr	0	0	0	0%	
25	Shop Clerks Gross	12,919	9,000	3,919	44%	Extra clerk on part time required due to volume
26	Outside Services Payroll	25,391	21,280	4,111	19%	Extra outside staff required due to extra cart usage and cleaning
	Operating Expenses					
27	Advertising	0	0	0	0%	
28	Dues and Subscriptions	0	0	0	0%	
29	Travel and Education	0	0	0	0%	
30	Club Car/Golf Car Lease	14,041	12,621	1,420	11%	New golf cars slightly more expensive
31	Visage GPS	0	2,800	(2,800)	-100%	two payments made last month
32	Range Supplies	0	0	0	0%	
33	Golf Cart Repairs & Maintenance	218	500	(282)	-56%	
34	Range Picker Repair & Maintenance	85	0	85		bearings needed replacing
35	Range Balls	3,038	0	3,038		We have lost thousands into the bushes
36	Tees, Markers, Etc.	304	0	304		Pencils and ball mar repair tools
37	Score Cards	0	0	0	0%	
38	Uniforms / Clothing Allowance	1,222	0	1,222		staff shirts
39	Bag Tags	0	0	0	0%	
40	Shipping (ups/fedex)	(480)	50	(530)	-1059%	Returns
41	Office/Shop Supplies	344	150	194	129%	Grips for club repair
42	Cell Phones	0	0	0	0%	
43	Handicaps	345	1,500	(1,155)	-77%	Annual payment was budgeted in May ok YTD
44	Golf Course Water Supplies	0	500	(500)	-100%	Not using golf course water due to Covid
45	Damaged Goods/Outdated Merchandise	0	0	0	0%	
46	Rental Clubs	0	0	0	0%	
47	Golf Clinic Equipment	0	0	0	0%	
48	Golf Shop Small Equipment	1,687	0	1,687		loft lie machine will increase club repair sales
49	Tournament Expenses	1,864	0	1,864		Trophies, new scoring software for online scores
50	Tournament Supplies	0	300	(300)	-100%	
51	Supplies	0	0	0	0%	
	FOOD & BEVERAGE					
	Revenue					
52	Food Sales	86,995	116,000	(29,005)	-25%	Covid seating requirements
53	Bar Sales	89,188	64,000	25,188	39%	Selling very well out of snack bar
54	Clubhouse Usage Fees (Rental)	0	0	0	0%	
	Cost of Goods Sold					
55	Food	39,940	50,000	(10,060)	-20%	Covid
56	Beer	10,258	7,000	3,258	47%	
57	Wine	6,550	7,000	(450)	-6%	
58	Bar Paper/Supply Cost	(172)	0	(172)		
59	Non- Alcoholic Beverage	6,280	5,000	1,280	26%	
60	Bar Snacks	1,118	500	618	0%	
61	Liquor	5,589	6,500	(911)	-14%	

Variance Code		Month Actual	Budget	Difference	% Variance	Justification
	Payroll Expense					
62	Food & Beverage Manager	5774.17	5650	124	2%	
63	Restaurant Manager	0	0	0	0%	
64	Chef Gross	0	6438	(6,438)	-100%	Furlough
65	Payroll Bar/Wait Staff	26854	18000	8,854	49%	outside and inside dinning requires more servers
66	Cook Gross	5962	5833	129	2%	Furlough
67	Kitchen Staff/Dishwashers Gross	19,080	16,000	3,080	19%	extra staff required do to lack of line cooks
		\$57,669	\$51,921	\$5,748	11%	Under budget total for the month
	Operating Expenses					
68	Advertising	0	0	0	0%	
69	Dues and Subscriptions	0	0	0	0%	
70	Travel and Education	1500	0	1,500		Training
71	Uniforms / Clothing Allowance	314.41	0	314	0%	
72	Clubhouse Cleaning Labor	2,886	5,000	(2,114)	-42%	Below budget as we are using an employee
73	Clubhouse Floor Supplies	3452	1500	1,952	130%	single use menus, replacement napkins and hand towels
74	China, Glass & Silver	30	0	30		
75	Kitchen Cleaning & Dishwasher Supplies	(321)	450	(771)	-171%	Returned chemicals
76	Kitchen Equipment Lease	0	0	0	0%	
77	Kitchen Equipment Repair & Maint	71	0	71	0%	Printer repair
78	Bar Repair & Maintenance	0	0	0	0%	
79	Bar Small Equipment	0	0	0	0%	
80	Kitchen Small Equipment	172	0	172		new fry pans
81	Clubhouse Small Equipment	0	0	0	0%	
82	Kitchen Laundry	201	500	(299)	-60%	
83	Kitchen Paper & Supplies	1,955	500	1,455	291%	sanitizer, rubber gloves & masks
84	Clubhouse Cleaning & Supplies	0	100	(100)	-100%	
85	Flowers/Decorations	62	800	(738)	-92%	
	MEMBERSHIP					
	Revenue					
86	Initiation Fees	0	0	0	0%	
87	Member Dues	0	0	0	0%	Members on LOA requesting a return of dues
88	Member Finance Charges	832	0	832		
	Operating Expenses					
89	Capital Fund from Init. Fees	0	0	0	0%	
90	Member Relations	0	3,000	(3,000)	-100%	
	GROUND					
	Payroll Expense					
91	Golf Course Superintendent Gross	13,822	13,525	297	2%	
92	Assistant Superintendent	8,304	8,125	179	2%	
93	Asst. Superintendent #2	5,055	10,000	(4,945)	-49%	
94	Mechanic Gross	7,161	6,269	892	14%	Required OT
95	Hourly Labor Gross	3,984	5,000	(1,016)	-20%	Rain days off
96	Seasonal Labor	69,368	72,000	(2,632)	-4%	Rain days off
	Operating Expenses					
97	Water	637	0	637		accidentally ommited from budget
98	Golf Course Supplies	0	0	0	0%	
99	Fertilizer	2,200	0	2,200		t well under budget YTD
100	Chemicals/Weed Control	0	0	0	0%	
101	Surfactants	0	0	0	0%	
102	Tools	0	0	0	0%	
103	Shop Supplies	276	610	(334)	-55%	
104	Electric - Pump House & Irrigation	3,084	4,000	(916)	-23%	
105	Electric - Maintenance Building	688	700	(12)	-2%	
106	Liquid Propane	0	0	0	0%	
107	Cell Phones	435	175	260	148%	two payment on track YTD
108	Raw Materials & Topdressing	4,091	2,500	1,591	64%	Extra work around clubhouse grounds
109	Seed	0	0	0	0%	
110	Gas, Oil & Diesel	5,369	4,000	1,369	34%	Aeration and extra use of large equipment
111	Debris Disposal Removal	0	0	0	0%	
112	Golf Course Repairs & Main	0	0	0	0%	
113	Equipment - Repairs & Main	5,627	5,000	627	13%	
114	Irrigation - Repair & Main	447	2,000	(1,553)	-78%	
115	Roads / Fences - Repair & Main	0	0	0	0%	
116	Contract Services	0	0	0	0%	
117	Small Equipment Rental	0	0	0	0%	
118	Leases (Utility Vehicles)	7,820	8,400	(580)	-7%	
119	Consultants	0	0	0	0%	
120	Office Supplies	0	0	0	0%	
121	Cable TV & Internet	110	106	4	3%	
122	Telephone	0	0	0	0%	
123	Travel and Education	0	0	0	0%	
124	Dues & Subscriptions	0	0	0	0%	GCSAA payment
125	Uniforms	1,590	0	1,590		Pants & hats under budget YTD

Variance Code		Month Actual	Budget	Difference	% Variance	Justification
126	Storage Container Rental	0	0	0	0%	
127	Employee Relations	0	300	(300)	-100%	
128	Groundwater Monitoring	0	0	0	0%	
129	Freight	591	1,000	(409)	-41%	
130	Clubhouse Grounds	4,337	0	4,337		sod & seeding
MAINTENANCE						
Operating Expenses						
131	Clubhouse Repair & Maintenance	3,658	0	3,658		
132	Golf Course Building Repair & Maint	4,247	0	4,247		starter building repairs & painting
133	Golf Course Building HVAC R&M	0	300	(300)	-100%	
134	Clubhouse HVAC R&M	0	0	0	0%	
135	Clubhouse Electrical R&M	0	0	0	0%	
136	Golf Course Building Electrical R&M	948	0	948		starter building repairs
137	Clubhouse Plumbing R&M	0	0	0	0%	
138	Oakson Septic System	0	0	0	0%	
139	Golf Course Building Plumbing R&M	2,592	0	2,592		
140	Alarm System/Activity	0	52	(52)	-100%	
141	Refrigeration	0	200	(200)	-100%	
GENERAL & ADMINISTRATIVE						
Revenue						
142	Other Income	0	0	0	0%	
143	Interest Income	0	0	0	0%	
144	Winter Memberships	0	0	0	0%	
145	House Rental Income	11,007	16,900	(5,893)	-35%	
Payroll Expense						
146	Controller	7,460	7,300	160	2%	
147	Administrative Services Manager	5,110	5,000	110	2%	
148	Management Payment	14,977	14,977	(0)	0%	
Operating Expenses						
149	Cleaning Admin. Office	0	500	(500)	-100%	
150	Employee Shift Meals 100%	1,707	700	1,007	144%	
152	Office Supplies	860	500	360	72%	Single use menus and other paper required to be disposed after use
153	Bank & Finance Charges	12	20	(8)	-40%	
154	Credit Card Merchant Services	22,145	8,000	14,145	177%	Increased sales volume
	NLB Debt / Interest	0	0	0	0%	
155	Office Equipment Leases	161	170	(9)	-6%	
156	Office Furniture	0	0	0	0%	
157	Advertising	0	0	0	0%	
158	Postage & Shipping	61	50	11	21%	
159	Dues and Subscriptions	99	300	(201)	-67%	
160	Travel and Education	1,000	0	1,000		controller trainig
161	POS Support/Computer Support	2,516	2,400	116	5%	
162	Legal Fees	0	0	0	0%	
163	Professional Accounting	13,700	0	13,700		B&L over budget due to time required to do year end
164	Cell Phones	258	200	58	29%	extra wifi tablet in use for restaurant
165	Payroll Service	4,097	4,500	(403)	-9%	
166	Trash Removal	3,508	1,450	2,058	142%	extra days scheduled for trash will be about 20% over budget YTD
167	Employee Relations	65	0	65		Pizza for F%B meeting
168	Incentive Bonuses'	0	0	0	0%	
169	License & Fees	90	0	90		
171	Electricity	3,645	3,000	645	22%	Clubhouse usage greater than anticipated
172	Liquid Propane	925	1,000	(75)	-7%	
173	Telephone	392	350	42	12%	
174	Heating Fuel	0	0	0	0%	
175	Water	279	500	(222)	-44%	on track YTD
176	Cable TV & Internet	2,316	550	1,766	321%	Fiber optic expense was not anticipated in original budget
177	Web Site	0	0	0	0%	
178	EPLI Insurance	0	0	0	0%	
179	Insurance - Property/Liability	0	0	0	0%	
180	Professional Liability	0	0	0	0%	
181	Insurance - Workers Comp	2,141	1,200	941	78%	Higher premiums this year due to added employees
182	Excise Tax/Truck Registration	0	0	0	0%	
183	Insurance - Vehicles	0	0	0	0%	
184	Land Management Payment (\$1/Round)	0	0	0	0%	
185	Bad Debt	0	0	0	0%	
186	Retirement Plan	4,045	1,900	2,145	113%	More employees in the plan
187	Payroll Taxes - Mgmnt. & Empl. Exp.	30,100	28,000	2,100	7%	more payroll
188	Employee Housing Rent	6,300	5,800	500	9%	more employees in housing
189	Employee Housing - Utilities	958	1,800	(842)	-47%	timing of payments
190	Employee Housing R&M	989	500	489	98%	numerous small repairs to doors windows
191	Health Insurance	21,827	17,582	4,245	24%	more employees on the plan
192	Manager Clothing Allowance	400	0	400		

Variance						Justification
Code		Month Actual	Budget	Difference	% Variance	
193	Employee Severence Expense	0	0	0	0%	
194	General Manager Comp Charges	316	100	216	216%	below budget YTD
195	Food & Bev Manager Comp Charges	204	150	54	36%	below budget YTD
196	Golf Course Manager Comp Charges	0	50	(50)	-100%	
197	Director of Golf Comp Charges	46	50	(4)	-8%	below budget YTD
198	Interest Expense	1,500	3,320	(1,820)	-55%	
199	Penalties	0	0	0	0%	
200	Suspense	0	0	0	0%	

Miacomet**Check Register Report**

From 8/1/2020 To 8/31/2020

Account: N/A -

Vendors: <All>



*Voided

Check #	Vendor #	Vendor Name	Batch Date	Printed Date	Amt To Pay
26814	NGM	NGM, Inc.	8/3/2020	8/3/2020	\$14,976.92
26815	Witt01	William Witt	8/3/2020	8/3/2020	\$374.44
26816	Wilston Gonzalez	Wilston Gonzalez	8/3/2020	8/3/2020	\$340.00
26817	IPP01	Innovative Product Partners	8/4/2020	8/4/2020	\$11,818.75
26818	A188W9OR9NJMEO	Amazon Capital Services, Inc	8/5/2020	8/5/2020	\$71.17
26819	BYRNE, B.E	B.E. BYRNE, INC.	8/5/2020	8/5/2020	\$4,337.00
26820	BURKE	Burke and Lamb, PC	8/5/2020	8/5/2020	\$13,700.00
26821	BUSINESS	Business Card	8/5/2020	8/5/2020	\$2,230.32
26822	CT01	Coastline Technologies	8/5/2020	8/5/2020	\$2,852.77
26823	COLONIAL	Colonial Wholesale Beverage	8/5/2020	8/5/2020	\$380.00
26824	COMCAST	Comcast	8/5/2020	8/5/2020	\$882.18
26825	MIAC001	Finch Services, Inc.	8/5/2020	8/5/2020	\$130.12
26826	70615	Gear for Sports, Inc.	8/5/2020	8/5/2020	\$717.77
26827	MIACO	GGblue, LLC	8/5/2020	8/5/2020	\$242.62
26828	Golftini01	Golftini, Inc.	8/5/2020	8/5/2020	\$2,522.50
26829	28922	Greyson Clothiers	8/5/2020	8/5/2020	\$889.50
26830	Johnnie-O	Johnnie-O	8/5/2020	8/5/2020	\$362.02
26831	M5850	Kinnealey Quality Meats	8/5/2020	8/5/2020	\$837.04
26832	Kinona	Kinona	8/5/2020	8/5/2020	\$924.40
26833	L.KNIFE	L. Knife and Son, Inc.	8/5/2020	8/5/2020	\$2,955.40
26834	MARINE	Marine Home Center	8/5/2020	8/5/2020	\$812.63
26835	NANT OFFIC	Nantucket Office Products	8/5/2020	8/5/2020	\$378.36
26836	NATIONAL G	National Grid	8/5/2020	8/5/2020	\$5,342.23
26837	NIKE	Nike USA, Inc.	8/5/2020	8/5/2020	\$346.35
26838	NIVO	Nivo Sports	8/5/2020	8/5/2020	\$88.00
26839	PEPSI	Pepsi-Cola	8/5/2020	8/5/2020	\$431.52
26840	Aerials	Premier Aerials LLC	8/5/2020	8/5/2020	\$197.47
26841	PRIZE POSS	Prize Possessions	8/5/2020	8/5/2020	\$745.19
26842	ReadCustom01	Read Custom Soils	8/5/2020	8/5/2020	\$1,252.00
26843	RJ SHEPHER	RJ Shepherd Co.	8/5/2020	8/5/2020	\$614.67
26844	SSB01	Salty Balls Seafood, LLC.	8/5/2020	8/5/2020	\$1,057.23
26845	SHOT	Shot Selector	8/5/2020	8/5/2020	\$409.99
26846	SID WAINER - Dairyland	Sid Wainer & Son	8/5/2020	8/5/2020	\$612.94
26847	NAN0255	Summit Golf Brands	8/5/2020	8/5/2020	\$1,526.00
26848	SYSCO	Sysco Boston, LLC	8/5/2020	8/5/2020	\$2,123.12
26849	TAYLORMADE	Taylor Made Golf Company, Inc.	8/5/2020	8/5/2020	\$450.81
26850	US00120545	Titleist	8/5/2020	8/5/2020	\$7,599.26
26851	TRIMARK	Trimark/ United East	8/5/2020	8/5/2020	\$1,271.27
26852	1294	Turtleson	8/5/2020	8/5/2020	\$2,717.31
26853	ULINE	ULINE	8/5/2020	8/5/2020	\$325.67
26854	US FOOD	US Foods, Inc.	8/5/2020	8/5/2020	\$3,999.85
26855	MATRIX	WinField	8/5/2020	8/5/2020	\$2,200.00

26856	YRI	YRI Custom Designs	8/5/2020	8/5/2020	\$1,732.00
26857	HARRELLS	Harrell's LLC	8/10/2020	8/10/2020	\$55,808.72
26858	BARTLETT	Bartlett's Ocean View Farm, Inc.	8/10/2020	8/10/2020	\$400.00
26859	TURF PROD	Turf Products	8/10/2020	8/10/2020	\$1,380.86
26860	CASH	Petty Cash	8/12/2020	8/12/2020	\$349.85
26861	A188W9OR9NJMEO	Amazon Capital Services, Inc	8/12/2020	8/12/2020	\$506.57
26862	30897	Atlantic Importing Company	8/12/2020	8/12/2020	\$800.00
26863	Charles Stewart	Charles Stewart	8/12/2020	8/12/2020	\$3,006.69
26864	Chris Bistany Irrigation	Chris Bistany Irrigation	8/12/2020	8/12/2020	\$2,550.00
26865	COLONIAL	Colonial Wholesale Beverage	8/12/2020	8/12/2020	\$241.80
26866	COMCAST	Comcast	8/12/2020	8/12/2020	\$109.50
26867	DUSSAULT	Dave Dussault Plumbing & Htg, Inc.	8/12/2020	8/12/2020	\$2,592.18
26868	MIAC001	Finch Services, Inc.	8/12/2020	8/12/2020	\$140.90
26869	70615	Gear for Sports, Inc.	8/12/2020	8/12/2020	\$337.19
26870	MIACO	GGblue, LLC	8/12/2020	8/12/2020	\$67.50
26871	Golf Genius Software	Golf Genius Software	8/12/2020	8/12/2020	\$675.00
26872	Golftini01	Golftini, Inc.	8/12/2020	8/12/2020	\$190.00
26873	HARBOR OIL	Harbor Fuel Oil Corporation	8/12/2020	8/12/2020	\$5,369.48
26874	HARRYS	Harry's Mid-Island Auto Supply	8/12/2020	8/12/2020	\$219.25
26875	martig	Horizon Beverage	8/12/2020	8/12/2020	\$1,679.64
26876	MIA554	IBKUL	8/12/2020	8/12/2020	\$1,603.25
26877	IMPERIAL	Imperial Sportswear	8/12/2020	8/12/2020	\$3,413.64
26878	Island Source	Island Source Nantucket	8/12/2020	8/12/2020	\$53.00
26879	Johnnie-O	Johnnie-O	8/12/2020	8/12/2020	\$50.70
26880	M5850	Kinnealey Quality Meats	8/12/2020	8/12/2020	\$838.76
26881	L.KNIFE	L. Knife and Son, Inc.	8/12/2020	8/12/2020	\$950.80
26882	MS WALKER	M.S. Walker, Inc.	8/12/2020	8/12/2020	\$756.00
26883	12020609	Martignetti	8/12/2020	8/12/2020	\$3,272.02
26884	MGA	Mass Golf	8/12/2020	8/12/2020	\$345.00
26885	NANT AUTO	Nantucket Auto Supply	8/12/2020	8/12/2020	\$50.51
26886	NANT LAND	Nantucket Land Bank	8/12/2020	8/12/2020	\$7,799.59
26887	NATIONAL G	National Grid	8/12/2020	8/12/2020	\$2,572.46
26888	NIKE	Nike USA, Inc.	8/12/2020	8/12/2020	\$327.68
26889	Aerials	Premier Aerials LLC	8/12/2020	8/12/2020	\$254.88
26890	RJ SHEPHER	RJ Shepherd Co.	8/12/2020	8/12/2020	\$56.35
26891	SSB01	Salty Balls Seafood, LLC.	8/12/2020	8/12/2020	\$1,035.22
26892	STE01	Shawn Thompson Electric	8/12/2020	8/12/2020	\$948.00
26893	SID WAINER - Dairyland	Dairyland Produce, LLC	8/12/2020	8/12/2020	\$677.51
26894	Smile Athletics	Smile Athletics	8/12/2020	8/12/2020	\$1,665.00
26895	NAN0255	Summit Golf Brands	8/12/2020	8/12/2020	\$34.25
26896	SUNMOUNTAI	Sun Mountain	8/12/2020	8/12/2020	\$371.00
26897	SYSCO	Sysco Boston, LLC	8/12/2020	8/12/2020	\$3,495.10
26898	TAYLORMADE	Taylor Made Golf Company, Inc.	8/12/2020	8/12/2020	\$4,346.29
26899	THE CIT G	The CIT/Commercial Services Inc	8/12/2020	8/12/2020	\$92.71
26900	US00120545	Titleist	8/12/2020	8/12/2020	\$5,750.63
26901	NE037502	Travis Mathew LLC	8/12/2020	8/12/2020	\$1,275.03
26902	TRIMARK	Trimark/ United East	8/12/2020	8/12/2020	\$2,282.31
26903	TRIPLE 8	Triple Eight Distillery	8/12/2020	8/12/2020	\$228.00
26904	1294	Turtleson	8/12/2020	8/12/2020	\$681.27
26905	UPS	United Parcel Service	8/12/2020	8/12/2020	\$18.77
26906	WB MARDEN	W B Marden	8/12/2020	8/12/2020	\$989.22
26907	WANNACOMET	Wannacomet Water Company	8/12/2020	8/12/2020	\$601.50
26908	harbor	Wells Fargo Financial Leasing	8/12/2020	8/12/2020	\$160.57

26909	Yates Island Gas	Yates Island Gas	8/12/2020	8/12/2020	\$925.42
26910	Dwight McMahon	Dwight McMahon	8/18/2020	8/18/2020	\$253.40
26911	Witt01	William Witt	8/18/2020	8/18/2020	\$253.40
26912	Steve Boyle	Steve Boyle	8/18/2020	8/18/2020	\$331.88
26913	martig	Horizon Beverage	8/18/2020	8/18/2020	\$68.90
26914	CALLAWAY	Callaway Golf	8/18/2020	8/18/2020	\$14,846.03
26915	A188W9OR9NJMEO	Amazon Capital Services, Inc	8/19/2020	8/19/2020	\$97.52
26916	CAPE EXPRE	Cape Cod Express	8/19/2020	8/19/2020	\$203.40
26917	CHARLES	Charles River Wine Company	8/19/2020	8/19/2020	\$408.00
26918	6684756-2	Constellation New Energy, Inc.	8/19/2020	8/19/2020	\$50.14
26919	COUNTRY	Country Club Enterprises	8/19/2020	8/19/2020	\$81.20
26920	EASY PICK	Easy Picker Golf Products Inc.	8/19/2020	8/19/2020	\$84.96
26921	M5850	Kinnealey Quality Meats	8/19/2020	8/19/2020	\$799.65
26922	L.KNIFE	L. Knife and Son, Inc.	8/19/2020	8/19/2020	\$1,805.40
26923	NANT OFFIC	Nantucket Office Products	8/19/2020	8/19/2020	\$93.45
26924	NATIONAL G	National Grid	8/19/2020	8/19/2020	\$84.96
26925	REIS TRUCK	P&M Reis Trucking, Inc.	8/19/2020	8/19/2020	\$3,508.06
26926	PITNEY BOW	Pitney Bowes Purchase Power	8/19/2020	8/19/2020	\$41.88
26927	R&R PROD	R&R Products, Inc.	8/19/2020	8/19/2020	\$70.75
26928	SSB01	Salty Balls Seafood, LLC.	8/19/2020	8/19/2020	\$1,032.86
26929	SID WAINER - Dairyland	Dairyland Produce, LLC	8/19/2020	8/19/2020	\$450.56
26930	SYSCO	Sysco Boston, LLC	8/19/2020	8/19/2020	\$3,636.32
26931	TRIMARK	Trimark/ United East	8/19/2020	8/19/2020	\$124.67
26932	TURF PROD	Turf Products	8/19/2020	8/19/2020	\$91.31
26933	US FOOD	US Foods, Inc.	8/19/2020	8/19/2020	\$3,758.86
26934	VERIZON	Verizon Wireless	8/19/2020	8/19/2020	\$693.23
26935	harbor	Wells Fargo Financial Leasing	8/19/2020	8/19/2020	\$21,861.20
26936	Yates Island Gas	Yates Island Gas	8/19/2020	8/19/2020	\$124.79
26937	A188W9OR9NJMEO	Amazon Capital Services, Inc	8/20/2020	8/20/2020	\$95.61
26938	Beanstock Coffee	Beanstock Coffee Roasters, Inc.	8/20/2020	8/20/2020	\$207.25
26939	COLONIAL	Colonial Wholesale Beverage	8/20/2020	8/20/2020	\$284.00
26940	martig	Horizon Beverage	8/20/2020	8/20/2020	\$527.34
26941	ISC	Irrigation Services of Connecticut	8/20/2020	8/20/2020	\$319.33
26942	M5850	Kinnealey Quality Meats	8/20/2020	8/20/2020	\$683.28
26943	MS WALKER	M.S. Walker, Inc.	8/20/2020	8/20/2020	\$576.00
26944	12020609	Martignetti	8/20/2020	8/20/2020	\$1,351.91
26945	PEPSI	Pepsi-Cola	8/20/2020	8/20/2020	\$282.45
26946	SID WAINER - Dairyland	Dairyland Produce, LLC	8/20/2020	8/20/2020	\$159.78
26947	SYSCO	Sysco Boston, LLC	8/20/2020	8/20/2020	\$1,163.61
26948	TRIMARK	Trimark/ United East	8/20/2020	8/20/2020	\$1,261.36
26949	US FOOD	US Foods, Inc.	8/20/2020	8/20/2020	\$1,496.81
26950	A188W9OR9NJMEO	Amazon Capital Services, Inc	8/25/2020	8/25/2020	\$61.19
26951	BAYNES	Baynes & Jones Electric Supply	8/25/2020	8/25/2020	\$127.24
26952	BetteCourt	CIT Group	8/25/2020	8/25/2020	\$1,081.50
26953	COMCAST	Comcast	8/25/2020	8/25/2020	\$261.41
26954	COUNTRY	Country Club Enterprises	8/25/2020	8/25/2020	\$95.58
26955	MIACO	GGblue, LLC	8/25/2020	8/25/2020	\$858.88
26956	28922	Greyson Clothiers	8/25/2020	8/25/2020	\$184.00
26957	Holderness & Bourne	Holderness & Bourne	8/25/2020	8/25/2020	\$3,140.46
26958	MIA554	IBKUL	8/25/2020	8/25/2020	\$1,236.90
26959	IPP01	Innovative Product Partners	8/25/2020	8/25/2020	\$759.57
26960	ISLAND BEV	Island Beverage ACKcessories	8/25/2020	8/25/2020	\$200.00
26961	Johnnie-O	Johnnie-O	8/25/2020	8/25/2020	\$4,575.94

26962	L.KNIFE	L. Knife and Son, Inc.	8/25/2020	8/25/2020	\$358.00
26963	Linda Hurley	Linda Hurley	8/25/2020	8/25/2020	\$3,635.00
26964	12020609	Martignetti	8/25/2020	8/25/2020	\$84.00
26965	NANT LAND	Nantucket Land Bank	8/25/2020	8/25/2020	\$7,799.59
26966	NANT OFFIC	Nantucket Office Products	8/25/2020	8/25/2020	\$49.20
26967	NIKE	Nike USA, Inc.	8/25/2020	8/25/2020	\$2,117.72
26968	OUTDOOR	Outdoor Power	8/25/2020	8/25/2020	\$1,437.22
26969	ReadCustom01	Read Custom Soils	8/25/2020	8/25/2020	\$2,839.00
26970	RJ SHEPHER	RJ Shepherd Co.	8/25/2020	8/25/2020	\$195.50
26971	SSB01	Salty Balls Seafood, LLC.	8/25/2020	8/25/2020	\$1,343.97
26972	SID WAINER - Dairyland	Dairyland Produce, LLC	8/25/2020	8/25/2020	\$528.87
26973	NAN0255	Summit Golf Brands	8/25/2020	8/25/2020	\$4,548.00
26974	SYSCO	Sysco Boston, LLC	8/25/2020	8/25/2020	\$1,004.33
26975	TAYLORMADE	Taylor Made Golf Company, Inc.	8/25/2020	8/25/2020	\$4,179.54
26976	325052	tef Equipment Finance	8/25/2020	8/25/2020	\$9,121.51
26977	THE CIT G	The CIT/Commercial Services Inc	8/25/2020	8/25/2020	\$118.35
26978	US00120545	Titleist	8/25/2020	8/25/2020	\$3,956.23
26979	1294	Turtleson	8/25/2020	8/25/2020	\$50.87
26980	US FOOD	US Foods, Inc.	8/25/2020	8/25/2020	\$2,021.40
26981	USKIDS	US Kids	8/25/2020	8/25/2020	\$2,209.06
26982	30081143 Div 0001	Vision Service plan	8/25/2020	8/25/2020	\$39.75
26983	12020609	Martignetti	8/27/2020	8/27/2020	\$165.16
26984	30897	Atlantic Importing Company	8/28/2020	8/28/2020	\$405.00
26985	CAPE EXPRE	Cape Cod Express	8/28/2020	8/28/2020	\$316.40
26986	CHARLES	Charles River Wine Company	8/28/2020	8/28/2020	\$672.00
26987	COMCAST	Comcast	8/28/2020	8/28/2020	\$1,488.56
26988	alester01	Frank Balester	8/28/2020	8/28/2020	\$225.00
26989	martig	Horizon Beverage	8/28/2020	8/28/2020	\$750.90
26990	M5850	Kinnealey Quality Meats	8/28/2020	8/28/2020	\$944.54
26991	L.KNIFE	L. Knife and Son, Inc.	8/28/2020	8/28/2020	\$2,044.40
26992	MS WALKER	M.S. Walker, Inc.	8/28/2020	8/28/2020	\$732.00
26993	12020609	Martignetti	8/28/2020	8/28/2020	\$1,735.76
26994	PEPSI	Pepsi-Cola	8/28/2020	8/28/2020	\$282.45
26995	SSB01	Salty Balls Seafood, LLC.	8/28/2020	8/28/2020	\$228.55
26996	SID WAINER - Dairyland	Dairyland Produce, LLC	8/28/2020	8/28/2020	\$406.90
26997	SYSCO	Sysco Boston, LLC	8/28/2020	8/28/2020	\$1,089.66
26998	TRIMARK	Trimark/ United East	8/28/2020	8/28/2020	\$1,287.39
26999	TURF PROD	Turf Products	8/28/2020	8/28/2020	\$401.51
27000	UPS	United Parcel Service	8/28/2020	8/28/2020	\$45.22
27001	US FOOD	US Foods, Inc.	8/28/2020	8/28/2020	\$1,561.53
27002	WANNACOMET	Wannacomet Water Company	8/28/2020	8/28/2020	\$438.58
27003	Dwight McMahon	Dwight McMahon	8/31/2020	8/31/2020	\$273.56
27004	Witt01	William Witt	8/31/2020	8/31/2020	\$273.56
27005	CALLAWAY	Callaway Golf	8/31/2020	8/31/2020	\$27,080.58
27006	COLONIAL	Colonial Wholesale Beverage	8/31/2020	8/31/2020	\$338.20
27007	COMCAST	Comcast	8/31/2020	8/31/2020	\$130.52
27008	6684756-2	Constellation New Energy, Inc.	8/31/2020	8/31/2020	\$319.71
27009	Dynamic Brands	Dynamic Brands	8/31/2020	8/31/2020	\$1,687.15
27010	martig	Horizon Beverage	8/31/2020	8/31/2020	\$236.78
27011	IPP01	Innovative Product Partners	8/31/2020	8/31/2020	\$4,643.75
27012	SSB01	Salty Balls Seafood, LLC.	8/31/2020	8/31/2020	\$596.51
27013	Ship Sticks	Ship Sticks	8/31/2020	8/31/2020	\$213.96
27014	SID WAINER - Dairyland	Dairyland Produce, LLC	8/31/2020	8/31/2020	\$212.92

27015	NAN0255	Summit Golf Brands	8/31/2020	8/31/2020	\$5,228.53
27016	SYSCO	Sysco Boston, LLC	8/31/2020	8/31/2020	\$995.01
27017	THE NANTUC	The Nantucket Ice House	8/31/2020	8/31/2020	\$56.00
27018	TURF PROD	Turf Products	8/31/2020	8/31/2020	\$1,149.63
27019	1294	Turtleson	8/31/2020	8/31/2020	\$5,626.43
27020	US FOOD	US Foods, Inc.	8/31/2020	8/31/2020	\$1,700.21
27021	VALERO	Valero & Sons, Inc.	8/31/2020	8/31/2020	\$25.16
Subtotal:					<u>\$411,621.33</u>
Voided Checks:					<u>\$0.00</u>
Total:					<u>\$411,621.33</u>

Credit card breakdown	Account #	Account Name	Amount
July			
	1200	Inventory	
	1413	Fire recovery	
	1503	Pull cart supplies	
	1620	Clubhouse Furniture & Fixtures	
	1643	Dormitory	
	1667	Surveillance System	
	4000	Golf Shop COGS	
	4905	Bar snacks cost	
	5110	Supplies	
	5114	Bank & Finance Charges	
	5125	Office Furniture	
	5150	Postage and shipping	
	5160	Dues and Subscriptions 01	\$98.72
	5160	Dues and Subscriptions 02	
	5160	Dues and Subscriptions 04	
	5160	Dues and Subscriptions 05	
	5170	Travel and Education 01	
	5170	Travel and Education 02	
	5170	Travel and Education 04	
	5175	POS support	
	5240	Employee relations	
	5270	Licenses & Fees	\$90.00
	5430	Telephone	
	5540	Excise/Truck registration	
	6110	Golf Course Supplies	
	6140	Tools	
	6150	Shop supplies	
	6240	Equip R&M	\$451.52
	6250	Irrigation R&M	
	6270	Contract Services 02	
	6300	Office supplies	
	6330	Education & Travel 02	
	6340	Dues and Subs - Grounds	
	6350	Uniforms	\$1,096.59
	6370	Employee relations	
	6390	Freight	
	7130	Range Supplies	
	7200	Bag tags	
	7205	Shipping 04	\$22.90
	7210	Shop supplies -Golf	
	7260	Rental Clubs	
	7270	Golf Shop Small Equipment	
	7315	Tournament Supplies 04	
	8110	Clubhouse floor supplies	
	8150	Kitchen Equip. Repair & Maint.	
	8153	Bar - small equipment	
	8154	Kitchen Small Equipment	
	8155		
	8181	Flowers/Decorations	
	8182	Clubhouse R&M - F&B	
	9679	Clubhouse R&M - Maintenance	\$470.59
	9682	Golf Course Bldg. R&M	
	9692	Clubhouse Plumbing R&M	
	TOTAL		\$2,230.32

WorldPoints Rewards Visa Signature®
Business Card

NANTUCKET GOLF MANAGEMENT INC

June 17, 2020 - July 16, 2020

Company Statement

Account Information:
www.bankofamerica.com

Mail Billing Inquiries to:
BANK OF AMERICA
PO BOX 982238
EL PASO, TX 79998-2238

Mail Payments to:
BUSINESS CARD
PO BOX 15796
WILMINGTON, DE 19886-5796

Customer Service:
1.800.673.1044, 24 Hours

TTY Hearing Impaired:
1.888.500.6267, 24 Hours

Outside the U.S.:
1.509.353.6656, 24 Hours

For Lost or Stolen Card:
1.800.673.1044, 24 Hours

Business Offers:
www.bankofamerica.com/mybusinesscenter

Payment Information

New Balance Total \$13,740.67
Past Due Amount \$113.80
Minimum Payment Due **\$380.93**
Payment Due Date **08/12/20**

Late Payment Warning: If we do not receive your minimum payment by the date listed above. You may have to pay a fee based on the outstanding balance on the fee assessment date:
\$19.00 for balance less than \$100.01
\$29.00 for balance less than \$1,000.01
\$39.00 for balance less than \$5,000.01
\$49.00 for balance equal to or greater than \$5,000.01

Minimum Payment Warning: If you make only the minimum payment each period, you will pay more in interest and it will take you longer to pay off your balance.

Account Summary

Previous Balance \$11,379.81
Payments and Other Credits \$0.00
Balance Transfer Activity \$0.00
Cash Advance Activity \$0.00
Purchases and Other Charges \$2,230.32
Fees Charged \$49.00
Finance Charge \$81.54
New Balance Total **\$13,740.67**

Credit Limit \$55,000
Credit Available \$41,259.33
Statement Closing Date 07/16/20
Days in Billing Cycle 30

Cardholder Activity Summary

Account Number	Credit Limit	Total Activity	Payments and Other Credits	Balance Transfer Activity	Cash Advance Activity	Purchases and Other Charges	Fees Charged
COSTA, ALAN J							
55,000		682.21	0.00	0.00	0.00	682.21	0.00
OBERLY, SEAN							
25,000		1,548.11	0.00	0.00	0.00	1,548.11	0.00



BUSINESS CARD
PO BOX 15796
WILMINGTON, DE 19886-5796



NANTUCKET GOLF MANAGEMENT INC
12 W MIACOMET RD
NANTUCKET, MA 02554-4369

***0019629

Account Number: 4339 9310 4151 **2054**
June 17, 2020 - July 16, 2020

New Balance Total **\$13,740.67**
Minimum Payment Due **\$380.93**
Payment Due Date **08/12/20**

Enter payment amount

\$

2,230.32

For change of address/phone number, see reverse side.

Mail this coupon along with your check payable to:
BUSINESS CARD,
or make your payment online at
www.bankofamerica.com

1:5499900 1 1:0003 104 1 5 1 20 54 11

NANTUCKET GOLF MANAGEMENT INC

June 17, 2020 - July 16, 2020

Page 3 of 4

Transactions

Posting Date	Transaction Date	Description	Reference Number	Amount
NANTUCKET GOLF MANAGEMENT INC				
Account Number: 2054				
07/13	07/13	Fees Charged		
		LATE PAYMENT FEE		49.00
		TOTAL FEES FOR THIS PERIOD		\$49.00
07/16	07/16	Finance Charge		
		PURCHASE *FINANCE CHARGE*		81.54
		TOTAL FINANCE CHARGE FOR THIS PERIOD		\$81.54
COSTA, ALAN J				
Account Number: 0851				
06/19	06/18	Purchases and Other Charges		
		DRIVER SUPPORT 877-615-2403 TX	24692160170100370661305	9.99
06/22	06/19	ADOBE ACROPRO SUBS 408-536-6000 CA	24431060171700887102805	15.93
06/23	06/22	PAYPAL *YESTERDAYS! 402-935-7733 CA	24492150174852355744600	5.00
		Arr: 06/22/20		
06/23	06/22	PAYPAL *YESTERDAYS! 402-935-7733 CA	24492150174852355328610	5.00
		Arr: 06/22/20		
06/25	06/24	PAYPAL *ARION 402-935-7733 CA	24492150176852460754930	8.00
06/26	06/25	TIPS/HEALTH COMMUNICATION703-524-1200 VA	24009580177300483135458	40.00
06/26	06/25	TIPS/HEALTH COMMUNICATION703-524-1200 VA	24009580177300483135524	40.00
06/30	06/30	AMZ*SmartSign 800-952-1457 NY	24692160182100233640468	47.97
06/30	06/30	CLVVECTORMAGIC.COM VECTORMAGIC CA	24492150182717151439624	9.95
07/02	07/01	FEDEX 518957472 MEMPHIS TN	24164070183741189574729	12.95
07/03	07/02	PAPERLESS POST HTTPSWWW.PAPENY	24492150184637441551616	31.88
07/06	07/03	S/B OPENTEXT 669-222-8281 GA	24692160185100789650892	16.99
07/13	07/10	SELECTBLINDS LLC 480-7196978 AZ	24270740192900015837928	422.62
07/16	07/15	ADOBE ACROPRO SUBS 408-536-6000 CA	24431060197700555953836	15.93
		TOTAL PURCHASES AND OTHER CHARGES FOR THIS PERIOD		\$682.21
OBERLY, SEAN				
Account Number: 2776				
07/02	07/01	Purchases and Other Charges		
		NOR*NORTHERN TOOL 800-222-5381 MN	24692160183100630101733	451.52
07/16	07/14	THE HAULOVER - NANTU NANTUCKET MA	24323040197217600282320	1,096.59
		TOTAL PURCHASES AND OTHER CHARGES FOR THIS PERIOD		\$1,548.11

Finance Charge Calculation

Your Annual Percentage Rate (APR) is the annual interest rate on your account.

	Annual Percentage Rate	Balance Subject to Interest Rate	Finance Charges by Transaction Type
PURCHASES	8.24% V	\$12,035.90	\$81.54
CASH	19.99% V	\$0.00	\$0.00

V = Variable Rate (rate may vary), Promotional Balance = APR for limited time on specified transactions.

WorldPoints Rewards for Business™ Summary

Beginning Balance	202,752.71	Other Bonuses	.00
Earned	1,189.39	Preferred Rewards for Business Bonus	892.09
Redeemed	.00		
Adjustments	.00	Ending Balance	204,834.19

Redeem your points for cash, gift cards and travel
by calling 1.800.673.1044, or visit bankofamerica.com/business

$$\begin{aligned}
 7205-04 &= 22.90 \\
 5270-01 &= 90.00 \\
 9679-07 &= 470.59 \\
 5160-01 &= 98.72 \\
 \hline
 &682.21
 \end{aligned}$$

$$\begin{aligned}
 6240-02 &= 451.52 \\
 6350-02 &= 1096.59 \\
 \hline
 &1548.11
 \end{aligned}$$

Nantucket Islands Land Bank
Golf Capital Fund Transfer Request
08.18.20 – 09.18.20

Miacomet Golf

TCF Lease (008-0717174-300) – Aug 2020	\$5,206.35
TCF Lease (008-0717174-301) – Aug 2020	\$3,915.16

Total Miacomet Golf Capital Expenditures to be reimbursed	\$9,121.51
--	-------------------



11100 Wayzata Boulevard, Suite 801
Minnetonka, MN 55305

Address Service Requested

Remittance Section

Invoice Number: 6645329
Customer Number: 717174
Contract Number(s): 008-0717174-300
008-0717174-301
Past Due Amount: \$399.94
Total Amount Due: \$9,121.51



Please See Reverse Side for Important Information

Use enclosed envelope and make check payable to:

6966000058 PRESORT PBPS001 <B3>
[Barcode]

NGM, INC
ATTN: ACCOUNTS PAYABLE
12 WEST MIACOMET RD
NANTUCKET MA 02554-4369

TCF National Bank
PO Box 77077
Minneapolis MN 55480-7777



00000000000000 0000717174 06645329 000912151 7

Please detach the above remittance portion and return with your payment. Thank You

Simplify your
business and
go paperless!

FAST. SECURE. CONVENIENT.

- ▶ Access invoice information and make payments anytime, anywhere
- ▶ Set up autopay to pay bills automatically each month
- ▶ Access, save, and print your online statements

Visit
<https://financediv.osgview.com>
to register today!



11100 Wayzata Boulevard, Suite 801
Minnetonka, MN 55305

Invoice Number: 6645329
Customer Number: 717174
Invoice Date: 08/14/20
Invoice Due Date: 09/05/20
Past Due Amount: \$399.94
Total Amount Due: \$9,121.51

For Customer Service, Call 800-643-4354

Invoice Details

Contract Number	Invoice Description	Current Charges	Past Due 1-30 Days	Past Due 31-60 Days	Past Due 61+ Days	Total Due
008-0717174-300	Toro (1) RM5010 (6) GR1600 (1) GM3500 Payment Due Late Charges PO# 325052	5,045.15 0.00	0.00 161.02	0.00 0.00	0.00 0.00	5,045.15 161.02
008-0717174-301	(2) Toro Reelmaster 5010-H, & (2) Toro ProCore 648 Payment Due Late Charges	3,676.42 0.00	0.00 238.92	0.00 0.00	0.00 0.00	3,676.42 238.92
APPROVAL						
David						
Acct. #						
2052-00						
2053-00						
5206.35						
3915.16						
For P. mnt. Ac						
Processed						
Total		\$8,721.57	\$399.94	\$0.00	\$0.00	\$9,121.51

Billor Code: 0801
Token: W9J6LNQD

For invoice questions, contact us at
800-643-4354 or TCFCSCustomerservice@tcfbank.com

NANTUCKET ISLANDS LAND BANK

CHECK WARRANT SUMMARY

For the Period From Sep 22, 2020 to Sep 22, 2020

Filter Criteria includes: Report order is by Check Number.

Check #	Payee	Amount
	ATC GROUP SERVICES	2,106.00
	KITTREDGE EQUIPMENT CO., INC.	19,900.99
Total		22,006.99

NANTUCKET ISLANDS LAND BANK

CHECK WARRANT SUMMARY

For the Period From Sep 22, 2020 to Sep 22, 2020

Filter Criteria includes: Report order is by Check Number.

Check #	Payee	Amount
	BLACKWELL & ASSOC., INC.	2,755.00
	TRIUMPH MODULAR, INC.	617.35
Total		3,372.35

CROSS SECTION

LIMITS	TYPICAL SECTION
STA. 0+00 TO STA. 0+25	E
STA. 0+44 TO STA. 4+90	E
STA. 5+10 TO STA. 10+00	E
STA. 6+00 TO STA. 8+00	B
STA. 8+00 TO STA. 9+50	E
STA. 9+50 TO STA. 10+52.7	B

NANTUCKET MADAKET BIKE PATH GENERAL PLAN & PROFILE CLIFF ROAD BIKE PATH CONNECTOR STA. 0+00 TO STA. 10+52.7 SHEET 34 OF 34

CURVE NO.	RADIUS	DELTA	LENGTH	TANGENT	BASELINE STATION	REFERENCE OFFSET
1	65.00'	82°-30'-09"	93.60'	57.01'	PC 294+62.02 PI 294+85.64 PCC 295+42.52	14.80 LT 71.59 LT 75.52 LT
2	800.00'	16°-28'-09"	229.95'	115.78'	PCC 295+42.52 PI 296+58.03 PRC 297+71.01	75.52 LT 83.29 LT 58.00 LT
3	150.00'	48°-55'-45"	128.10'	68.25'	PRC 297+71.01 PI 298+25.03 PRC 298+67.86	58.00 LT 83.29 LT 106.83 LT
4	30.00'	106°-36'-21"	55.82'	40.25'	PRC 298+67.86 PI 298+91.22 PRC 299+15.94	106.83 LT 88.00 LT 105.00 LT
5	180.00'	90°-20'-12"	283.80'	181.06'	PRC 299+15.94 PI 300+18.54 PT 301+67.12	105.00 LT 44.18 RT 59.29 LT
6	100.00'	24°-14'-41"	42.32'	21.49'	PC 1+74.00 PI 302+13.25 PT 1+82.57	48.00 LT 6.88 LT

* S 39° 13' 59" AT 222.27'

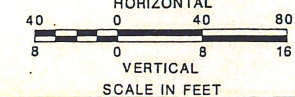
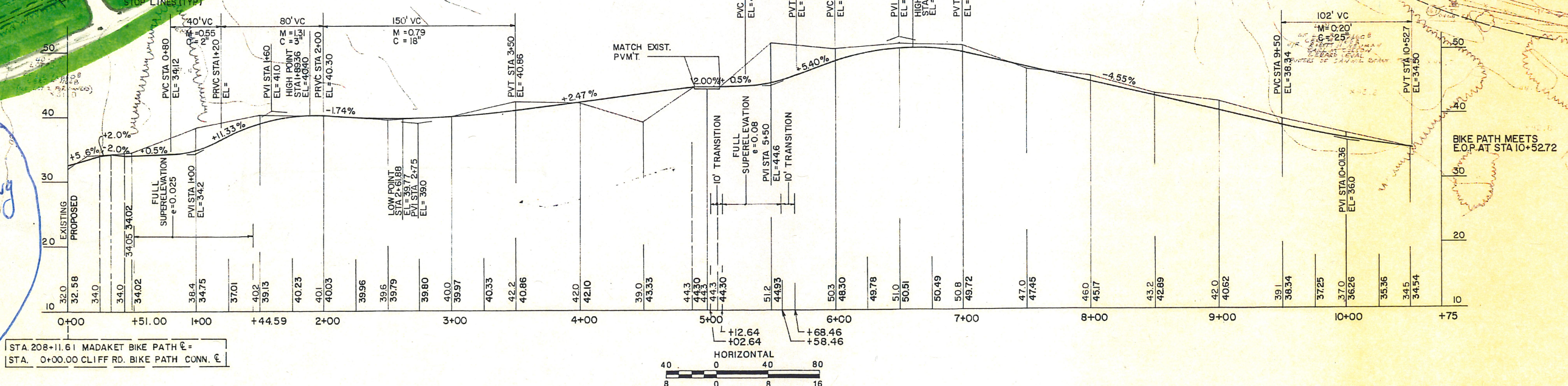
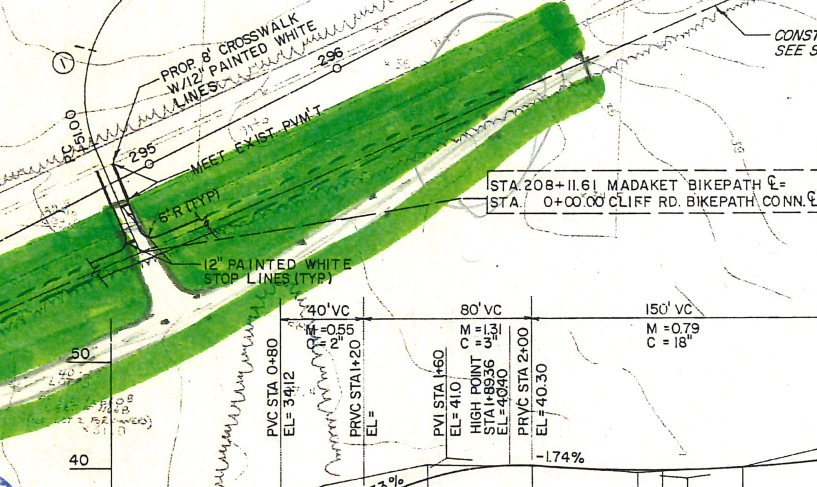


MADAKET

EEL POINT ROAD

CLIFF ROAD

ROAD



Concept
±400' long
10' wide
out
±30'

STA 208+11.61 MADAKET BIKE PATH E =
STA. 0+00.00 CLIFF RD. BIKE PATH CONN. E

BIKE PATH MEETS
E.O.P. AT STA 10+52.7

9-9-2020

Jesse Bell

From: Eric Savetsky
Sent: Thursday, September 17, 2020 3:31 PM
To: Jesse Bell
Subject: FW: For your Consideration
Attachments: Updated Conditions- 2020.pdf

From: frank daily <frankdailyack@gmail.com>
Sent: Thursday, September 3, 2020 4:29 PM
To: Eric Savetsky <esavetsky@nantucketlandbank.org>
Subject: Re: For your Consideration

Thank you for your consideration. Attached below are the updated guidelines.

On Thu, Sep 3, 2020 at 2:56 PM Eric Savetsky <esavetsky@nantucketlandbank.org> wrote:

Hi Frank – our commission can certainly reconsider the ban. Can you send me whatever the Selectboard did in the way of modifying their requirements. That would be helpful in considering the request. Thanks.

From: frank daily <frankdailyack@gmail.com>
Sent: Thursday, September 3, 2020 2:26 PM
To: Eric Savetsky <esavetsky@nantucketlandbank.org>
Subject: For your Consideration

Good Afternoon

As you might have heard, the Town of Nantucket, through the Select Board, has modified their restrictions on my two dogs, Zhira and Shuja. As I am now permitted to walk my dogs on public land with muzzles and on short, non-retractable leashes, I would like to humbly request that your organization reconsider the ban on me and my dogs walking on Land Bank land.

--

Thank You

Frank Daily

--

Thank You

Frank Daily

Town and County of Nantucket

Select Board • County Commissioners

Dawn E. Hill Holdgate, Chair
Jason Bridges
Matt Fee
Kristie L. Ferrantella
Melissa Murphy



16 Broad Street
Nantucket, Massachusetts 02554

Telephone (508) 228-7255
Facsimile (508) 228-7272
www.nantucket-ma.gov

C. Elizabeth Gibson
Town & County Manager

Via Certified Mail and Email

July 23, 2020

Francis T. Daily
164 Hummock Pond Road
Nantucket, MA 02554

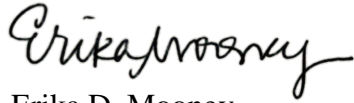
Dear Mr. Daily:

At its meeting on July 1, 2020, the Select Board held a Nuisance and Dangerous Dog hearing pursuant to Massachusetts General Laws Chapter 140, §157. Based on testimony and evidence presented at the hearing, the Select Board voted to amend its June 7, 2019 order finding your two dogs, Zhira and Shuja ("the dogs"), to be dangerous dogs, by amending and substituting the conditions of the June 7, 2019 Order as follows:

1. Except as set forth below, the dogs must be confined on the property (164 Hummock Pond Road) of their owner with a fence that is secured at all times with a locked gate.
2. If the dogs are removed from the property of the owner for any reason, the dogs must be humanely restrained on leashes that do not exceed three (3) feet in length, must wear basket muzzles, and must wear collars from which the dogs are unable to escape. The Animal Control Officer shall review and must approve said equipment.
3. The owner must provide proof of insurance in an amount not less than \$100,000.
4. The owner must provide to the Animal Control Officer information by which the dogs may be identified, throughout their lifetime.
5. The owner agrees that while walking the dogs on Town public properties, to include but not be limited to bike paths, sidewalks, roads, parks and beaches, said owner shall walk each dog separately and the two dogs shall not be walked together.
6. Unless this Order is further modified, only Frank Daily shall walk the dogs off his property, except that any person engaged in training the dogs with Mr. Daily may walk the dogs with Mr. Daily for training purposes.
7. The owner shall continue with dog training, as agreed at the July 1 hearing, and shall provide an update as to training progress to the Board after six months (on or about January 4, 2021). The Animal Control Officer shall contact the trainer to monitor progress.

The Select Board further conditions this Amended Order such that it shall be filed with the Nantucket District Court as part of an Agreement for Judgment between the parties in final resolution of Frank Daily v. Town of Nantucket, Civil Action No. 1988CV000006, and further that Mr. Daily agrees to file a Stipulation of Dismissal regarding Frank Daily v. Town of Nantucket Select Board and Clerk Magistrate, Nantucket District Court, Nantucket Superior Court, Civil Action No. 1975CV000033.

Sincerely,

A handwritten signature in black ink, appearing to read "Erika Mooney", with a stylized, cursive script.

Erika D. Mooney
Operations Administrator

Cc: Select Board
Nantucket Police Department
Town Counsel
Attorney Jeremy Cohen

725350/NantLiti/0156

TRANSFER BUSINESS
Nantucket Land Bank Commission
Regular Meeting of September 22, 2020

1. “M” Exemption Update:

a. Five-Year Domicile and Ownership Compliance – Releases of Liens:

No. 34485 Shane Cameron Francis Perry

No. 36634 Cassandra Thompson and Natalie Thompson

No. 36645 Juan A. Tejada, Juan A. Pena and Maria Magdalena Alarcon Tejada,
Samuel A. Paz

No. 36670 Carlos Nolasco and Claribel Del Carmen Ramirez

No. 36678 August Libby and Jason Libby

NANTUCKET LAND BANK COMMISSION WORKSHEET
UNAUDITED FINANCIAL REPORT as of August 31, 2020

STATEMENT OF ACCOUNTS - UNRESTRICTED FUNDS

	Jul YIELD	Aug YIELD	7/31/2020	8/31/2020
Nantucket Bank / Operating Fund x8888	0.00	0.00	\$47,386.87	\$47,386.87
Nantucket Bank / Collection Account x7653	0.50	0.50	\$12,434,675.68	\$11,612,736.94
Nantucket Bank / Special CD x1135 matures 5/20/2021*	0.55	0.55	\$5,025,100.22	\$5,027,448.09
TOTAL UNRESTRICTED FUNDS:			\$17,507,162.77	\$16,687,571.90

STATEMENT OF ACCOUNTS - RESTRICTED FUNDS

	Jul YIELD	Aug YIELD	7/31/2020	8/31/2020
US Bank / Series A Bonds Reserve Fund / TNotes mature 4/8/21 MktVal	1.70	1.70	\$3,063,955.92	\$3,063,716.18
US Bank / Series A Bonds Debt Service Fund x1002	0.00	0.00	\$73,455.57	\$20,899.49
US Bank / Acquisition Fund x1003	0.00	0.00	\$1.10	\$1.10
Nantucket Bank / SHAC Escrow x7038	0.50	0.50	\$22,937.64	\$22,947.35
Nantucket Bank / NFRM Escrow x9058	0.50	0.50	\$10,117.76	\$10,122.04
Nantucket Bank / CSMF (Industrial Pk Mitigation) Escrow x1457	0.50	0.50	\$49,051.01	\$49,071.78
Nantucket Bank / Nabalus Escrow x1473	0.50	0.50	\$1,655.11	\$1,655.81
Nantucket Bank / MGC Golf Capital Reserve	0.50	0.50	\$92,232.09	\$197,251.89
Nantucket Bank / SGC Capital Reserve	0.10	0.10	\$149,910.14	\$32,270.99
Nantucket Bank / NGM Management Reserve	0.50	0.50	\$19,344.96	\$19,353.15
Hingham Savings / Marble Reserve CD matures 8/29/2021	1.39	0.50	\$225,087.75	\$225,327.23
Citizens Bank / Rackemann Sawyer Acquisition Escrow			\$0.00	\$50,000.00
TOTAL RESTRICTED FUNDS:			\$3,707,749.05	\$3,692,617.01
TOTAL FUNDS:			\$21,214,911.82	\$20,380,188.91

BONDS:	Principal Outstanding	Payment Due	Annual Payments
2009 Series A Issue (Final principal payment 7/1/2022)	\$610,000	Interest due 1/1/21, Principal and Interest due 7/1/21	\$307,995.00
2012 Series A Issue (Final principal payment 2/15/2032)	\$4,440,000	Principal and Interest due 2/15/21, Interest due 8/15/21	\$425,237.50
2016 Series A Refunding Bond (Final principal payment 12/1/2027)	\$7,455,000	Principal and Interest due 12/1/20, Interest due 6/1/21	\$1,031,350.00
TOTAL BONDS:	\$12,505,000	TOTAL ANNUAL BOND PAYMENTS:	\$1,764,582.50

NOTES:	Principal Outstanding	Payment Due	Annual Payments
Marble Note #19	\$1,700,000	Interest of \$25,768.60 due 9/9/20, 12/9/20, 3/9/21, 6/9/21	\$103,074.40
Hays Note #37	\$2,666,667	Principal due 6/12/21	\$1,333,333.33
Larrabee Note # 38	\$3,500,000	Principal due 12/23/20	\$1,750,000.00
TOTAL NOTES:	\$4,366,667	TOTAL ANNUAL NOTE PAYMENTS:	\$3,186,407.73
TOTAL DEBT:	\$16,871,667	TOTAL ANNUAL DEBT PAYMENTS:	\$4,950,990.23

*A 12-month CD with the benefit of withdrawing at any time, if needed, without penalty.

NANTUCKET ISLANDS LAND BANK
BALANCE SHEET FY21
AUGUST 31, 2020

ASSETS

UNRESTRICTED CASH

1044-00	NB OPERATING	47,386.87
1045-00	NB COLLECTION	11,612,736.94
1048-00	NB SPEC CD X1135	5,027,448.09

TOTAL UNRESTRICTED CASH	16,687,571.90
-------------------------	---------------

RESTRICTED CASH

1110-00	USB 2012 ACQUISITION FUND	1.10
1111-00	USB SERIES A DEBT SERVICE	20,899.49
1112-00	USB SERIES A RESERVE	3,063,716.18
1119-00	HINGHAM - MARBLE RESV CD	225,327.23
1121-00	RACKEMANN ESCROW	50,000.00
1150-00	NB SHAC ESCROW	22,947.35
1151-00	NB NFRM ESCROW	10,122.04
1153-00	NB CSMF (INDUSTRIAL PK) ESCROW	49,071.78
1154-00	NB NABALUS ESCROW ACCT	1,655.81
1155-00	NB-GOLF CAPITAL RESERVE	197,251.89
1156-00	NB-NGM MANAGEMENT RESERVE	19,353.15
1157-00	NB-SGC CAPITAL RESERVE	32,270.99

TOTAL RESTRICTED CASH	3,692,617.01
-----------------------	--------------

TOTAL UNRESTRICTED AND RESTRICTED CASH	20,380,188.91
--	---------------

OTHER ASSETS

1291-00	RENT RECEIVABLE	7,175.00
1405-00	CASH SURRENDER VALUE / MARBLE	1,095,564.18
1412-00	DEFERRED LOSS ON DEFEASEMENT	205,738.25
1415-00	2016 BOND DEFERRED LOSS A/A	(65,461.00)
1449-00	GOLF COURSE - RECEIVABLE	144,804.02
2634-00	DEFERRED OUTFLOWS-PENSION LIAB	209,427.00

TOTAL OTHER ASSETS	1,597,247.45
--------------------	--------------

PROPERTY AND EQUIPMENT

1451-00	CONSERVATION RIGHTS	30,000.00
1452-00	DEFERRED INFLOW PENSION CHG SH	(189,337.00)
1453-00	DEFERRED INFLOW PENSION CHG DF	(17,162.00)
1454-00	DEFERRED INFLOWS - OPEB	(63,817.00)
1511-00	LAND	383,770,568.23
1513-00	PROPERTY IMPROVEMENTS	4,885,169.39
1514-00	A/D PROPERTY IMPROVEMENTS	(399,962.30)
1515-00	BUILDINGS AND IMPROVEMENTS	9,805,385.10
1516-00	A/D BUILDING	(2,928,490.15)
1517-00	EQUIPMENT	846,575.59
1518-00	A/D EQUIPMENT	(452,217.58)
1519-00	FURNITURE & FIXTURES	6,355.00
1520-00	A/D FURNITURE & FIXTURES	(1,246.86)

TOTAL PROPERTY AND EQUIPMENT	395,291,820.42
------------------------------	----------------

GOLF ASSETS

1600-00	INVESTMENT IN MIACOMET GOLF	24,590,353.46
1700-00	INVESTMENT IN SCONSET GOLF	11,466,990.43

TOTAL GOLF ASSETS	36,057,343.89
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TOTAL ASSETS	453,326,600.67
--------------	----------------

NANTUCKET ISLANDS LAND BANK
BALANCE SHEET FY21
AUGUST 31, 2020

LIABILITIES AND CAPITAL

CURRENT LIABILITIES

2015-00	GOLF MANAGEMENT RESERVE	(19,000.00)
2016-00	INT - NGM MANAGEMENT RESERVE	(353.15)
2021-00	ACCRUED INT PAYABLE	(17,720.90)
2022-00	ACCRUED BENEFITS PAYABLE	(63,153.81)
2023-00	ACCOUNTS PAYABLE	(19,900.99)

TOTAL CURRENT LIABILITIES	120,128.85
---------------------------	------------

LONG-TERM LIABILITIES

2623-00	2012A BOND PAYABLE	4,440,000.00
2624-00	2012A BOND PREMIUM	178,443.22
2625-00	A/A 2012 BOND PREMIUM	(70,952.83)
2633-00	2009A BOND PAYABLE	610,000.00
2635-00	PENSION DEFERRED OUTFLOWS	(236,703.00)
2638-00	2016 REFUNDED BOND PAYABLE	7,455,000.00
2639-00	2016 BOND REFUNDING PREMIUM	703,781.00
2640-00	2016 BOND PREMIUM ACCUM AMORT	(223,930.00)
2723-00	NOTE #19 PAYABLE MARBLE	1,700,000.00
2739-00	PENSION LIABILITY	2,036,032.00
2746-00	OPEB LIABILITY	1,377,200.00
2747-00	NOTE #37 PAYABLE - HAYS	2,666,666.67
2748-00	DISCOUNT ON HAYS NOTE	(209,781.86)
2749-00	NOTE #38 PAYABLE - LARRABEE	3,500,000.00
2750-00	DISCOUNT ON LARRABEE NOTE	(239,324.00)

TOTAL LONG-TERM LIABILITIES	23,686,431.20
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TOTAL LIABILITIES	23,806,560.05
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CAPITAL

3040-00	EQUITY	18,722,009.19
3590-00	UNRESTRICTED FUND BALANCE	405,813,826.29
	NET INCOME	4,984,205.14

TOTAL CAPITAL	429,520,040.62
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TOTAL LIABILITIES & CAPITAL	453,326,600.67
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NANTUCKET ISLANDS LAND BANK
INCOME STATEMENT FY21
JULY 1, 2020 - AUGUST 31, 2020

YEAR TO DATE

REVENUES

4020-00	TRANSFER FEES	\$ 6,053,678.33
4760-00	RENTAL INCOME	21,000.00
4761-00	LEASES PROPERTY	3,750.00
4762-00	PROPERTY USE FEES	250.00
4801-00	INT SGC CAPITAL RESERVE	53.82
4802-00	INT GOLF CAPITAL RESERVE	108.87
4803-00	INT COFFIN SET OFF ESCROW	19.42
4804-00	INT NFRM ESCROW	8.56
4816-00	INT MARBLE RESERVE - HING	504.32
4818-00	INT RSB ESCROW	45.46
4821-00	INT NB COLLECTION	9,531.21
4829-00	INT NB NABALUS ESCROW A	1.40
4830-00	DONATIONS	100,000.00
4830-20	RESTRICTED DONATION	5,000.00
4833-00	INT SERIES A DEBT SERVICE	0.27
4834-00	INT SERIES A RESERVE	1.63
4836-00	INT SPEC CD X1135	4,694.65
4839-00	INT CSMF (INDSTRIAL PK) ES	41.53
TOTAL REVENUES		<u>6,198,689.47</u>

EXPENSES

6210-00	HEAT / UTILITIES	376.62
6211-00	ELECTRIC	750.78
6215-00	WATER	2,031.60
6238-00	PROP MAN EQUIP/SUPPLIES	5,889.16
6239-00	REP PROP EQUIP	1,861.16
6244-02	REP/MAIN MUNSON	1,014.00
6244-04	REP/MAIN BROAD ST	125.00
6244-10	REP/MAIN REITH / MASSASOI	75.00
6244-14	REP/MAIN SHOP SOMERSET	150.00
6244-26	REP/MAIN FAIR STREET PARK	1,230.00
6244-29	REP/MAIN HOLDGATE SYSTE	3,629.35
6244-33	REP/MAIN CODFISH PARK PL	5,036.00
6244-35	REP/MAIN DISCOVERY PLAY	835.38
6244-37	REP/MAIN HAYS	423.54
6244-39	REP/MAIN ORCHARD	1,483.00
6250-00	CLEANING AND TRASH REM	558.00
6309-00	LEGAL SERVICES GOLF	1,760.00
6311-00	ACCT/AUDIT/BANK CHARGES	7,000.00
6312-00	LEGAL GENERAL	4,177.25
6313-00	LEGAL LITIGATION	24,601.80
6314-00	LEGAL ACQUISITION	10,636.25
6322-00	ADVERTISING	283.20
6323-00	PRINTING	803.34
6341-00	TELEPHONE	240.35
6342-00	POSTAGE	88.20
6351-00	INVASIVE SPECIES WORK	482.27
6355-00	ENVIRONMENTAL - SUPPLIES	21.19
6360-00	ENCROACHMENT EXPENSES	3,060.00
6381-00	GENERAL MAINT PROP/CLEA	11,863.24
6383-00	LICENSES/FEES/TAXES/PERMI	2,919.21
6385-00	RECORDING/DEEDS/PROBAT	340.00
6421-00	OFFICE SUPPLIES	383.54
6427-00	FUEL TRUCKS - DIESEL AND	1,167.53
6428-00	VEHICLES MAINTENACE	932.93
6511-00	BKS/SUBSCRIPTNS/WEBSITE/	353.56
6512-00	IT SERVICES	8,751.05
6711-00	IN STATE TRAVEL	26.40
6713-00	CONFERENCES / EDUCATION	405.00

UNAUDITED FINANCIAL STATEMENT

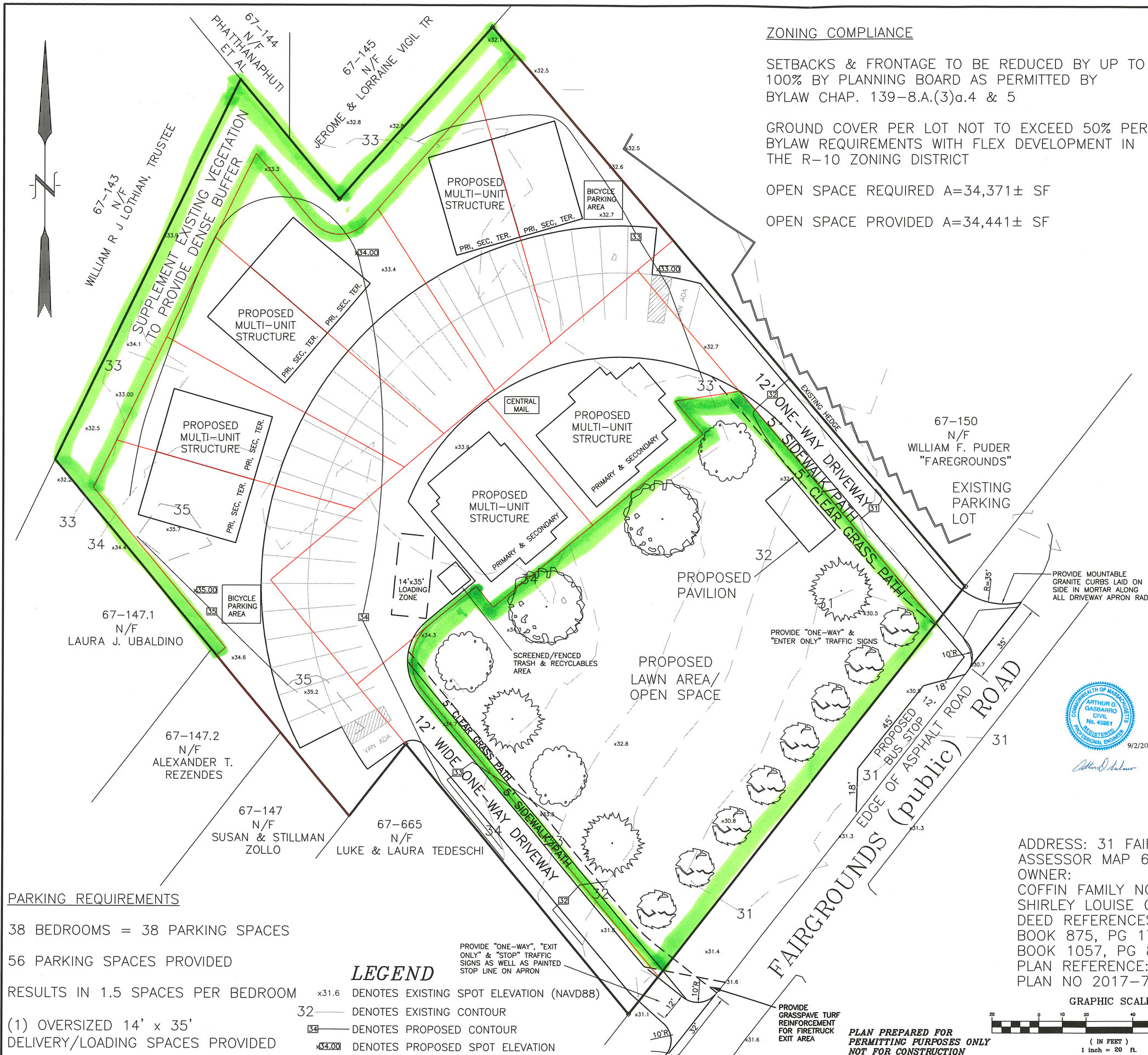
NANTUCKET ISLANDS LAND BANK
INCOME STATEMENT FY21
JULY 1, 2020 - AUGUST 31, 2020

		YEAR TO DATE
6731-00	DUES TO PROF ASSOC	500.00
6742-00	EMPLOYEE MEDICAL INSURA	28,420.80
6743-00	LIFE INSURANCE EMPLOYER	2,773.70
6744-00	INS GENERAL LIABILITY PAC	(5,000.00)
6754-00	F.I.C.A. EMPLOYER MEDICAR	1,080.17
6880-02	CAPITAL MUNSON HOUSE	2,790.18
6880-12	CAPITAL GARDNER (DEELEY	79,989.64
6880-21	CAPITAL - MGC	37,509.93
6881-13	CAPITAL DOG PARK	1,040.00
6881-14	CAPITAL EASY STREET	752,638.54
6881-16	CAPITAL BACHMAN	27,275.82
6881-20	CAPITAL HAYS PROPERTY IM	6,573.05
6881-21	CAPITAL LILY POND	6,844.26
6881-22	CAPITAL NISDA	4,925.00
6881-23	CAPITAL MIACOMET BRIDGE	970.00
6882-00	CAPITAL VEHICLE/EQUIPME	55,045.00
6886-00	SHCP OTHER	51.26
6927-00	NOTE #19 INTEREST MARBLE	19,755.93
6939-00	2009A BOND INTEREST	(2,999.18)
6942-00	2012A BOND INTEREST	13,283.45
7110-00	EXECUTIVE DIRECTOR	10,031.47
7112-00	ASSISTANT DIRECTOR	8,153.58
7114-00	PROPERTY MANAGER	7,304.38
7115-00	ADMINISTRATOR/FINANCE M	8,783.93
7116-00	PROPERTY FOREMAN	10,163.32
7118-00	ASSISTANT ADMINISTRATOR	3,589.43
7119-00	ENVIRONMENTAL COORDIN	6,549.61
7119-10	FIELD ECOLOGIST (GD)	4,531.28
7119-20	FIELD ECOLOGIST (TD)	4,428.38
7120-00	SEASONAL PROPERTY FIELD	2,651.25
7121-00	SEASONAL PROPERTY CLEA	3,950.00
7122-00	PROPERTY STEWARD	7,043.94
7160-00	UNREALIZED GAIN/LOSS	(1,928.69)
		<hr/>
	TOTAL EXPENSES	1,214,484.33
		<hr/>
	NET INCOME	\$ 4,984,205.14
		<hr/> <hr/>

NANTUCKET ISLANDS LAND BANK***CHECK WARRANT SUMMARY*****For the Period From Sep 22, 2020 to Sep 22, 2020**

Filter Criteria includes: Report order is by Check Number.

Check #	Payee	Amount
	ACK ALARM COMPANY INC.	125.00
	AMAZON.COM	19.99
	PETER B. BRACE	900.00
	COASTAL ENGINEERING CO.	71.61
	COMCAST	88.40
	COMCAST	69.95
	ANDREW DEAN ELECTRICIAN	1,013.75
	EARTH WORKS LANDSCAPING	4,394.06
	GARDEN POTTY INC	4,200.00
	LONGFIN LLC	5,490.00
	MAKEPEACE INC.	49.87
	NATIONAL GRID	84.01
	P & M REIS TRUCKING, INC.	118.50
	RACKEMANN SAWYER & BREWSTER P.C.	24,581.00
	SUN LIFE FINANCIAL	1,386.85
	SUNRISE CLEANING, INC.	608.00
	SURFING HYDRANGEA NURSERY, INC	913.60
	SWCA ENVIRONMENTAL CONSULTANTS	803.25
	TOWN OF NANTUCKET (GAS & DIESEL)	738.66
	USBANK	462.50
	VERIZON WIRELESS	79.98
	W.B. MASON	52.29
	YATES GAS	199.80
	CAPE COD TRUCK SERVICE	744.92
	THE GARDEN DESIGN COMPANY	1,005.00
	HORSLEY WITTEN GROUP	2,707.80
	PREMIER AERIALS LLC	395.00
	SOLITUDE LAKE MANAGEMENT	1,342.50
Total		52,646.29



PARKING REQUIREMENTS

38 BEDROOMS = 38 PARKING SPACES

56 PARKING SPACES PROVIDED

RESULTS IN 1.5 SPACES PER BEDROOM

(1) OVERSIZED 14' x 35'
DELIVERY/LOADING SPACES PROVIDED

LEGEND

- x31.6 DENOTES EXISTING SPOT ELEVATION (NAVD88)
- 32 DENOTES EXISTING CONTOUR
- 34 DENOTES PROPOSED CONTOUR
- x34.00 DENOTES PROPOSED SPOT ELEVATION

ZONING COMPLIANCE

SETBACKS & FRONTAGE TO BE REDUCED BY UP TO 100% BY PLANNING BOARD AS PERMITTED BY BYLAW CHAP. 139-8.A.(3)a.4 & 5

GROUND COVER PER LOT NOT TO EXCEED 50% PER BYLAW REQUIREMENTS WITH FLEX DEVELOPMENT IN THE R-10 ZONING DISTRICT

OPEN SPACE REQUIRED $A=34,371 \pm$ SF

OPEN SPACE PROVIDED $A=34,441 \pm$ SF

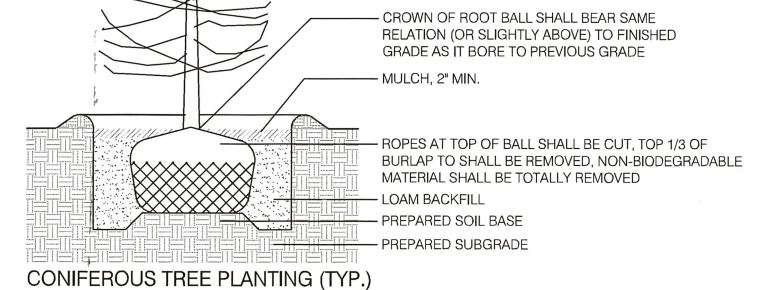
PLANTING NOTES:

1. CONTRACTOR IS RESPONSIBLE FOR CONTACTING FOR DETERMINING OF THE LOCATION OF ALL EXISTING UTILITIES PRIOR TO COMMENCING THE WORK.
2. REMOVE ALL ROCKS AND DEBRIS LARGER THAN 2" DIAMETER FROM ALL PLANTING BEDS.
3. TOP SOIL PREPARATION- EXISTING ROOT MAT & STUMPS TO BE REMOVED PRIOR TO SOIL PREPARATION. SOIL PREPARED WITH LOAM AND INCORPORATED TO A MINIMUM DEPTH OF 24".
4. ROOTS SHALL BE SCORED PRIOR TO PLANTING TO PREVENT ROOT WRAP.
5. AFTER COMPLETION OF PLANTING, ALL SHRUB BEDS SHALL BE TOP DRESSED WITH 2" OF MULCH.
6. ALL PLANTING SHALL HAVE A REPLACEMENT GUARANTEE FOR A PERIOD OF ONE YEAR BEGINNING AT THE DATED OF LANDSCAPE COMPLETION.
7. INSTALL SOAKER IRRIGATION TUBING AROUND ALL PLANTS WITH STUB FOR CONNECTION TO GARDEN HOSE.

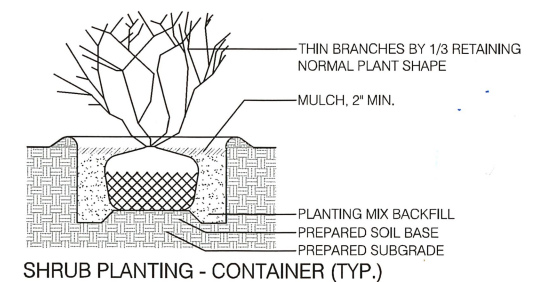
PLANTING DETAILS:

PLANT KEY

- LONDON PLANE TREE - PLATANUS X ACERIFOLIA
- BARTLETT PEAR - PYRUS COMMUNIS 'BARTLETT'
- KWANZAN CHERRY - PRUNUS SERRULATA 'KANZA'
- GREEN GIANT ARBORVITAE - THUJA STANDISHII X PLICATA 'GREEN GIANT'



CONIFEROUS TREE PLANTING (TYP.)

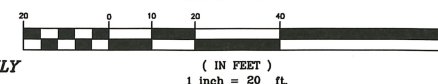


SHRUB PLANTING - CONTAINER (TYP.)



ADDRESS: 31 FAIRGROUNDS ROAD
ASSESSOR MAP 67 PARCEL 149
OWNER:
COFFIN FAMILY NOMINEE TRUST
SHIRLEY LOUISE COFFIN SPENCER, TR.
DEED REFERENCES:
BOOK 875, PG 172 &
BOOK 1057, PG 80
PLAN REFERENCE:
PLAN NO 2017-72; LOT 22

GRAPHIC SCALE



PLAN PREPARED FOR
PERMITTING PURPOSES ONLY
NOT FOR CONSTRUCTION

LANDSCAPE & LAYOUT
PLAN OF LAND
IN NANTUCKET, MA
SEPTEMBER 2, 2020
SCALE: 1"=20'

NANTUCKET
ENGINEERING
& SURVEY, PC
20 Mary Ann Drive Nantucket, MA 02554
NantucketEngineer.com 508-825-5053